

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday October 16 1985

European steel quotas:  
how the roles  
were reversed, Page 18

Austria	Sch. 18	Indonesia	Rp 2500	Portugal	Esc 80
Bahrain	Dh 550	Iraq	1,1000	S. Arabia	Rls 10.00
Belgium	Bf 42	Japan	Y550	San Marino	SS 4.10
Catania	CS 100	Kuwait	Rs 500	Singapore	S 10.00
Denmark	DKr 725	Lithuania	Lt 8.00	Slovenia	Sk 30
Egypt	£ 27	Latvia	Lv 4.75	Sri Lanka	Rs 6.00
Finland	Ff 6.00	Luxembourg	Lfr 42	Switzerland	Fr 2.20
France	Fr 6.00	Malta	Mt 5.50	Taiwan	Nt 5.85
Greece	Dr 2.20	Morocco	Dr 6.00	Turkey	L 210
Hong Kong	HK\$ 12	Norway	Nkr 6.00	U.A.E.	Dr 5.50
India	Rs 15	Philippines	P 70	U.S.A.	\$ 1.90

No. 29,754

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## World news

### Reagan emissary warns Marcos

President Ronald Reagan has sent Republican senator Paul Laxalt of Nevada on a mission to warn President Ferdinand Marcos of the Philippines that his regime is in military and economic danger.

U.S. intelligence assessments indicate that the Philippines, with its two vital U.S. military bases could become "this administration's Iran" unless President Marcos introduces reforms.

U.S. officials warn that he must shake up the military, crack down on corruption, introduce economic reforms and develop a "clean and open" electoral system. Page 5

### Diplomat shot dead

A Chilean diplomat was shot dead in Panama City by a Panamanian embassy guard, who seriously injured another diplomat, and then tried to kill himself. Turkey sacks 50

Fifty members of the Turkish security forces have been dismissed for ill-treating detainees, said Interior Minister Yildirim Akbulut.

### Belgium bomb

A bomb exploded near Mons, Belgium, site of Nato's military headquarters. It was the country's fourth bomb blast in less than a week. There were no casualties.

### Tunis asylum

Twenty-one youths, who fled the Moroccan-administered Western Sahara and sought political asylum in Spain, were flown to Tunis.

### Poet to hang

Black South African poet Benjamin Moloise will hang on Friday after President P. W. Botha rejected his appeal against a murder conviction, his lawyer said. Page 4

### Strike hits Ireland

Ireland was hit by its first public services workers' strike, which closed airports, schools and courts and brought government business to a virtual standstill. Page 2

### Greek land plan

Huge tracts of land controlled by monasteries could be taken over by the Greek state and given to landless farmers under a published draft law.

### Afghan deaths

Soviet forces accidentally killed about 30 Afghan soldiers and several civilians with unidentified fumes, according to Western diplomats. Soviet jet fighters released the fumes near a military post south of Kabul.

### U.S. helicopter crash

A U.S. Marine helicopter carrying 19 troops and crew crashed into the Atlantic off the North Carolina coast. Officials said there were four survivors.

### Rome arrests

Two men carrying Moroccan passports were arrested in Rome after a flight from an airport. Customs officers found 9 kg of explosives in a suitcase.

### Rebels 'defeated'

The U.S.-backed guerrillas fighting in Nicaragua have been "strategically defeated" according to Nicaragua's Vice-Defence Minister Commander Joaquin Cuadra. Page 3

### Two seek refuge

Two Soviet defectors who claim to be sailors have sought political asylum in Sweden after staging a three-week trek across northern Scandinavia.

### Kasparov takes lead

Challenger Garry Kasparov won game 16 of his world chess title rematch against champion Anatoly Karpov to lead 8½-7½ with eight games remaining.

## Business summary

### Chicago Pacific bids for Hoover

HOOVER, U.S. vacuum cleaner manufacturer, became a takeover target for Chicago Pacific, a cash shell resulting from the reorganisation a year ago of the Chicago, Rock Island and Pacific Railroad. Hoover rejected the \$40 a share bid, which values it at \$498m, but indicated it might be open to a suitable offer.

WALL STREET: The Dow Jones industrial average closed 3.92 down at 1,350.81. Page 46

TOKYO: A new peak was reached for the first time in three months as blue chips attracted heavy buying orders. The Nikkei-Dow market average closed 33.23 up at 13,055.32. Page 46

LONDON: Interest switched to speculative issues pulling leading equities down from Monday's peaks. The FT Ordinary index closed 4.9 down at 1,023.9. The FTSE 100 index was 0.3 lower at 1,320. Page 46

DOLLAR: The pound was generally firmer in London, rising to \$2.1835 (SwF 2,181), £1.115 (FF 8,112) and Y125.5 (¥215.4). It was unchanged at DM 2,681. On Bank of England figures, the dollar's exchange rate index rose to 131.4 from 131.2. Page 39

STERLING lost 5 points against the dollar in London to \$1.143. It also fell to DM 3.78 (DM 3,7625), was unchanged at FF 11,463 and Y304.5 and improved to SwF 3,085 (SwF 3,0825). The pound's exchange rate index rose to 90.3 from 80.2. Page 39

GOLD: In New York the Comex December settlement was \$329.2. Gold rose \$25 on the London bullion market to \$327.25 and was also firmer in Zurich at \$327.25. Page 38

INDIA has reached "substantial understanding" with Britain over the purchase of £250m worth of helicopters and fighter aircraft. Page 7

JAPANESE Ministry of Finance said Morgan Guaranty and Bankers Trust of the U.S. would be the first two foreign institutions to gain access to the country's lucrative market for corporate pension fund management. Page 22

NORWAY started gas deliveries to continental Europe through the 850 km Statpipe system. Page 3

EGYPT is asking the IMF for a \$1.5bn standby facility to help tackle balance of payments problems. Page 20

ISRAEL prices rose by 3 per cent in September, the lowest monthly increase for more than four years, bringing the annual inflation rate down to 312.9 per cent. This compared with more than 400 per cent earlier this year.

NATIONAL Canada's sixth largest bank has made an offer for Mercantile, the troubled Montreal-based group. Page 21

JAPANESE securities houses will be allowed deposit-taking licences in London if they can guarantee the Bank of England has access to certain officials in supervisory positions in Japan. Page 22

WARTSILA, Finnish shipbuilding group, expects net earnings to fall 40 per cent this year and warns that it will have to lay off workers in the near future. Page 21

CITICORP, biggest U.S. banking group, increased third-quarter net earnings 14 per cent to \$227m. J. P. Morgan and Security Pacific banking groups also improved, by 7.9 and 12.3 per cent respectively.

HONDA Motor of Japan said its 42.1 per cent increase in first-half profits to Y82.49bn (\$383m) was attributable mainly to higher sales volume. Page 22

PEPSICO of the U.S. lifted third-quarter income by 21 per cent to \$135m and claimed progress in its fight to overtake soft drink market leader Coca-Cola. Page 21

SUN, U.S. oil company, launched a \$100m five-year deal regarded as "most generous" on the Eurodollar bond market. Page 21

Cartel experts said that on the face of it, the danger to the Daimler-AEG deal was small, as there seemed to be little overlap between the product spectrum of the two

It was not excluded that detailed scrutiny of the case in coming months might reveal cases of potential market dominance so far unsuspected.

The two companies would then have to agree to sell off the product groups concerned, to win cartel office assent to the takeover.

The size of the projected concern alone would not be a reason for the office to reject the scheme. But the authorities will be looking to see whether the link-up could give Daimler-AEG a "market dominant position" in one or more product sectors.

Daimler still seems set to obtain its goal of a majority. It already has 24.9 per cent of AEG's newly increased capital and appears to have reached an understanding with Daimler's biggest shareholders, the banks.

Stock market report, Page 46

## Allies urge U.S. to take positive line on arms control

BY QUENTIN PEEL IN BRUSSELS

EUROPEAN foreign ministers yesterday urged the U.S. to produce positive counter-proposals on arms control to respond to the Soviet initiative for a 50 per cent reduction in nuclear weapons delivery systems.

They also endorsed the strong caution of Washington towards the fine print of the Soviet proposals tabled in Geneva, while welcoming the apparent shift in the Soviet attitude towards a radical reduction in strategic arsenals.

Several of the European ministers none the less urged that the U.S. should produce counter-proposals, incorporating the most positive aspects of the Soviet plan, in order to retain the initiative in the talks.

The ministers also welcomed an assurance by Mr Shultz that the Soviet proposals "make negotiations of substance possible." He said the allies "should offer options to the Soviets which are an incentive for them to produce a constructive reaction on the arms control question."

He added: "Assuming the Soviet proposal is put there as part of the negotiation, perhaps we can say

Continued on Page 20  
Gorbachev spells out economic plan, Page 3

## Rival regulatory body 'threat to London SE'

BY JOHN MOORE, CITY CORRESPONDENT, IN LONDON

LONDON Stock Exchange council members were warned yesterday that a plan by international securities dealers to regulate their own affairs could endanger centralised securities trading.

At a meeting of the 52-strong ruling council yesterday Mr Richard Lawson, deputy chairman, presented a study on the implications of a move by the Association of International Bond Dealers (AIBD) and the International Primary Market Association (IPMA) to set up their own regulatory body.

The study, carried out by stock exchange officials, raised numerous fears about the move. The exchange feels it could cause the loss of its dominant position dealing in first line equities.

The study was presented ahead of a crucial meeting today of international securities dealers. They are considering further action in efforts to establish their own regulatory body, intended to be a part of a remoulded supervisory structure of the stock exchange.

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The stock exchange itself intends to become a recognised self-regulatory organisation in the new system for the City of London.

The exchange is also alarmed that the proposed body will want to supervise Eurobond trading as well as the whole range of international securities.

The two Eurobond associations

formulating the plan argue that there is no practical alternative.

Members of the two groups have been told that a "special category membership" of the stock exchange was investigated but found to be "bristling with disadvantages."

The international securities dealers have also ruled out the possibility of becoming members of the National Association of Securities Dealers and Investment Managers, which also wants to become a self-regulatory organisation.

Such an organisation would seek recognition from the Securities and Investments Board (SIB), the British financial community's main regulatory body, to supervise its members' affairs. The stock exchange is concerned that the body would attract dealers in securities who might otherwise become members of the exchange.

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Continued on Page 20

Editorial comment, Page 18

## PLO man 'demanded changes in joint UK statement'

By Our Foreign and Political Staff

MR Mohammed Milhem emerged yesterday as the Palestine Liberation Organisation representative who prompted the late cancellation on Monday of a controversial meeting with Sir Geoffrey Howe, Britain's Foreign secretary, by making it known that he sought changes in a proposed joint communiqué.

King Hussein of Jordan held Mr Milhem in a reception in London last night. Earlier, Mr Milhem had admitted that he had been negotiating in Amman by the British Ambassador to Jordan and the Jordanian Foreign Minister.

King Hussein said last night that some of the draft had been previously agreed with Mrs Margaret Thatcher, the British Prime Minister, after she issued her invitation to talk to a joint Jordanian-Palestinian delegation during a visit to Jordan last month.

The Government estimates that this will produce an expansion of gross national product (GNP) of £4.1tr over the next year, equivalent to 1.3 per cent of the projected 490,000 units already budgeted. The corporation will also offer slightly lower interest rates to investors. A further £400m is earmarked for private construction on state-owned lands.

The programme leans heavily on tried and trusted Japanese mechanisms for boosting the economy, such as bringing forward planned public works spending. It contains no specific assistance for importers on the grounds that these were covered by the three-year "import action" programme unveiled in the summer.

Mr Milhem confirmed in a radio interview yesterday that he had not been in Amman when the statement was drafted, and when confronted with the draft communiqué he found that it contained "a definition of the borders of the state of Israel which neither exists in the Jordanian-Palestinian accord, nor in the invitation of Mrs Thatcher."

The draft referred to "the right to secure existence of all the states in the area including Israel within its 1967 borders."

When amendments were submitted to the Foreign Office, "We were faced by the insistence that the original copy agreed upon in Amman should remain as it was," Mr Milhem told the BBC World Service.

In a statement to the House of Lords, Lady Young said that the UK Government had received "unambiguous assurances" that the two Palestinians – both members of the

Continued on Page 20

Italian coalition in trouble, Page 2; Arabs reassess air defence, Page 3

## Japan acts to head off U.S. trade threats

BY JUREK MARTIN IN TOKYO

JAPAN yesterday announced a series of economic policy measures intended to expand domestic demand significantly over the next 12 months and beyond.

The package entails additional expenditure of Y3.1 trillion (million million) (\$14.4bn) in the coming year, 11.8% by the public sector and 1.1% privately.

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## EUROPEAN NEWS

## Angry Spadolini puts coalition in jeopardy

BY JAMES BUXTON IN ROME

THE FUTURE of the Italian Government was still in doubt yesterday as Sig Giovanni Spadolini, Minister of Defence, showed no sign of moderating his opposition to Sig Bettino Craxi, the Prime Minister, over his decision to allow Mohammed Abu Abbas, the Palestinian leader, to leave the country.

Sig Spadolini and the Repubblican Party which he leads are furious at the way Abu Abbas was smuggled out of Italy on Saturday evening after he arrived involuntarily aboard an Egyptian aircraft diverted to Sicily by pete from the U.S. Navy. The Italian Government's action brought a strong protest from the U.S. Government.

On Monday night, Sig Spadolini refused to attend an inner cabinet meeting which reviewed the weekend's events, and his party has declared that it will not support the Government's decision on the Abbas affair in a parliamentary debate on Thursday.

Sig Spadolini objects to the fact that not only were Italian magistrates unable to interrogate Abu Abbas as a witness in the hijacking of the liner Achille Lauro, but that the decision to release him was taken without consulting the cabinet.

The Defence Minister has not resigned, however, and is leaving it to Sig Craxi to decide how to deal with the matter. But to Sig Spadolini's chagrin, Sig Craxi went ahead with the inner cabinet meeting on Monday night in the absence of one of the most senior ministers in the Government, and a former Prime Minister. Last night, however, Sig Craxi invited Sig

Spadolini for talks resolving the crisis.

At that meeting, Sig Craxi revealed that Abu Abbas, leader of the Palestine Liberation Front, at no time left the Egyptian aircraft while it was on Italian soil until he was hurried on to a Yugoslav airliner bound for Belgrade on Saturday evening.

Since the Egyptian airliner was on a government mission it had diplomatic immunity, Sig Craxi said, and Abu Abbas carried an Iraqi diplomatic passport. This appeared to explain why Italian magistrates did not speak to him.

The other four parties in Sig Craxi's coalition, the Christian Democrats, Socialists, Social Democrats and Liberals, are all against the idea of the government falling at this point.

However, unless Sig Craxi makes a conciliatory move, or unless the Republican Party—last night again considering its position—backs down, the Government's survival will be in jeopardy.

Quentin Peel adds from Brussels: Sig Giulio Andreotti, the Italian Foreign Minister, yesterday vigorously defended his government's decision to allow Abu Abbas to leave the country after the U.S. had requested his extradition.

He also described it as "an enormous mistake" to have allowed the Egyptian airliner carrying the hijackers, Abu Abbas and Egyptian officials, to land at a Nato base in Sicily, and not at an Italian civil airport.

## Union ends occupation of Renault car plant

By Paul Bettis in Paris

FRANCE'S Communist-led CGT union yesterday ended its week-long occupation of the large Renault car parts and tractor plant at Le Mans. This decision, which represents a significant climbdown, was announced in Paris only hours after the company asked the police to clear the factory, by force, if necessary.

Renault had won a court order on Monday against the occupation, and all-night talks had failed to end the strike.

The company's argument France had been seriously affected because the plant supplies parts for all Renault factories. Only the Clean engine factory was working yesterday.

However, the CGT is continuing to block the large Renault plant at Billancourt in Paris, although it agreed yesterday to end the occupation of the Choisly parts plant.

The union's decision is in many respects an admission of its failure to provoke a major strike.

It also reflects the waning power of the unions in France and a marked change in workers' attitudes. It also comes at a time when the communist party has been steadily losing electoral support.

Although the CGT had managed to gather support among its militants at Le Mans and Billancourt — two of its traditional strongholds in French industry — it failed to spread the strike to other Renault plants.

But even at Le Mans and Billancourt, the majority of workers appeared to be against a serious confrontation over pay, and at the former the union was coming under pressure.

PROFESSOR Franco Modigliani, the winner of this year's Nobel Prize for Economics, is an economists' economist. He is a member of a small, and droll breed, who can command genuine respect in every faction of this notoriously fractious and increasingly politicised profession.

In choosing Prof Modigliani, who was born in Rome but is an American citizen and has taught at the Massachusetts Institute of Technology since 1962, the Swedish Academy of Sciences have taken a further step to re-establish the Nobel Prize in economics, after a number of highly controversial awards, as a universally recognised badge of intellectual achievement.

He is primarily a theoretician, but has devoted most of his life to concrete, practical problems. He is an unabashed Keynesian, but is sufficiently admired by monetarists to have earned an honorary doctorate from Chicago.

His Nobel citation dwells on his micro-economic research into the theory of capital markets and consumer behaviour;

yet he played a central role in establishing one of the first major macro-models of the U.S. economy for the Federal Reserve Board.

As Mr Andrew Britton, Director of the National Institute in London, put it yesterday: "This is a prize that will be welcomed by most economists. He would be cited by monetarists as much as Keynesians. He may be a theorist, but he has always been interested in predicting economic fluctuations from year to year."

The 67-year-old Prof Modigliani's work has made an impact even on the stock market. The Modigliani-Miller theorems about capital investment decisions and market valuation of companies.

Strictly speaking, these theorems, which establish conditions under which companies are indifferent between equity and debt financing, apply only under the most unlikely circumstances — "a perfect capital market, no transaction costs and full information about the pay-offs to investment in each possible state of nature," to quote one leading economics text book.

But this has not prevented Prof Modigliani's name from being bandied around by the esoteric band of Wall Street analysts who specialise in "portfolio theory" as an approach to the investment of funds.

For most students of economics, however, Prof Modigliani's most important contribution has been as a participant in the policy debates which raged in the 1970s between the monetarists, with their obsession with controlling the money supply and the unreconstructed Keynesians, who sometimes claimed that "money doesn't matter" at all.

Prof Modigliani is already no stranger to political debates, as an occasional adviser to Italian governments, as a consultant to the Federal Reserve Board and as a witness before Congressional committees in Washington. But his periodic calls for cuts in the U.S. budget deficit to be accompanied by moves towards fiscal expansion in Europe, are likely to gain more political credibility and attention as a result of yesterday's award.

It is perhaps characteristic of the Nobel economics committee's continuing feelings of unease and discomfort about the relationship between economics and the real world, that they made no reference in their citation to this element of Prof Modigliani's work.

## Greece wants to delay the introduction of VAT

BY OUR ATHENS CORRESPONDENT

GREECE HAS asked the European Commission for a one-year extension on three key deadlines concerning adjustment to Community membership: on the introduction of value added tax; the de-regulation of the petroleum market; and the granting of export subsidies to Greek products.

The VAT postponement would be the second which Greece has obtained since its accession to the EEC in 1981. Originally, Athens should have introduced VAT by January 1984, but it requested and won a delay for "technical reasons."

On the petroleum front, Greece has been facing a case in the European Court for having failed to begin dismantling the state monopoly.

The Community recently ruled against subsidies which the Greek state grants to exports. But Athens has always argued that these are not actual subsidies but tax refunds which do not contravene EEC regulations.

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## Athens reviews public sector

BY ANDRIANA IERODIAKONOU IN ATHENS

THE

GREEK Socialist Government, which announced an economic austerity package including a 15 per cent devaluation of the drachma last Friday, turned its attention yesterday to a controversial state rescue programme for ailing industrial enterprises which have heavy debts.

The Government discussed future strategy on ailing enterprises with industrialists and trade union representatives during a closed meeting of the Higher Economic Policy Council. The recently established council is a mixed forum for economic debate chaired by Prime Minister Andreas Papandreou.

A government announcement on decisions taken after the meeting was expected late last night.

The Economy Ministry has been under pressure from

industrialists to allow the closure of ailing enterprises taken over by the state under the rescue programme. Critics say the enterprises are operating as subsidised companies and are driving companies out of business. They accuse the Government of awarding public procurement contracts on a preferential basis. Trade unions, however, want the companies open to save jobs.

The Socialists' long-term plan was to assess each particular enterprise for viability, following which non-competitive companies would be closed. Viable companies would continue operating after a settlement of their debt problems, involving debt rescheduling and the conversion of debt to equity.

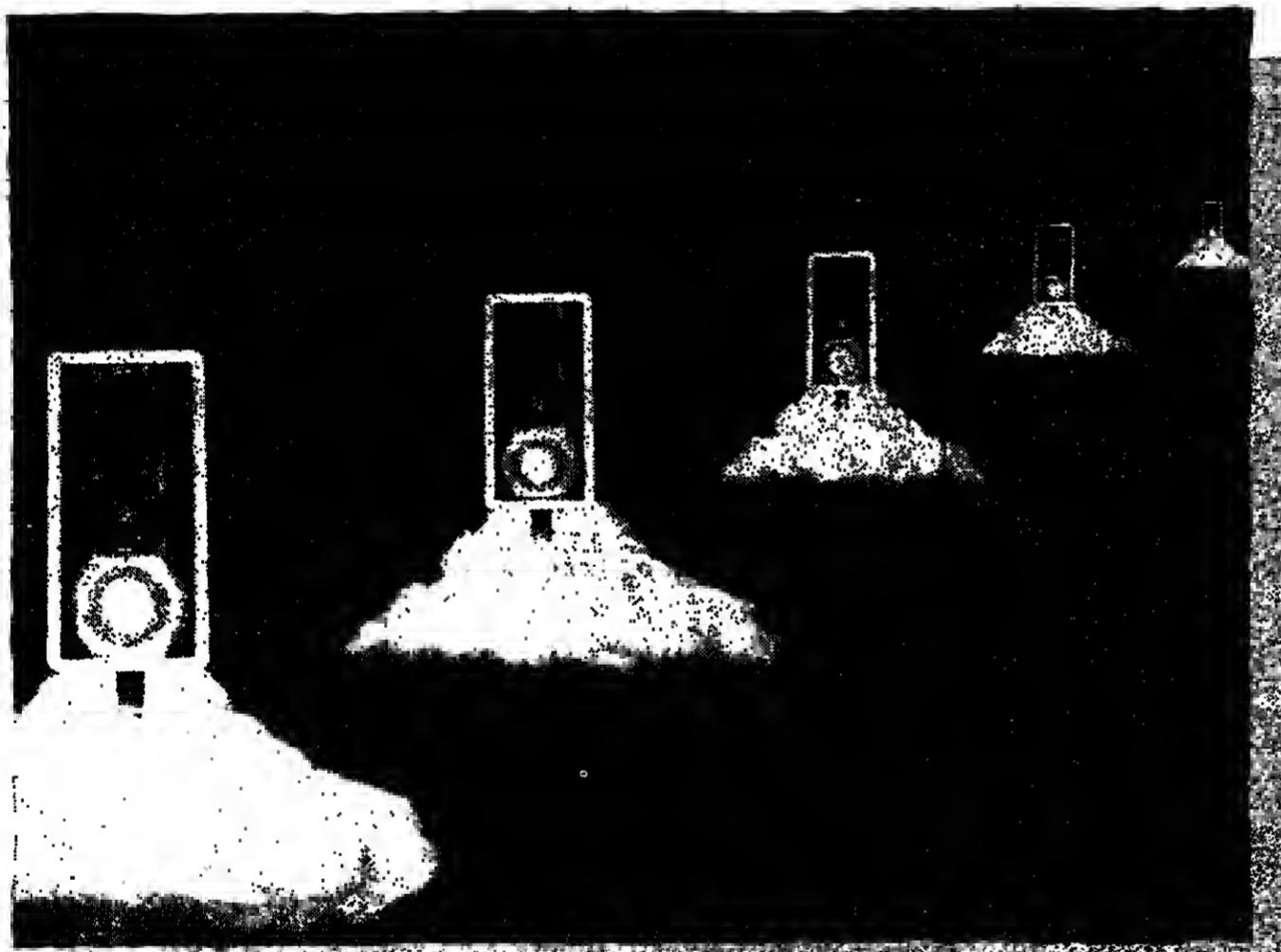
The Socialists launched the rescue programme involving initially a state takeover of ailing companies and a freezing of their debts in 1983, with the aim of keeping unemployment down. According to official figures, generally regarded as unrealistically low, the unemployment level is 8.4 per cent nationwide.

At the last official count, the Government had 34 ailing

## FINANCIAL TIMES

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## EUROPEAN NEWS

# Soviet leader spells out five-year plan

BY PATRICK COCKBURN IN MOSCOW



Mr Gorbachev: aiming for 4 per cent growth

THE CENTRAL committee of the Soviet Communist Party met yesterday to hear details for the first time of the next five-year plan and the party's new political programme, both of which are to be published in the near future.

The draft of the plan, heavily revised since it was rejected by the ruling politburo earlier this year, will determine the direction of the economy for the years 1986-90.

Mr Mikhail Gorbachev, the new Soviet leader, who addressed yesterday's meeting, is committed to 4 per cent growth. The figure, he says, is necessary to meet the needs of investment, consumption and defence.

In his speech Mr Gorbachev stressed that the new communist party programme, the first since Mr Nikita Krushchev was leader, took account of a much higher level of international tension.

All the increase in national income in the next five-year plan would come for the first time from raising labour productivity, he said.

The meeting of the 300-strong central committee, membership of which is drawn from the top party, state and military functionaries, also reinforces the position of the new generation of economic administrators whom Mr Gorbachev has promoted since he came to power six months ago.

The central committee elected as a no-voting member of the politburo Mr Nikolai Talyzin (56), appointed head of the state planning organisation, Gosplan, on Monday. He succeeded Mr Nikolai Balakov (74) who had held the job since 1965.

The speedy elevation of Mr Talyzin indicates that in future Gosplan will play a greater role in determining economic strategy and priorities in the allocation of resources and investment. A theme of Press comment in recent months has been the need to centralise economic decision-making away from the 60 ministries, but at the same time delegate some managerial functions downwards.

The central committee also formally accepted the resignation from the politburo of Mr Nikolai Tikhonov (81), who resigned as Prime Minister for health reasons at the end of last month. Half of the 12 full members of the politburo have

been appointed within the past two years.

Mr Nikolai Ryzhkov (54), who took over as Prime Minister, gives up as expected his position as central committee secretary in charge of the economy. His replacement has not been named.

The adoption of a new programme by a commission chaired by Mr Gorbachev, the economic plan for 1986-90, and guidelines up to the end of the century, and changes in party rules will enable the new generation of Soviet leaders to map out the political and economic course they intend to pursue.

The shape of the next five-year plan is unclear apart from the commitment to high growth rates. Mr Gorbachev has said that the emphasis must be on higher productivity, better technology and the re-equipping and re-organisation of existing plant. The emphasis is away from expensive new projects.

The continued employment of old planning procedures, despite Mr Gorbachev's rhetoric, was demonstrated last week when a programme to increase production in light industry by 3 per cent a year and services by 7 per cent was published. Despite mentioning demand as an important factor in the provision of goods to the consumer, the programme laid down the exact number of different types of clothing to be produced by the end of the century.

## East-West search for culture ties

By Leslie Collett in Berlin

The first large conference to promote cultural exchange between Eastern and Western Europe opened yesterday in Budapest under the auspices of the 35 signatory states to the 1975 Helsinki Accords.

Mr Georgy Lazar, the Hungarian Prime Minister, said at the opening that despite the differing ideological and political views which would be presented at the conference, his government saw the possibility of "strengthening the forces of detente".

Western delegations were preparing to suggest several co-ordinated proposals to improve cultural contacts.

The West Germans want every Helsinki signatory state to be allowed to open a cultural institute in any other.

### Electronic media

Other Western delegations will propose exchanges of the printed and electronic media, a free exchange in the arts and literature and a protection of the cultural rights of minorities.

The East European delegations are expected to point out that far more Western book titles appear in Eastern Europe than vice versa, and that much the same is true of films.

Wide differences also exist within Eastern Europe, in the freedom of cultural expression, with Hungary the most liberal country which was one reason it was agreed to host the conference in Budapest.

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## Norway starts gas deliveries

By Fay Glester in Oslo

NORWAY'S OFFSHORE petroleum industry entered a new era yesterday with the start of gas deliveries to continental Europe through the 850-kilometre Statpipe gas-gathering system.

The system will move gas from the Anglo-Norwegian Statfjord field and two other Norwegian fields in the southern part of the Norwegian shelf to Emden, in West Germany, under a contract scheduled to run until 2007.

Britain began exporting its much smaller share of Statfjord gas last week via UK-sector pipelines to St Fergus in Scotland. Until then the field had exported only oil, which was directly loaded onto tankers.

Its output of associated gas had been re-injected into the reservoir, pending completion of pipeline links to Europe and the UK.

The field contains an estimated 470 million cubic metres of recoverable gas, of which 40bn cubic metres belongs to Norway.

The start of Norwegian deliveries was delayed by difficulties on Eko-fisk, where a faulty valve had to be replaced.

During an initial four-month period, the continental buying consortium is receiving a substantial discount on the reportedly high - but undisclosed - contract price negotiated five years ago for gas from Norway's part of Statfjord and two other Norwegian fields (Heimdal and Gullfaks).

Meanwhile, experts from the Smedvig drilling company were yesterday examining the West Vanguard rig, crippled this month by a blow-out from a shallow gas pocket in the Halten Bank area, off central Norway.

The shape of the next five-year plan is unclear apart from the commitment to high growth rates. Mr Gorbachev has said that the emphasis must be on higher productivity, better technology and the re-equipping and re-organisation of existing plant. The emphasis is away from expensive new projects.

The continued employment of old planning procedures, despite Mr Gorbachev's rhetoric, was demonstrated last week when a programme to increase production in light industry by 3 per cent a year and services by 7 per cent was published. Despite mentioning demand as an important factor in the provision of goods to the consumer, the programme laid down the exact number of different types of clothing to be produced by the end of the century.

We had to get special clearance from the authorities — this was the direct result of researching market needs. In other instances we have been highly successful followers: FlexiProgram, our universal life product, was not first on the market but in its first six months it captured over 16% of industry individual new business sales.

Rolfe: Does the black segment of the market have good growth prospects?

Levett: Individual policies sold to blacks have gone from less than 20% of our new business in 1980 to 38% in 1985, and premiums from 9% to 29%. A lot of the growth in pension business comes from the incorporation of black staff into company pension funds and substantial improvements in their benefits. We have a low-premium, voluntary contribution group scheme marketed predominantly to blacks, which has been growing at 25% (real) for the last five years. The numbers speak for themselves and our investment of effort in these markets is unparalleled in the industry. I say these markets with reason because, believe me, there is no homogeneous black market segment in South Africa.

Rolfe: How do developments in South African life insurance compare with those abroad?

Levett: Large financial institutions are generally seen to be slow to change and adapt. Does this apply to you?

Levett: On the contrary, we have had many industry "firsts" which have been very important to us. Old Mutual was the first insurer to market Deposit Administration Pension Schemes, with such success that this is the dominant form of insured scheme business in Southern Africa today.

We are pioneers in the women's market with Her Own Policy, where we sold over 30% of new policies in 1984. More recently, our new Professional Income Protection Plan includes a unique range of benefits for self-employed professionals, for which

we had to get special clearance from the authorities — this was the direct result of researching market needs. In other instances we have been highly successful followers: FlexiProgram, our universal life product, was not first on the market but in its first six months it captured over 16% of industry individual new business sales.

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Rolfe: How do developments in South African life insurance compare with those abroad?

Levett: There are a number of similarities, and I think the South African industry has coped better with trends than our counterparts abroad, perhaps because we've been forewarned. For example, we responded to the unbundling of investment and life cover elements and the threat of substitution by other investment products, by aggressively developing investment expertise within the industry and turning in very competitive investment returns. I think we actually took money away from some financial institutions.

Rolfe: Are you not rather conservative in your approach to property investments?

Levett: It is a positive sense, yes. We observe strict criteria for property investments — we have found that the best locations draw the most stable tenants and show the best long-term yields. However, we are innovators as well. We developed a wholly new concept here of industrial parks, creating favourable industrial working environments. We have put about R115m into these projects and the prospective returns look good.

As a mutual society we must put our policyholders first. They rely on us for attractive and secure returns, and we avoid involvement in riskier or lower-yielding investments on the off-chance that there will be a big pay-off.

Rolfe: What view does Old Mutual take of its corporate responsibility?

Levett: As I have said, our first responsibility is to our policyholders. However, we see this as a responsibility not just to today's policyholders but to a future body of policyholders too, and this is where we derive our power as a social force in Southern Africa.

Big business has an opportunity to participate in and even promote the change process in South Africa. We would like to see much greater freedom in the market place. I believe that the most effective way of creating employment here is not by throwing institutional money at the problem, but by allowing all groups and individuals to participate in an even footing, and let market forces work to channel money into the most effective projects.

We have done this with our black sales operation — every commissioned salesman is a small business in his own right, and by giving them the skills and support they require we have created 500 jobs in this area alone over the last five years.

Rolfe: What about employment practices?

Levett: We are an equal opportunity employer, committed to progressive and non-discriminatory practices in every facet of people management. Our objectives in our black markets would not allow us to be any other way — the same goes for women. For example, we were one of the first non-industrial companies to sign a recognition agreement with a prominent (largely black) national trade union; also, the number of blacks in management is growing steadily.

I also see us having a significant responsibility as a dominant force in the financial community, with regard to its integrity, its image and its tone. Old Mutual has led by example in this area under my predecessors and I intend to continue this tradition.

Rolfe: Yes, you assumed responsibility as managing director of Old Mutual on July 1. What major challenges do you face in maintaining your company's leadership rôle in the financial services business in South Africa?

Levett: Unquestionably, investment performance will be a key factor. We have put a lot of effort into restructuring our investment operation for effective portfolio management, and it is paying off.

Systems development and the imaginative use of information technology for competitive advantage is another key, as is a dynamic marketing operation.

As a big company, our challenge is to maintain flexibility and responsiveness to market needs through delegation of decision-making and the nurturing of creative talent.

Rolfe: You are the biggest shareholder in two of South Africa's biggest industrial conglomerates, Barlow Rand and Safra. Do you play any part in their management?

Levett: Not in management as such. We are investors and providers of capital and we do so in order to obtain returns for Old Mutual policyholders. That is our area of expertise, out in supplying management. However, we do have board representation in the concerns you mention and in others, and we make our contribution at board level. This participation board decisions and using our shareholding influence to work with management, is how we see our role, rather than getting involved in day-to-day running of companies.

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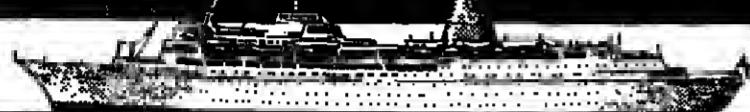
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## OVERSEAS NEWS

Jurek Martin finds growing social awareness in Tokyo's economic plan  
**Japan moves towards maturity**

AT THE meeting of the Group of Five Finance Ministers in New York last month, Japan committed itself to boosting domestic demand in order to help relieve trade friction. But as Japanese officials carefully pointed out on their return from the Plaza Hotel, neither Japan nor any other country promised policy initiatives beyond what was easily in the powers of their respective governments to deliver.

Yesterday's package of measures primarily consists of the sort of pump-priming actions to which Japan has long had recourse. There are intriguing, though far from original, hints at future policies which might more effectively mobilise the country's vast savings behind greater domestic infrastructure and other spending eventually, but the Government has mainly relied on tried and trusted tools.

These include yet again the front-loading of public works spending, "administrative guidance" to both utilities and local governments to spend and borrow more, a mini-boost to domestic housebuilding on private and public lands, and a general exhortation that development be focussed more on social needs and relatively less on industrial expansion.

More tantalising, but still mostly nebulous, are the promised incentives for the Japanese to spend more. The easing of consumer finance regulations were limited to just three items—cars, television sets, and larger vehicles—while the expectation that financial liberalisation will offer a wider range of investment opportunities for the average citizen was couched only in the abstract.

In any case, the pace of change in Japan, rapidly rapid by Western standards, is such that even modest proposals yesterday to increase the hours during which automatic bank cash dispensers stay open or to create more public holidays may take years to be implemented.

The package is also noteworthy for some large omissions, some of which may be rectified later. Nothing was done on the tax front, largely because the necessary consensus between the politicians, who want cuts for electoral purposes, and the Ministry of Finance, which remains concerned about deficits and debt refinancing, is not yet in sight.

The Ministry was unwilling

to permit the inclusion of anything that might infringe on its budgetary proposals for the next fiscal year, which begins in April. They must be presented to parliament by the end of this year.

These uncertainties make it

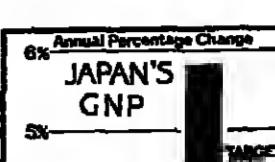
extremely difficult, as officials conceded yesterday, to estimate the macro-economic impact of the latest measures. There will be no revision of the 4.6 per cent official target for real growth in the current year for another two months.

Even so, nobody was willing yesterday to speculate on whether or not this might be improved.

The "value" of the latest

measures (\$3.1 trillion (million million) in outlays worth \$4.1 trillion when the ripple down effect is compounded) is equivalent to 1.3 per cent of this year's estimated nominal gross national product. But that forecast is inherently suspect because of the considerable influence of external factors.

Growth figures for the April-June period, the most recent quarter to be announced, were



healthy, at 8 per cent at an annual rate and showed a better balance in the economy

—nearly half the expansion was accounted for by the domestic side.

But the record of the 1980s

has been that Japan has prospered on the back of its exports,

not as a result of domestic demand. That vulnerability, as

the Organisation for Economic

and Development (OECD) re-

cently pointed out, has not yet

been convincingly disposed of

and there is no reason to

believe that the latest actions

will do the trick.

Now is there much in them

to encourage those who want

to sell more to Japan. Foreign

car sales, for example, equal

for barely 1 per cent of

domestic output and are un-

likely to be much affected by

relaxation of hire purchase

rules; foreign TV sales, beyond

the specialist professional sector, do not exist.

History also suggests little likelihood of foreign companies getting much more than crumbs from any improvement in infrastructure. Major projects, like the planned new Kansai international airport near Osaka, have already effectively been locked up by Japanese companies. Indeed, in anticipation of more and bigger contracts, shares in domestic construction companies are currently the darlings of the Japanese stock markets.

The most obvious prospect for a foreign piece of the Japanese domestic action lies on the financial side. Local governments in Japan may now tap foreign markets for fund raising for a wider variety of projects than hitherto allowed (for example, sewage developments for example).

It may be premature however to dismiss yesterday's package as pure window dressing for external consumption. Even if only gradually the authorities in Japan are coming to recognise that the nation's social infrastructure is not commensurate with its output of goods and services—not with the needs of a rapidly ageing society.

The words "social capital" to which the package is partly addressed, are becoming more and more important in the vocabulary of policymakers. This will not mean an abandonment of fiscal austerity. The Government level now structures to the man-in-the-street to run up unlimited overdrafts at the bank. But it does constitute some small steps forward in the move towards social and economic maturity in Japan.

## Expansion of S. African arms embargo urged

BY MICHAEL HOLMAN

A UNITED Nations report has called for a "fundamental" change in the policies of transnational corporations operating in South Africa and Namibia

The report, drawn up after hearings in New York last month and earlier this month before a panel chaired by Mr Malcolm Fraser, the former Australian Prime Minister, proposes a wide range of measures by transnationals including defiance of some of the Republic's security legislation.

The main recommendations include a call for disinvestment by companies producing for the military, police and security sectors, and an expansion of the existing mandatory arms embargo to include what the report terms "dual use items" such as motor vehicles, computers and electronic equipment.

The report also calls for an end to new investment and new loans, a ban on export credits, and a prohibition of the import of gold from South Africa.

Foreign companies operating in Namibia are called on to end their activities unless sanctioned by the UN Council for Namibia, and to refuse to pay taxes, royalties or other forms of economic rent to the Government of South Africa."

According to the report, 1,068 transnational corporations are operating in South Africa, led by the U.S. (406), Britain (364) and West Germany (142).

The panel received written submissions from 10 transnationals including Rio Tinto Zinc, British Petroleum, Fluor Corporation, General Motors and Hewlett-Packard, but no company representative appeared in person.

Officials from the leading South African business associations, both English and Afrikaans, made written and personal representations.

The proposals, likely to be presented to the UN General Assembly, were presented at a press conference in London yesterday by Dame Judith Hart.

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## AMERICAN NEWS

## Canada split on sanctions against South Africa

BY BERNARD SIMON IN TORONTO

**DIVISIONS** WITHIN the Canadian Government have complicated the key mediating position which Prime Minister Brian Mulroney hopes to take in forcing a Commonwealth consensus on South Africa at the Commonwealth Heads of Government meeting which opens in Nassau today.

The official Canadian position on South Africa is understood to reflect the views of Mr Joe Clark, the External Affairs Minister, continues to fall short of support for mandatory economic sanctions against Pretoria. But some officials in the External Affairs Department and the Prime Minister's office appear to be urging Mr Mulroney to take a tougher line partly to boost his flagging image at home after a series of domestic political embarrassments.

Mr Mulroney said before leaving for the Bahamas that he expects Canada to play "a role of certain importance" in finding a consensus at the meeting. He added that if Britain "were to flounder (on the Apartheid issue), it would be deeply unfortunate for the Commonwealth."

Canada has been at the centre of pre-conference activity to find common ground between Britain's opposition to mandatory sanctions against Pretoria and the more forceful policies advocated by Afro-Asian



members of the Commonwealth. In the past few weeks, Sir Geoffrey Howe, British Foreign Secretary, Tanzanian President Julius Nyerere and Sir Shridath Ramphal, Commonwealth secretary-general, have visited Canada to discuss their positions with the Ottawa Government.

Canada has so far taken a cautious line on sanctions, imposing measures with only a limited impact on bilateral trade with South Africa and on Canadian companies with investments there although the steps go further than action taken by Britain.

Earlier this year, Ottawa cancelled a double taxation agreement with Pretoria and asked Canadian banks for a voluntary cut in Krugerrand coin sales in Canada. The Government has appointed an ombudsman to monitor the employment practices of the 30 odd Canadian companies with interests in South Africa.

The most recent batch of anti-apartheid measures announced by Ottawa included a prohibition on direct commercial flights between the two countries, although none are in operation.

## Commonwealth bid to find a consensus

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

MRS MARGARET THATCHER, the British Prime Minister, will come under strong pressure from other Commonwealth countries to agree to a package of economic sanctions against South Africa at the six-day Commonwealth Heads of Government Meeting (CHOGM).

The attempt to reach a common position on sanctions will dominate the two-yearly conference to be opened by the Queen on traditional lines this week in the calendar of the loose association of 50 states which groups Britain and the majority of her former colonies. Though the CHOGM is not a forum in which binding decisions are taken and has sometimes been described as little more than a talking-shop by its detractors, an attempt to reach a consensus on important issues is always made.

Mr Shridath (Sonny) Ramphal, the Commonwealth's long-time Secretary-General, has made it clear that he wants the member states to send "powerful signals" to South Africa to abolish apartheid by the adoption of economic sanctions.

Britain is reluctantly opposed to economic sanctions because it claims they would hurt the black population of South Africa and the neighbouring African states more than the white ruling class of South Africa.

Sir Geoffrey Howe, the Foreign Secretary has also said that sanctions, far from persuading the Pretoria Government to



## Reagan emissary carries blunt warning to Marcos

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan has sent a personal emissary to President Ferdinand Marcos of the Philippines with a blunt warning that his regime is in military and economic danger, according to officials in Washington.

The envoy, Republican Senator Paul Laxalt of Nevada, a close friend and confidant of Mr Reagan's, arrived in Manila on Monday.

The White House yesterday confirmed Mr Laxalt's mission, which it had at first apparently hoped to keep secret, but tried to play down some of the more lurid accounts of the message he is carrying.

It was "a little overblown" to suggest that the Marcos Government was in danger of being overthrown, Mr Larry Speakes, the White House spokesman, said.

Mr Speakes' comments came after the Washington Post had quoted one official saying that the message was "the bluntest Presidential message ever delivered to a friend." President Marcos would be told that he was "scrwing up the fight" against the communist insurrection led by the increasingly powerful New People's Army.

Another official said that U.S. intelligence assessments indicated that the Philippines, with its two vital U.S. military bases, could become "this administration's Iran" unless Mr Marcos introduced reforms.

U.S. officials warn that he must shake up the Philippine military, crack down on corruption, introduce economic reforms and, preferably, develop a "clean and open" electoral system.

Last week, Mr Dave McCurdy, a member of the house intelligence and armed services

## Nicaragua claims victory over rebels

By Tim Coone in Managua  
THE U.S.-BACKED guerrillas fighting in Nicaragua have been "strategically defeated" according to Commander Joaquin Cuadra, Nicaragua's Vice-Minister of Defence.

He said yesterday that the guerrillas had suffered heavy human and material losses during the year and that their strategic plans and offensives had failed.

Most of their troops had been forced into the remote region of Zelaya Central in the interior where their main supply routes were cut and they were forced to abandon it after receiving reinforcements from rear-guard bases in Honduras.

There have been few major actions in recent months in the main coffee and cattle zones of the country where the guerrillas had developed their main offensives over the past two years.

Commander Cuadra said the Nicaraguan armed forces had "defeated" the counter-revolutionaries who were counting on the support of the Honduran armed forces to assist their infiltration into Nicaragua.

Skirmishes and battles were now taking place closer to the frontier, he said, as the guerrillas were rapidly detected and attacked, and he said the army was expecting the guerrillas to attempt infiltrating a major force in the coming week.

Canute James reports on the economic threat to an island leader

## IMF medicine fails to cure Jamaica

MR EDWARD SEAGA, Jamaica's Prime Minister and Finance Minister, recently attacked the International Monetary Fund for the speed at which it expects its policies of economic adjustment to work in developing countries.

Mr Seaga's thinking is clearly conditioned by the Jamaican experience — or experiment — as some of his detractors describe it. Three years of following policies agreed with the fund and financed by credits from it left the Jamaican economy facing further significant economic decline.

Yet the Prime Minister, who said five years ago that the IMF was indispensable to Jamaica's economic progress, is hardly likely to regard the institution as the architect of Jamaica's dismal economic outlook.

Having just received a steady flow of \$118m, he has no objections to the substance of the fund's policies, but is worried that they are being implemented too quickly, with the risk of political and dangerous dislocation.

The setbacks and dismal prospects for the economy have had an adverse effect on Jamaicans' perception of Mr Seaga's administration. Public opinion polls have indicated that the People's National Party, headed by Mr Michael Manley, is enjoying increasing popular support and would easily win an election if it were called now.

The problems facing the Jamaican economy are not intractable, say local bankers, and the Government agrees. What Jamaica has not had in the last five years is enough breathing room to establish a foothold that will take it beyond the short term.

The Institute's revised forecast was made because of "the decline in tourism, relative to what was expected at the beginning of the year; the decrease in world aluminium prices; and the impact of the drought experienced earlier this year on the agricultural sector."

There is agreement between the Government and its detractors that the villain of the piece is the bauxite industry, which has traditionally accounted for two thirds of net foreign earnings.

Reduced demand will depress output this year by 6.5 per cent. Mr Hugh Hart, the Minister of Industry, said net earnings will not pass \$150m, down from \$220m last year.

Mr Hugh Shearer, the Deputy Prime Minister, said the cuts in output had cost the economy potential earnings of about \$500m over the past five years.

The economy suffered a body blow in August when the largest refinery was closed by its owners, Reynolds Metals and Kaiser Aluminium of the U.S. This followed the shutdown by the Aluminum Company of America of its refinery in February.

The problems facing the Jamaican economy are not in

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The Government has been trying to develop non-traditional agriculture aimed at the U.S. market, with promising results. But the returns are not yet high enough to ease the pain.

The dream of making Jamaica the Taiwan of the Caribbean has also failed to become a reality. Foreign investors, mainly from the U.S., have established plants, but at a pace far slower than the Government had forecast. More recent efforts have been aimed at getting Far Eastern companies to relocate in Jamaica.

The poor performance of key sectors of the economy has been compounded in the eyes of most of the island's 2.1m people, by economic policies implemented by the Government. Mr Seaga is pledged to reduce the fiscal deficit to 2 per cent of GDP by the end of the current financial year.

The Government's use of twice weekly hard currency auctions by the central bank over the past 22 months has led to a 78 per cent cumulative devaluation of the Jamaican dollar. The inflation rate this year is expected to be close to



last year's 31 per cent.

The Administration has managed to reduce pressure on limited foreign earnings by obtaining agreement from its Paris Club and commercial bank creditors for rescheduled payments on parts of its foreign debt.

But the unpopularity of the economic situation, confirmed by the polls, has reinvigorated Mr Manley and his party.

The Government's reading of the situation suggests that the fall in its popularity is the result of the effects on Jamaicans of the economic measures.

An improvement, expected in two years, may increase the Government's political stock, and then it will be time to think about an election, say Government officials.

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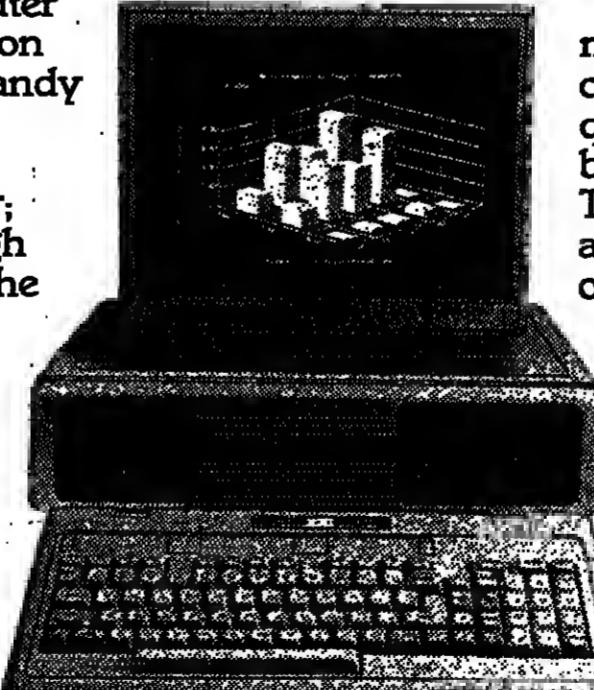
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## WORLD TRADE NEWS

### Insurer moves to curb losses on satellites

By NANCY DUNNE IN WASHINGTON

**THE INTERNATIONAL** Technology Underwriters (Intec), one of the leading space insurers, will "only selectively" underwrite shuttle launches in the future and will no longer insure satellites for the initial in-orbit testing period.

With the space insurance industry reeling after some \$600m in losses during 1984 and 1985, Mr James Barrett, president of Intec, has called for changes within the industry's operations. The recent Ariane 15 failure, he said, brought the industry "very close" to its demise.

"Satellite manufacturers have insisted on delivering the satellite to their customers on the ground, leaving the risk of launch and the successful operation to the satellite owner," he said.

"The manufacturer is the only one who really can control the quality of the product."

In the past two years, seven satellites have failed to operate. Hughes Aircraft alone, said Mr Barrett, "has dealt the market, directly or indirectly, more than \$350m in losses in more than 18 months."

### Dutch lead Europe in Japanese investments

By Laura Rauw in Amsterdam

THE Netherlands attracted more Japanese investment in the year ended last March than any other West European country, according to Japanese Government figures.

Japanese companies invested \$452m (£323m) in the Netherlands, 41 per cent of the amount they invested abroad, between April 1984 and March 1985,

according to the Japanese Ministry for International Trade and Industry (Mit). The Netherlands was followed by Ireland, Britain, West Germany, France and Belgium.

The once profitable underwriting market, which earned \$62m in 1983, now shows an historical loss ratio, claims in relation to premiums, of more than 200 per cent.

Satellite manufacturers must take on the risk of successful performance so they "will be motivated to achieve higher levels of design control and quality assurance," Mr Barrett said.

While the failure of satellites and launching systems would be "painful" to the manufacturers, it is the only way to turn the business around, he said.

The Netherlands historically has attracted foreign investment, particularly American, because of its location as a gateway to Europe, international orientation and exceptionally free capital flows.

WHEN ONE of the world's best-known shipping companies announces it is pulling out of the busiest container route, something must be wrong. Yet Hapag-Lloyd of West Germany did just that last week, saying it preferred to leave the Pacific rather than continue suffering heavy losses there.

Last year was a bumper period for trade across the Pacific, with imports into the U.S. from Asia soaring by 25 per cent. But 1985 is a very different story. While volumes have stayed high, though growth has slowed, mounting overcapacity has put immense pressure on freight rates.

Hapag-Lloyd's problem is that it is only a little fish in this particular ocean, with five chartered ships. Its container capacity is dwarfed by that of the three big U.S. carriers—United States Lines, Sea-Land, and American President Lines (APL)—and by Evergreen of Taiwan and Maersk of Denmark.

Shipping rates have fallen by as much as 40 per cent for some high-priced U.S. imports such as electronics goods and by some 20 per cent for heavier export products such as machinery and spare parts. It is proving a tough year for the Pacific lines, which number nearly 40.

Hapag-Lloyd has operated in the Pacific since 1978, following

Andrew Fisher casts an eye at a cut-throat shipping market

### Pacific minnow finds the going too rough

Earnings of Sea-Land, APL (which operates only on the Pacific) and McLean Industries (parent of U.S. Lines) have fallen sharply this year.

APL's parent, American President Companies has just announced third quarter earnings of \$14.2m, from nearly \$38m in the same period last year, though about \$8m of this was not connected with actual operations. Sea-Land is also expected to report weak earnings.

Despite the 40 per cent overcapacity forecast for the Pacific routes over the next couple of years, both Evergreen and Yang Ming of Taiwan have been expanding along with several other lines.

Sea-Land, for instance, has been aggressively seeking market share on the Pacific, making its own contribution to the rate war, and confidently expects business across the ocean to expand in coming years and absorb much of the extra capacity.

Hapag-Lloyd's decision met with some understanding among other Pacific operators. "It's probably the first of several," was one comment on the possibility that more companies could decide to withdraw from the Pacific, as the waves get too rough.

The big spenders on new vessels, like U.S. Lines, count on winning enough trade to cover their high financing costs. Both U.S. Lines and Evergreen have invested heavily in new round-the-world services which are now almost in full operation.

Pacific carulings are dominated by the eastbound trade into the U.S. Ships sailed at full capacity last year and are at least 80 per cent loaded in 1985. In the other direction, towards such Asian markets as Japan, Hong Kong and Taiwan, business is less buoyant, capacity utilisation lower and rate pressures tougher.

But the big U.S. companies, commented Mr Peters, have one advantage over Hapag-Lloyd on this weaker leg—access to U.S. military cargoes. The same is true on the Atlantic, no longer the over-tonnaged rate battlefield it was a few years ago.

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### Consortium in \$50m funds deal for Egypt truck plant

By TREVOR MOSTYN IN CAIRO

GENERAL Motor Egypt (GME) signed a \$50m finance package yesterday with a group of banks led by Chase National Bank of Egypt and Misr International Bank for a new truck factory near Cairo.

The GME truck package is being financed through a consortium of local joint venture banks. Participants also include the Egyptian-American Bank, the Egypt Gulf Bank and Banque du Caire.

Financing for the plant, which aims to produce 18,000 trucks a year, has been under discussion since the late 1970s. Under yesterday's agreement, the syndicates of joint venture banks are providing the equivalent of about \$45m for construction and start-up costs and working capital. An additional \$5m is being provided by the U.S. Government.

GME is a consortium involving General Motors (31 per cent), Isuzu of Japan (20 per cent), Kuwaiti and Sandi investors (16 per cent), and six

Egyptian private investors (33 per cent).

Production at the plant of light and medium-sized trucks began in June. GME aims to meet a commitment to the Government within three years for 40 per cent local content.

President Mubarak visited the plant this week, even though relations between the U.S. and Egypt have been strained over the Achille Lauro affair. GM officials regarded his visit as a promising sign for other projects presently under discussion.

Negotiations are at an advanced stage between GM and Egypt for a \$1bn integrated car industry. GM plans to produce with local partners two new passenger cars with a commitment that they should be 50 per cent Egyptian-manufactured within three years.

This would be GM's biggest commitment in the Middle East, involving some 16 component feeder industries geared to local demands and exports to Europe.

### Taiwan company plans to import foreign footwear

By BOB KING IN TAIPEI

ONE OF Taiwan's largest manufacturers and exporters of ladies' fashion footwear is planning a move which would once have been unthinkable. At the end of this month Tai Shot International, which ships up to 4,000 pairs of shoes a day to the U.S., will begin importing and retailing expensive Italian and American footwear.

The venture could involve as many as 20 retail outlets by next year. If successful it could open a new market for European and American manufacturers of high quality footwear.

Mr John Hu, head of Tai Shoe, said the idea of selling foreign shoes was the result of his frequent trips to Italy to buy leather and machinery for his factories.

He was also intrigued by reports that Taiwanese women often purchase Italian shoes costing as much as \$200 a pair during shopping trips to Hong Kong.

Mr Hu has invested \$500,000 initially in the venture. He has already imported several thousand pairs of high fashion ladies' shoes bearing such names as Impo of the U.S. and Andrea Pfister, Bruno Magli, Colette, and Linea Lida of Italy.

He plans to market the shoes at roughly the same price as they are sold in Hong Kong, despite an import duty of 50 per cent which the government will cut to 15 per cent in January.

If Taiwan consumers will buy these shoes in Hong Kong, then they'll buy them here if the prices are roughly the same," he said. "We're not worried about profits for a couple of years. I'm looking at this in the long term."

Mr Hu is scouring the U.S. and Europe for other brands that might fit the high-fashion image of his shops, the first of which is due to open at the end of this month.

### Toyota co-operation with joint venture approved

TAIWAN HAS approved a 10-year technical co-operation agreement between Toyota Motor of Japan, and Kuo Zui Motors, a Taiwanese-Japanese joint-venture to produce heavy-duty trucks and buses in the country, Reuter reports from Taipei.

Kuo Zui, established last year, is a trucks and buses joint venture between several Taiwanese companies, including Taiwan's Cement Corporation, the Tatung Company and Sampo Electronics, and two Japanese companies, Hino Motor and Sanjing Trading.

and bus production by at least 50 per cent from the current yearly output of 3,000 vehicles, ranging from nine to 35 tons.

Production of Toyota's six-to-eight-ton "Dyna" models is expected to start in early 1986 with an annual output of 1,200 vehicles, the company said.

Kuo Zui, established last year, is a trucks and buses joint venture between several Taiwanese companies, including Taiwan's Cement Corporation, the Tatung Company and Sampo Electronics, and two Japanese companies, Hino Motor and Sanjing Trading.

### Chinese invite bids for harbour contracts

CHINA yesterday invited foreign companies to bid for major harbour contracts and promised new laws to lure foreign investors, Reuter reports from Peking.

Qian Yonghe, Communications Minister, said China was inviting bids for the construction of more than 200 harbour berths within the next

five years. China's 12 largest ports are handling 30 per cent more than their designed capacity and cannot meet the needs of its growing foreign trade.

Special terms to be offered to bidders include exemption from customs duties and certain taxes for imports of raw materials and equipment used in harbour building and a low rate of income tax.

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to share information and ideas, lead on.

## UK NEWS

### BT warned against phone prices breach

BY JASON CRISP

A DISPUTE broke out yesterday between British Telecom and the Office of Telecommunications (OfTEL) over possible telephone price increases for residential and small business customers because of competition from Mercury Communications.

OfTEL, the regulatory body, warned that it would not hesitate to use all its powers if BT broke a commitment not to increase residential telephone line rentals by more than 2 per cent above the rate of inflation. BT then issued a statement accusing OfTEL of over-reacting.

The threat followed a statement from BT on Monday commenting on OfTEL's determination on interconnection - the exact rules by which Mercury's telephone network is linked to BT's so that calls may be freely made between the two competitors.

BT said on Monday: "On balance the nature of the OfTEL determination will mean that residential and small business customers are likely to end up paying more, sooner, to offset the benefits to large business customers arising from Mercury Communications in the switched (dialled) telephony market."

It also said, in its initial reading, it saw, "no reason immediately to review" either its voluntary under-taking on residential line rentals or the rebate scheme on rentals for low users which is supposed to help pensioners who need a telephone for emergencies.

There has been no suggestion that BT would breach its licence requirement that the overall price increases of inland services are at least 3 percentage points less than the increase in the Retail Prices Index.

At the centre of the dispute are the prices which Prof Bryan Cars-

berg, director general of OfTEL, has decided Mercury, a subsidiary of Cable and Wireless, will have to pay BT for enabling people to dial into its network. These prices effectively give Mercury a discount on those BT charges normal customers.

OfTEL said that Prof Carsberg had taken into account the commitment on rentals together with BT's need to recover its exchange line costs when he made his ruling.

BT generally loses money on its residential line rentals and the increases are part of the rebalancing of its tariffs.

OfTEL said it would expect BT to seek an adjustment in Mercury's charges before it broke its promise on telephone line rentals.

The flurry of statements marks the beginning of what is likely to be a long and hard struggle over this ruling on interconnection, which has enormous implications for the profits of both Mercury and BT.

BT's cautious response to the ruling on Monday left it with plenty of room to manoeuvre once it has considered the full implications.

It is considering a number of changes to the tariff structure such as increasing local call charges in the central London area and in rural parts.

It is unlikely to make further tariff changes in the near future having just announced an increase for November.

OfTEL made the ruling on interconnection after Mercury and BT had failed to agree earlier this year. The principles underlying it are that anyone should be able to telephone anyone else and that customers should have a choice about which company to use.

The ruling means that Mercury will be able to offer a telephone service to anyone in Britain although it has only a limited network.

### GM faces union threat of import ban

By Helen Hague, Labour Staff

GENERAL MOTORS cars and components coming into the UK might be blocked by unions if the company does not increase output at the Ellesmere Port, Liverpool, plant of Vauxhall, GM's UK subsidiary.

The TGWU and craft unions at the site have protested at the increased levels of imports and under-use of capacity.

Earlier this week, officials from various unions met senior management to press their grievances.

Output of Astra cars and Bedford vans at the plant stands at 24 an hour. The unions want capacity levels of 35 an hour implemented.

The 25 vehicles target was agreed by the company in 1983 but has not been achieved.

The unions also want discussions on more investment to provide more jobs and increase production.

The company told unions officials earlier this week that it was prepared to spend £10m to remedy faults that are stalling production levels.

### INDIAN DISSIDENTS COULD LOSE PROTECTION

## Britain offers clamp on terrorism

INDIAN DISSIDENTS accused of terrorism will no longer be able to claim political asylum in Britain if New Delhi accepts an offer to this effect made yesterday by Mrs Margaret Thatcher, the Prime Minister. David Lennox writes.

Britain is willing to extend the Suppression of Terrorism Act of 1978, which applies to Europe, to include India, thus eliminating or restricting the possibility of terrorists evading extradition by pleading that their crimes were political, she told Mr Rajiv Gandhi, the visiting Indian Prime Minister.

The two leaders also discussed the vexed question of economic sanctions against South Africa. However, despite her visitor's clear desire to see Britain act in this matter, Mrs Thatcher reiterated her belief that sanctions would not be effective in bringing about an end to apartheid policies.

The importance of the terrorism question was underlined by the tight security which surrounded the visit. Police were out in force both in Downing Street and at the Mansion House, in the City of London, where Mr Gandhi was the luncheon guest of the Lord Mayor.

Mrs Thatcher's offer to lift immunity for terrorists came in response to Mr Gandhi's call on Monday night for Britain to adopt tougher measures against Indian extremists. "It is only the sustenance provided by external supporters which keeps alive the illusions of the extremists," he said.

It may take some time before the new regulations come into force



Mr Rajiv Gandhi: Discussed S. African sanctions

### Fixed Channel link preferred, poll says

BRITISH PUBLIC opinion strongly favours the creation of a fixed link across the Channel between England and France, according to a poll conducted by Mori for Eurotunnel, one of the consortia seeking to build such a link.

Mori found that 70 per cent of the 1,038 adults it interviewed two

weeks ago were in favour of a fixed link and only 17 per cent opposed. It also found that 52 per cent of motorists would prefer to drive their cars all the way across, if they would be able to do so, if the combined bridge-tunnel scheme proposed by Eurotunnel went ahead.

Only one in 12 preferred the idea

of putting their car on a train at Dover for shipment through a tunnel, as is proposed by the rival Channel Tunnel consortium. Nearly a third, 31 per cent, would rather carry on putting their car on a ferry, as they do now.

The advantages of a fixed Chan-

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## UK NEWS

## Lords urge action to revive manufacturing

BY CHRISTIAN TYLER, TRADE EDITOR

**ACTION IS needed to revive Britain's manufacturing industries and their exports because of the decline already begun, in foreign earnings from North Sea oil; says a report of the House of Lords select committee on overseas trade published today.**

The committee finds that Britain's weak export performance and high import penetration has been due to poor investment and cost competitiveness and what it calls "cultural factors".

The immediate cause, however, has been the high level of the sterling exchange rate - due to domestic policy and North Sea oil - between 1978 and 1982.

The surplus of oil trade is probably already at its peak. "It would be prudent for Britain to plan on the basis that there may be no oil surplus by 1990 and a deficit again by the end of the century."

Government action to stimulate manufacturing is needed for two main reasons, the committee says.

First, the service industries cannot replace the lost earnings and jobs in manufacturing because many services depend on manufacturing and only 20 per cent of the service sector can export its product directly.

Second, there is no reason to expect any automatic resurgence of

manufacturing and trade when the North Sea oil surplus declines.

The committee justifies the second assertion by saying that the UK trade deficit in manufactures - which began in 1983 and was the first since the Industrial Revolution

- was "not the inevitable consequence of the advent of North Sea oil". Moreover, the exchange-rate effect of North Sea oil is uncertain.

It also argues that new industries and products need a long gestation period, that lost export markets will be difficult to regain, and that lost manufacturing capacity will take a long time to restore.

Services overseas investment income and inward investment cannot fill the hole in the current account balance that will be left by the loss of the oil surplus.

It predicts a crisis for the British economy unless the UK's manufacturing base is enlarged. The "adverse effects" would include the contraction of manufacturing industries to the point where they cannot continue and an "irreparable" loss of gross domestic product.

The report also warns of a balance-of-payments crisis so severe as to require severely deflationary measures; lower tax revenue for welfare and defence, higher and persistent unemployment and a stagnant, inflationary economy.

Other recommendations are:

- There should be a bipartisan bias in macro-economic policy towards manufacturing and trade. The Government should step up support for innovation and export, including promoting research, training and infrastructure.

- Greater stability in the exchange rate should be accompanied by an awareness of the pound's rate against the currencies of countries other than the U.S.

- Manufacturing should enjoy tax support, through capital allowances and concessions on property taxes through allowances on under-used plant.

- More support should be given to the Export Credit Guarantee Department while a "Buy British" policy should be urged in the retailing sector.

## Mineworkers' union to seek court release of its funds

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE NATIONAL Union of Mineworkers (NUM) is to ask the High Court to end the sequestration that has deprived the union of its funds since September last year.

An application to discharge the sequestration order will be made on November 14 to Mr Justice Nicholls, the judge who ordered the seizure of the union's assets when it failed to meet his deadline for payment of a £200,000 contempt-of-court fine imposed during the miner's strike.

On Monday the union will try to rid itself of Mr Michael Arnold, the High Court-appointed receiver of its "income, assets, property and effects".

His success in retrieving and freezing the £8.5m the union sent abroad to try to frustrate the sequestration order has probably been the main factor in the union's change of attitude towards the courts.

The main question on November 14 will be whether the NUM will be able to end the sequestration without apologising to the court.

The union, Mr Justice Nicholls said when ordering sequestration, "still persists in regarding the law of this country as applicable to others and not to itself".

Last week the union's national executive told its president, Mr Arthur Scargill, to purge the contempt and end the pain caused to the union by being deprived of funds, even if it meant him "bending the knee" to the court.

Mr Scargill has in the past resolutely refused that and in the next few weeks the union's lawyers will no doubt be seeking ways to purge the contempt without too much loss of face for the union.

One issue to be decided is who will swear the affidavit seeking an end to the sequestration. That is most likely to be Mr Scargill or Mr Peter Heathfield, the NUM general secretary.

Arthur Scargill: told to purge contempt

One possibility, which would get the two national leaders off the hook, would be for the task to be undertaken by the union's new trustees: Mr Alex Eade, Labour MP for Midlothian, central Scotland, Mr Mick Welsh, MP for Doncaster North, in north-east England, and Mr Alan Cummings, a council leader of Durham, northern England, and an official of the NUM.

Apology apart, the union can argue that the sequestration has served its purpose. The £200,000 fine has been paid; the NUM's disobedience has cost it about £1m in legal costs, and the court could reasonably say that the union has been punished enough.

Another judge, Mr Justice Scott, ended the sequestration against the NUM's South Wales area without insisting on an apology. He said in effect, that if one were offered, it would probably be insincere and that new trustees could not be said to be tainted by the union's misconduct.

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What will it cost to build? Published figures put it at anywhere between £4.7 billion and £50 billion. The completion date of the project is equally vague. Estimates range from 6 years to 20 years.

The futility of forecasts is further underlined by predictions that cross-channel traffic will double before the year 2000. In fact, the amount of traffic crossing the channel has already dropped.

Fluctuations in exchange, interest and inflation rates are other potential problem areas. As is the question of fixing a competitive toll that will both generate business and provide an adequate financial return.

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## UK NEWS

John Moore on the background to the Lloyd's tax settlement

## Sighs of relief at Lime Street

THERE WAS an audible sigh of relief among the 300 or so underwriting agents who met in the Lloyd's market to hear the details of Monday's delicate £42.5m agreement reached with the Inland Revenue.

"It is a pragmatic business decision," said one agent after the meeting in Lloyd's elegant Captain's Room in Lime Street, in the City of London. "The tax issue was restricting the future of Lloyd's. There was no way in which we could hold discussions with the Revenue and the Treasury until this matter was resolved."

For the last three years, Lloyd's has had a nightmare experience with the British tax authorities. In 1982, a series of irregularities was unearthed in the market involving allegations that possibly more than £100m of the underwriting members' money had been misappropriated by working underwriters at Lloyd's who looked after their affairs. The Revenue then started its own inquiries.

The Revenue was gaining for the first time a clear picture of how simple it was for working underwriters to channel money around the world.

Officials in the Lloyd's market were concerned about the degree of plunder that had apparently taken place, in which groups of working underwriters had channelled money from funds belonging to other underwriting members to companies that the working members secretly controlled offshore.

These offshore companies were usually based in tax havens, such as Bermuda or the Cayman Islands.

The Revenue was alarmed at the possible degree of tax evasion and avoidance that had taken place in some of the dealings that the working members had had with offshore companies.

Essentially the Revenue's concern centred on two main areas: the use of an obscure insurance device, known as "reinsurance," as a way to mitigate tax liabilities for all members; and the use of reinsurance as a tax mitigation device for the market's professionals.

When Mr Ian Hay Davison took over as chief executive at Lloyd's at the beginning of 1983 he met Revenue officials. He confided at a private meeting of underwriting members later that year that the Revenue was "proposing a draconian investigation into the affairs of Lloyd's."

In effect the Revenue wanted to seize Lloyd's internal documents to discover the extent of undeclared tax liabilities, which it reckoned might run into hundreds of millions of pounds.

The Revenue was angry about the way insurance schemes had been used to avoid or evade tax, as Lloyd's already enjoys considerable and recognised tax advantages.

Lloyd's said that if the Revenue took away documents it would not be able to carry out its investigations. The Revenue, however, was dissatisfied with Lloyd's attitude to the issue and by April 1984 had decided to carry out its own investigations, through the Special Investigations Unit, into all agency companies at Lloyd's.

Revenue officials often turned up unannounced on the doorsteps of red-faced agents, asking to have a look at the books. Thrown into a defensive position, Lloyd's decided to regroup and attack the Revenue's arguments.

An ad hoc committee of underwriting agents was formed, led by Mr Peter Daniels, who sits on the Lloyd's ruling council. A leading Lloyd's underwriter, Mr Stephen Merrett, was planning to allow his syndicate number 417/418 to go forward as a test case with the Revenue and other agents were backing the move.

A protracted legal case loomed between members of the Lloyd's market and the Revenue. The Revenue wanted to recover tax assessments beyond 1976-77 to prove "wilful neglect or fraud."

At the same time Lloyd's was commencing its central discussions with the Revenue to establish some common ground for the future treatment of Lloyd's tax affairs and some resolution of past difficulties.

The problem became more intractable. It became clear that over 90 per cent of Lloyd's 26,000 members were caught up in the tax wrangle. Moreover, Lloyd's has just passed through one of its worst underwriting accounts for years.

Many underwriting members are facing losses, which in some cases they could not set off as a tax allowable item in their tax returns. Until the Revenue had settled its outstanding cases, the members could not receive their tax rebates. The cost of protracted litigation with the Revenue would have ex-

ceeded the present £42.5m settlement.

The confrontation came at a bad moment for Lloyd's. The market is desperately trying to recruit members to build up its underwriting capacity.

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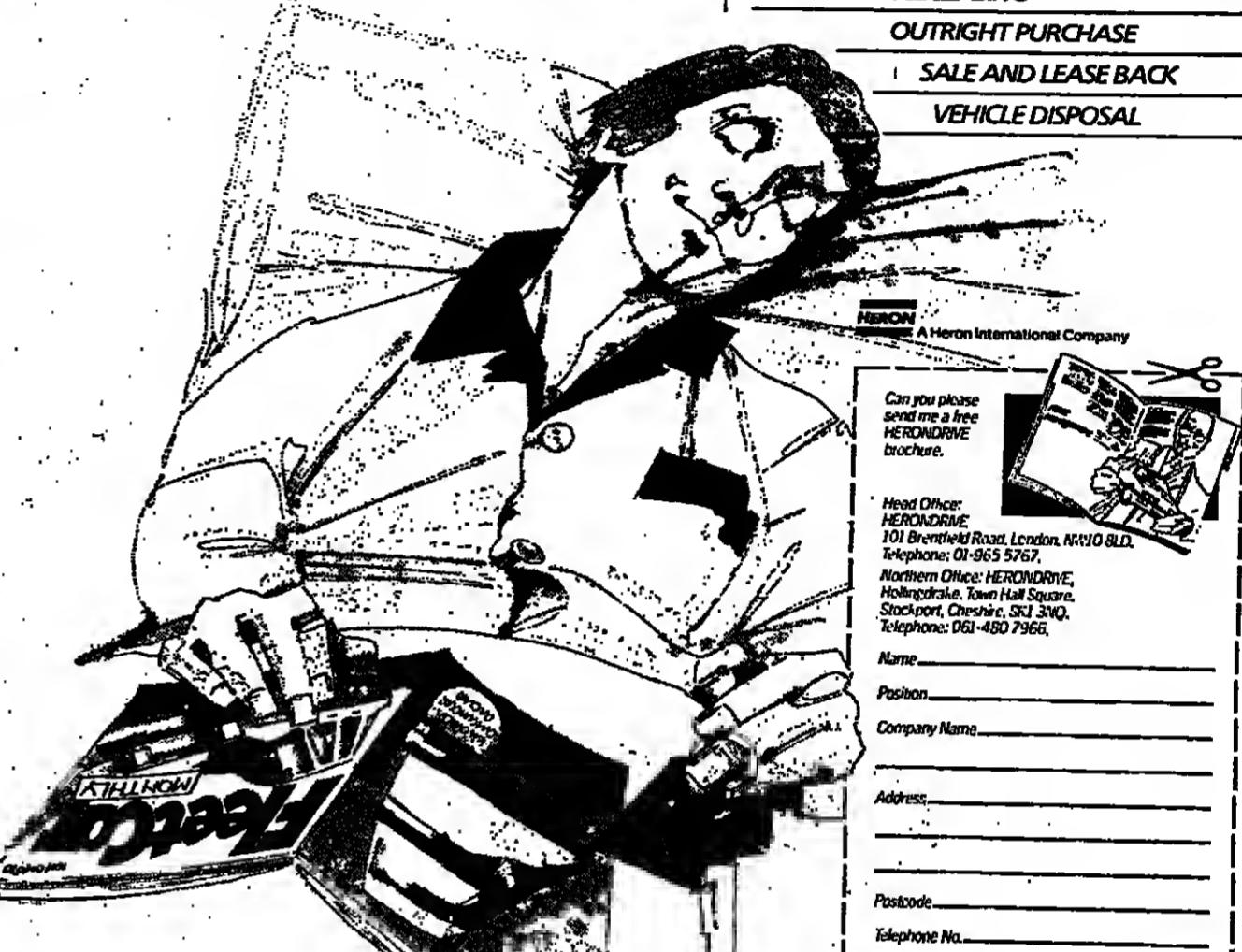
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FT N6/10

## High-tech company bans laughter at work

BY PHILIP BASSETT, LABOUR CORRESPONDENT

EMPLOYEES AT a Taiwanese high-technology computer company in Telford, new town, Shropshire, have been banned from laughing at work.

The move, by Tatung, manufacturers of the Einstein personal microcomputer, is the latest and apparently most extreme of a growing number of new practices of factory conduct being introduced to British industrial relations by foreign-owned companies, particularly in the high-tech sector.

Other examples have included

the banning of beards and a prohibition on smoking now widespread in many Japanese-owned companies except in specially designated areas.

Other instructions include the banning of all smoking, drinking and eating in the production areas, with a particular provision that there should be no smoking in the laboratories; an insistence that no employee should leave work positions, or litter in the factory; and that one should leave work before a buzzzer is sounded.

In a section on work discipline, the document advises supervisors

to ensure that employees "refrain from playing and laughing" while they are at their own individual work points.

Trade unions for collective bargaining purposes is understood to have been concerned that in areas assembling delicate and expensive components for the highly competitive personal computer market there should be no horseplay or other similar activities by employees that might endanger stocks or production processes.

Mr C. S. Lin, the company secretary, said yesterday that he did not wish to discuss the ban on laughter, although he has made clear that the provisions are already part of the conditions of employment.

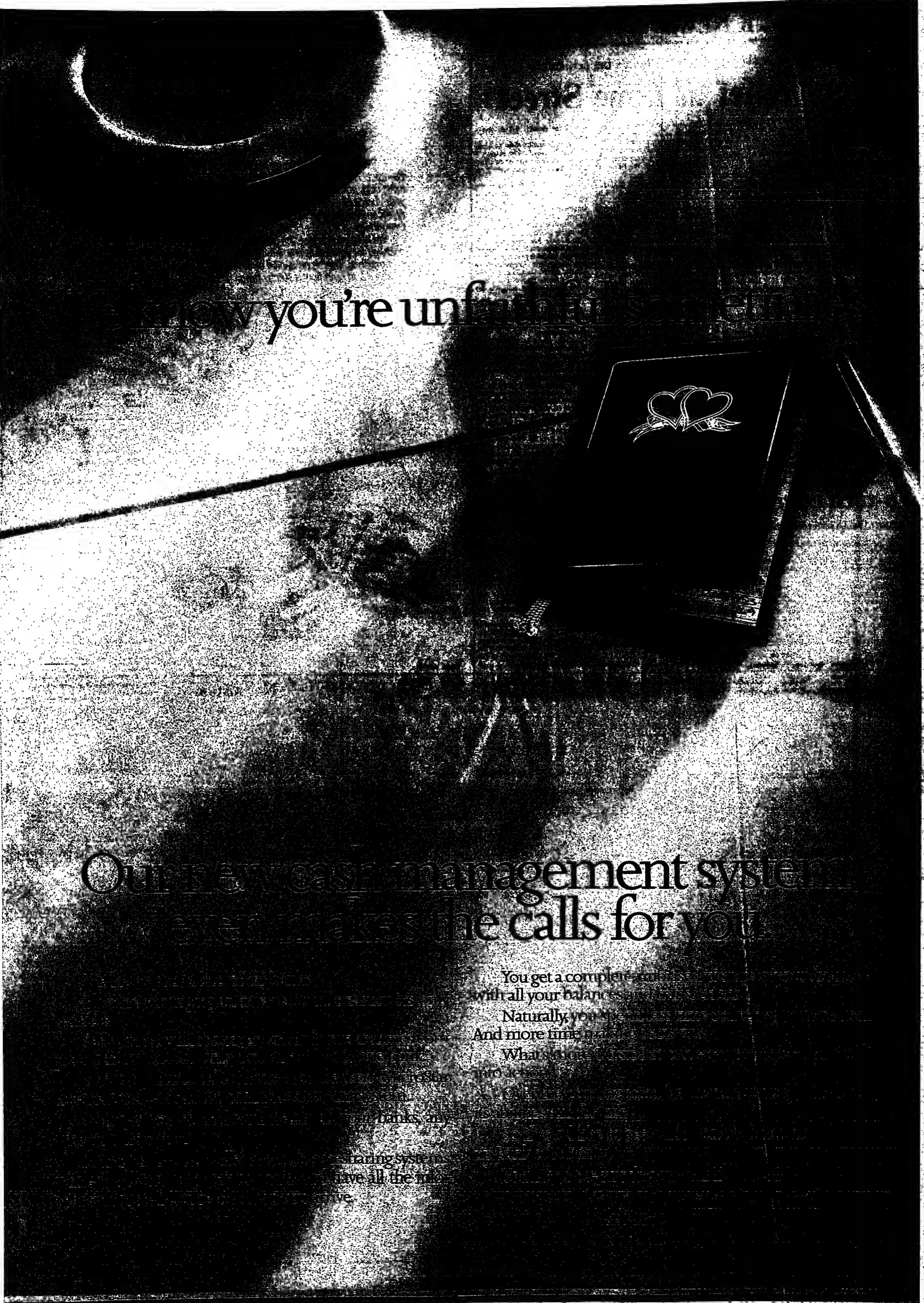
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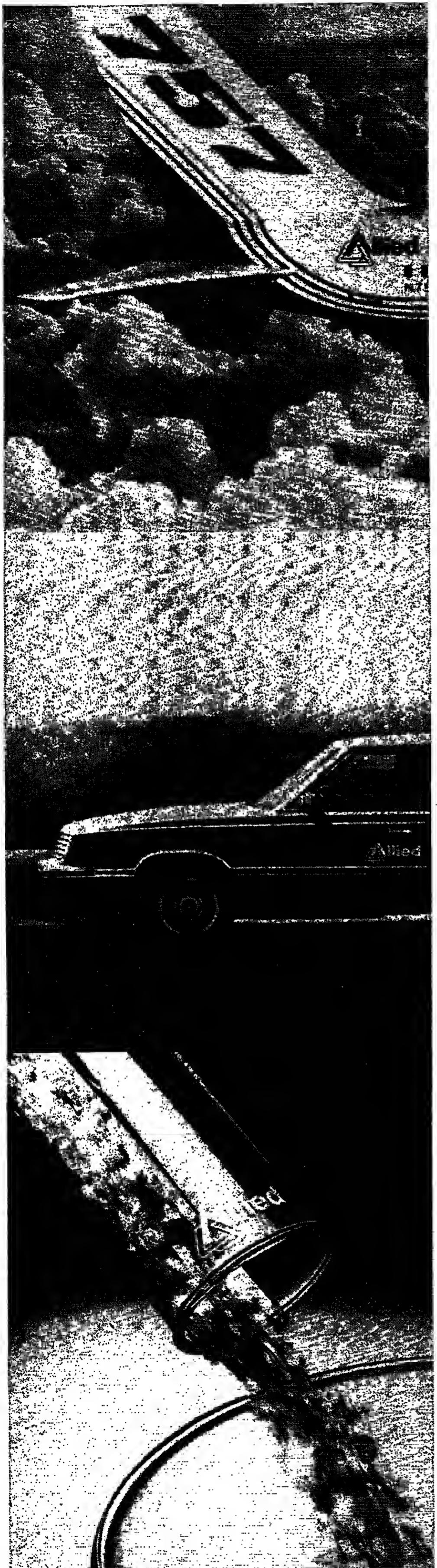
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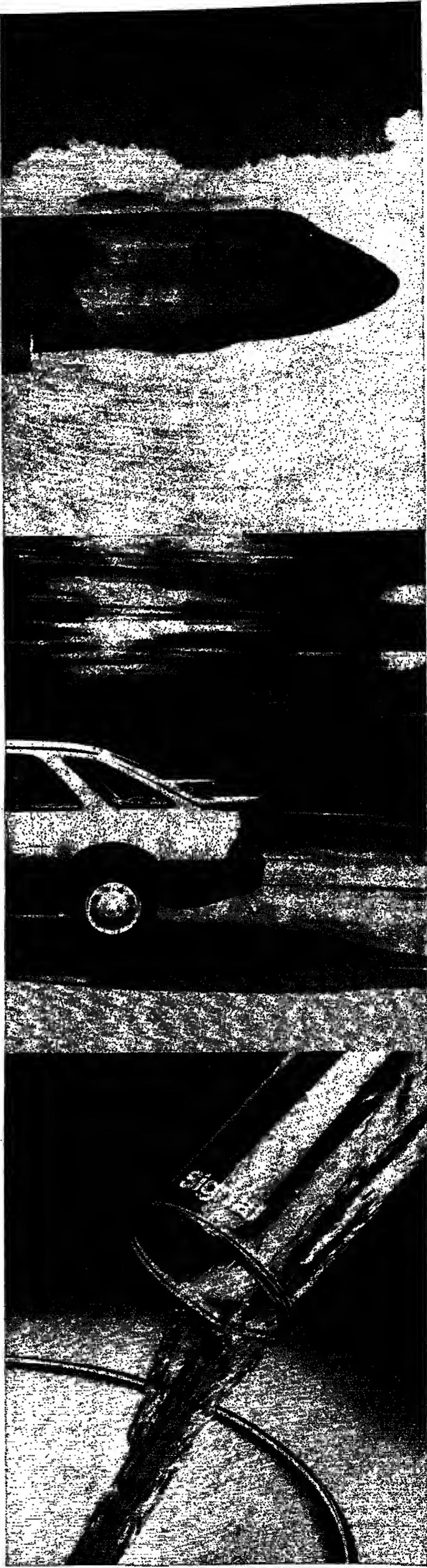
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## TECHNOLOGY

## Starfish saves trouble at t'mill

BRITISH Home Stores sold ladies' plain 100 per cent cotton T-shirts this summer for £3.89. Nearby, on its men's counters, the group still has cotton briefs in two-pair packs for £3.50.

Both T-shirts and briefs are made for BHS by three suppliers, a common enough arrangement in the chain store world where demand for a particular item might amount to as many as 144,000 in a season.

Achieving uniformity of production from a variety of suppliers has always been a difficult problem for the stores. Now a computer system called Starfish, developed by the International Institute for Cotton in Manchester, has overcome most of the obstacles.

BHS has 168 stores around Britain. Until about three years ago it achieved uniformity by a laborious system of trial and error. It would liaise closely with garment maker, dyer, spinner and everyone else in the production process to ensure each batch of goods was as close as possible to every other.

A piece of cloth would be spun, washed, dyed, finished and knitted to certain specifications and, if acceptable, those specifications would be passed on to all BHS's suppliers.

This procedure was time consuming and expensive. Sometimes it took as long as six months while a knitter tested various yarn count, fabric weight, dyeing properties and other properties.

It was necessary because each supplier bought his yarn from a different source, perhaps even from a different country, had it dyed in a different dyehouse and finished at a different place.

Today that process need take only about five minutes — the

time it takes to run a programme through Starfish, which BHS seized on eagerly three years ago.

The system's advantages are now beginning to show in the quality of goods on sale. "What the customer looks for," according to Mr Rex Fenn, dyeing and finishing technologist at BHS, "is price, style and quality. We can now give it more route," says Mr Burkitt. "because it would involve a continuous programme

of quality control. The clothes themselves may

**It used to take months to check that batches of cotton knitwear from different suppliers would be uniform. Now it takes only minutes, writes Anthony Moreton**

not seem any different to the shopper but Starfish has led to an enormous improvement in quality and handling."

His colleague, Mr Barry Challands, knitwear technologist, explains: "Knitters work to within 24 per cent of specification. That means there could be a 5 per cent difference in the yarn and therefore in the finished article.

"This variation led to our having a considerable problem with returns. Five years ago, in 1980, garments returned or taken off our counters because of a lack of uniformity cost us £2 million."

"Within 18 months of Starfish being adopted we had cut the half. Returns are now virtually nil."

Starfish, developed under Mr Frank Burkitt, director of

IIC's research centre in Manchester, is essentially a software package, but there can also be some input from the institute's own records. The computer system is operated from Manchester though it would be possible for users to have their own terminals and question Manchester directly from them.

"We have not gone down that route," says Mr Burkitt. "because it would involve a continuous programme

process for cotton because it is a natural fibre and reacts to heat quite differently."

With cotton, one knitter might buy a yarn from Greece of a certain quality, another from America of a slightly different quality. Each will respond differently to being spun, dyed or mercerised.

The advantage of Starfish is that each of the qualities can be fed into the computer and the reactions of each process recorded. In this way, the quality of the yarn at any given stage of the production process can be monitored and a degree of unity established between the different routes to the final product.

It is in the analysis of each route and the attainment of uniformity among them that used to take so long and can now be achieved quickly.

Demand for cotton knitted goods has been growing steadily for some years and the fibre has made significant gains in both Europe and Japan, according to Mr Roy Keeling, London-based UK director of the institute.

Man-made fibres continue to dominate the market but cotton's share rose from 21.8 per cent in 1979 to 28.2 per cent in 1983, the last year for which figures are available. Mr Keeling says that the strong growth is continuing.

The programme was developed with the knitter particularly in mind. A lot of knitters had been so used to working with man-made fibres such as polyester that they were unable to make the switch to pure cotton when demand for the natural fibre began to rise again a few years ago.

"Knitting polyester is relatively easy because it can be heat set. There is no equivalent

process for cotton because it is a natural fibre and reacts to heat quite differently."

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The effect of changing any of them is unpredictable. When one was changed in pre-Starfish days the knitter and his client — the stores group — had to carry out a large number of empirical trials.

"Until 1980 this was a necessary but expensive way of doing things," says Mr Burkitt. "Through Starfish there seemingly endless permutations can be put on computers and the knitter can see the consequences of a change in, say, the yarn

count on one of the other variables in a matter of minutes."

One knitter to have used Starfish to advantage is W E Atkins, of Hinckley, a traditional centre of the East Midlands knitting industry.

Mr Tom Atkins, the production director, says the new programme has saved considerable time and made a major contribution to the company's work.

"When we decided to put in a small plant of body-width single-jersey machines, we faced the problem of getting the specifications exactly to BHS's demands.

"BHS told us the weight and width it wanted. I rang the institute in Manchester immediately with the details, gave it the needle count on the machine and had a telex back from Manchester the same day. We had the garments in BHS

ways we could have been months undertaking trial and error before getting the fabric right."

"Using Starfish we can sign and deliver the contract before we would have previously completed trials."

Starfish has its limitations. It is applicable only to the production of knitted cotton fabrics because the shrinkage factor is not nearly so severe in woven clothing.

But the system does have compensating international advantages. Although it originated in Britain it is available to all garment-making countries irrespective of location. Other countries have shown interest, especially the U.S., India, Denmark, Sweden, France, West Germany and Brazil.

"We want Starfish available in every country where cotton is an important factor in clothes production," says Mr Burkitt.

The resolution of the optical system for diameter measurement can be varied from 0.0005 to 0.1 mm and the stepping motor provides length measurements in 0.0024 mm increments.

A complete software package is available to provide statistical analysis of inspection data and this can be printed out or stored on disk or tape. More on 0952 581922.



Quality control: Tom Atkins (centre), production director of W.E. Atkins, discusses a sample with British Home Stores' Barry Challands (left) and Frank Burkitt of the International Institute for Cotton

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## Device for measuring components

TESA METROLOGY of Telford, Shropshire, is offering a bench-mounted instrument which makes it possible to check small cylindrical components quickly by a non-contact method which uses a combination of optical and computer technology.

The component, suitably supported, is moved past a light source to give a magnified image of the profile which is projected on to arrays of tiny light sensitive photodiodes.

To measure the workpiece diameter, the computer counts the number of diodes covered up by the profile image. Signals from the stepping motor used to move the component are interpreted by the computer to give a measurement of component length.

The resolution of the optical system for diameter measurement can be varied from 0.0005 to 0.1 mm and the stepping motor provides length measurements in 0.0024 mm increments.

A complete software package is available to provide statistical analysis of inspection data and this can be printed out or stored on disk or tape. More on 0952 581922.

## Innovation may help analytical chemists

A TECHNIQUE for improving the performance of chemistry workers handling complex scientific instruments may be among the first innovations to emerge from Hewlett-Packard's research centre, set up in Bristol a year ago.

The centre complements five other scientific establishments (all of which are in California) run by Hewlett-Packard Laboratories, the strategic research arm of the U.S. electronics concern.

The innovation is founded on work in knowledge-based computer systems, a subject under special investigation by the laboratory's staff of 50—a number due to treble by 1988.

An "expert system"—a computer containing a set of rules to make interaction easier—is built into a scientific instrument, for example, a machine to record the spectral characteristics of a group of chemicals.

By interrogating the system, which would include background knowledge about, for instance, previous cases of spectral analysis, a scientist would find it easier to interpret the readings from the instrument. Chemical samples could be analysed more efficiently as a result.

### Aluminium for radiators

BRITISH ALCAN is launching an extruded aluminium heating radiator which is lighter, weight efficient and will not corrode.

Aluminium, says Alcan, is about one-third the weight of steel and about 2.5 times more efficient as a heat exchange material. For the same radiated heat, the aluminium unit is considerably smaller and lighter than its steel equivalent.

The new units, called Alurad, are only 30mm thick and will emit 3kW of heat per square metre of face area.

A further advantage is that, for the same heat output, an Alurad unit contains only a quarter as much water as its steel counterpart. The unit therefore takes far less time to heat up and cool down which means quicker response to the demands of the controlling thermostat.

More on 0295 4444.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

ONE OF the first things you notice at General Electric's dazzling new plant at Bromont, Quebec, is that it is not easy to gauge the status of anyone in it. Some employees are more or less identifiable as production line workers, and others as managers. But the sense of grade and hierarchy which is so palpable in a conventional factory is all but absent.

The disorienting lack of obvious lines of authority is deliberate. General Electric, the sixth largest U.S. manufacturing group, has chosen Bromont, a small community in the expansive St Lawrence plain, as the site for a highly original approach to plant management. Normal demarcation lines have been swept away in favour of a team concept of organisation, and traditional controllers and supervisors have gone, along with the rest of the familiar baggage of industrial management.

"Our philosophy is to try to allow people to manage their own jobs as responsible human beings, and to behave as though they were managing a business for themselves," says Dick Pelletier, plant manager, and the nearest Bromont comes to having a manager director.

"We believe people are honest hard-working, self-disciplined, and like to do a good job," says Bruno Nots, an organisational expert. "This implies a very different type of management than if you think they are lazy."

This thinking results in a plant where:

- There are only three basic strata in the managerial organisation;
- Everyone is on a salary;
- Anyone and everyone works overtime when necessary for no extra pay;
- Members of teams do a variety of jobs, often ones for which they are overqualified—like the operator of a complex machine tool who sweeps the floor when it is his turn;
- There are no time clocks;
- The intensity of training is very high.

Bromont began with certain advantages in launching such a radical departure from standard North American practices. For a start, the plant had a fairly well-assured future, since it came into being as a Government trade-off to bring work to Canada in return for an order of U.S. F16 military aircraft.

Second, it was a smallish operation, designed, because of the requirements of its owner, for around 450 people. Third, the kind of work involved—the manufacture of small vanes and blades for the compressor in a jet engine—lent itself to job shop techniques rather than a fast-moving production line.

Employees inherently have more control over their work at Bromont than they would have,

### General Electric

## A radical experiment at Bromont

Self-management is the order of the day at the giant U.S. group's plant in Quebec. Terry Dodsworth reports

say, on a television assembly line.

Pelletier says that he aimed from the beginning to develop a fresh style of participation at the plant. No specific organisation, however, was advocated. "We were given a budget and told to work out a plan for ourselves," he says.

The idea of abandoning the traditional authoritarian reporting system in favour of teams seems to have emerged right at the start among the project leaders. Executives on the programme developed a collaborative working methods that endured and became part of the Bromont system. Today, the plant manager is a sort of *primus inter pares*, operating in a collegiate type of structure where decisions are deliberately shaped by the whole team of eight senior managers.

Below this top management committee, the whole of the plant is organised in two main sub-strata—"A" groups and "B" groups in the virtually neutral Bromont language.

"A" groups comprise what would normally be regarded as the middle management class of the factory. They are composed of mid-type executives—production and quality control, methods and planning and so on—who have a mainly advisory relationship with the "B" groups. The "B" groups contain the production workers.

In order to devolve as much authority to these groups as possible, the factory has been divided into a number of semi-autonomous areas. On the production side, for example, there are three main working structures, or "businesses," as Bromont calls them, including the forging and machining activities. On the support side there are a number of other independent organisations, covering functions such as tooling, maintenance and advanced engineering.

Within each business area, "A" and "B" team members form one joint organisation per shift on a three-shift basis. Each group is expected to act like an independent business, responsible for its own materials, processing, inventory control and so on.

The eradication of the customary factory hierarchy has led Bromont to come up with some novel answers on a number of organisational points. For example:



Team members at General Electric's Bromont plant do a variety of jobs—for example the operator of a complex machine tool will also sweep the floor when it is his turn

wishes of the moment and the needs of the group. Usually it is no longer the sole responsibility of a separate personnel department. The teams in which the new member of staff will work both interview candidates and make the crucial decision on whether to take them on.

The hiring of new employees is clearly the first step in the automation of the overall production of the factory rather than individual output.

The most pronounced aim of Bromont's organisational structure is to engage the entirety of the plant in responsibility for its success. Pelletier agrees jokingly that if things go wrong it is his head that is on the block. In a strategic sense, GE is clearly the first customer of its performance—it is the parent company that provides the capital, decides what it makes and will, in the end, control its destiny. But internally, Bromont's organisation is intended to encourage everyone to behave like a manager responsible for performance.

The eradication of the knowledge base of the Bromont workforce is important because of the high degree of automation in the plant. Early on in the project, Bromont's senior management says that goals should be

achieved to try and take automation a step further than at the group's Rutland plant in Vermont, which originally elected as the model.

They have sought to install as flexible a production process as possible, based on robots that can be re-programmed for different products if necessary, and a high level of computer control on the shop floor.

All this requires constantly developing the skills of the worker on the production lines. Indeed, employees spend around 10 per cent of their time on education.

Although this implies heavy investment by the company, in terms of time off the job and in higher wages, it allows a high degree of flexibility within the work teams, where employees can switch around with a freedom that would be unheard of in a typical unionised plant, and it puts a premium on acquiring more skills.

The emphasis on the knowledge base of the Bromont workforce is important because of the high degree of automation in the plant. Early on in the project, Bromont's senior man-

agement and the work teams, with regular performance feedback provided in the form of periodic reports on product quality, costs and schedule attainment.

Output standards at Rutland were used to establish a baseline target for Bromont's production. If the working groups fail to meet the standards they have to work overtime. If they over-work, they receive a bonus as part of a plant-wide award.

There is no compulsion to work overtime, but there is considerable pressure to perform up to the standards. "I have had people come to me and ask if they should work overtime," says Guy Giard, the senior manager in charge of manufacturing. "I tell them that they have got their budget and their schedule. It is up to them."

This approach puts theonus on the team to discipline itself. If an individual worker, for example, is consistently late, or fails to do an appropriate amount of overtime, it is in the interest of the rest of the team to put the pressure on.

Equally, the pay system is devised so that the main emphasis is on effective collaboration rather than on individual performance. There is no extra pay, for example, for night shifts—everyone simply has to work nights when his or her turn comes round.

Bonuses are also shared by all the "A" and "B" workers in the plant, with the only differentiation being based upon the hours which an individual has worked.

Bromont has avoided a profit-sharing system, because profits may depend upon factors outside the control of the workforce. Instead it has two gain-sharing schemes. In one of these, employees share the gains made over the target production rate; in the other, they receive some of the savings the plant is able to make on its variable overheads, such as electricity and telephones.

The Bromont management team say that GE is not using the plant as a guinea pig, and that it would not expect its methods to be exported lock, stock and barrel to other plants in the group. But it would be extremely surprising if its processes were not being carefully monitored back at headquarters as GE ponders on the future of manufacturing in the U.S.

"You have the impression of working here for yourself, not someone else," says one of the senior managers. "We have all seen a lot of things on production lines in the past that we did not want to duplicate," says Pelletier.

Ultimately, of course, the future will be decided by hard-headed judgments on the economics of the operation. On this score, Bromont, situated in French-Canadian territory, has paradoxically become a pace-setter for trends that are becoming more apparent every day in the U.S., as management comes up with new policies to meet the competitive challenge from overseas.

First is the idea that participation could be a viable option to the authoritarian methods that have produced uncooperative and somewhat unadaptable workforces. Significantly, Bromont is not a unionised plant, and aims to avoid the rigidities which are often attributed to unionisation. "If the need arose for a union intermediary, our open door policy would not be working," says one manager.

Second, U.S. management seems to be moving towards the belief that the increasing use of "intelligent" programmable machines on the shop floor will put a premium on a knowledge-based workforce. Employees on the production line will in future have to "manage" their jobs in a way that was unthinkable when it was required to perform repetitive, simple tasks on the production line.

The more the structure requires employees to be fully involved in their jobs and problem solving, the less the management intervention that is required," says Nots.

Third, Bromont's participative style is beginning to show results in terms of performance. With a workforce in which many people have only had six months' experience, it has already reached and bettered Rutland's hourly output in sets per man. Within two years, Pelletier expects its costs of production, now 20 per cent over Rutland's, to be around those of its sister plant, while return on capital should pass Rutland's within two years. Quality, which is controlled on the line with no inspection, has been excellent, but absences and absenteeism is running at levels well below the GE average.

The Bromont management team say that GE is not using the plant as a guinea pig, and that it would not expect its methods to be exported lock, stock and barrel to other plants in the group. But it would be extremely surprising if its processes were not being carefully monitored back at headquarters as GE ponders on the future of manufacturing in the U.S.

### Management abstracts

A cost-effective internal control system. T. R. Compton in *Journal of Systems Management* (U.S.), May 1985 (6 pages).

Points to the increasing attention being paid to internal controls in computer systems design describes a methodology for evaluating the exposure to risk in the system, assessing the potential loss, and devising the most cost-effective combination of controls.

Introducing new technology humanely. D. R. Conner in *Training and Development Journal* (U.S.), May 1985 (31 pages).

Asserts that technological change causes user resistance, the human resources development function should step in and guide data processing and other specialists (as well as senior management) in the special skills needed to install new information technology in the workplace. In developing this theme, argues that this approach involves transforming the traditional EDP technician into a facilitator of technological change.

Inventory management techniques. J. H. Blackstone & J. F. Cox in *Journal of Small Business Management* (U.S.), April 1985 (6 pages).

Reviews alternative approaches to reducing stock-related costs using micro-based systems which review stocks either continuously, periodically, or on a "time-phased method" (based on forecasting varying patterns of demand). Finds continuous reviews to be the most expensive, requiring the maintenance of a perpetual inventory.

Bomb threats. C. A. Pushong in *Security Gazette* (UK), Aug 85 (14 pages).

Describes the characteristics of a "hit-man" or "bomber," provides guidelines for dealing with bomb threats (which are usually made over the telephone or by anonymous letter), and letter, parcel and package bombs; details action to be taken for suspect mail. Stresses the importance of remaining calm, informing the police, and not touching the article in question.

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Wednesday October 16 1985

# The SE opens a door

**REPRESENTATIVES** of a number of leading foreign securities houses operating in London are meeting today to decide whether to go a stage further with plans to set up a self-regulatory organisation (SRO) to cover international securities trading. The idea is to comply with the new regulatory framework created by the forthcoming financial services legislation which will impose registration requirements upon all investment businesses trading in the UK. According to the current timetable, such registration will have to be achieved by the beginning of 1987, and will have to be with body approved by the Securities and Investments Board (or alternatively, with the SIB itself).

Dubbed Iso (International Securities Regulatory Organisation), the proposed SRO was tentatively welcomed last week

### Standards

One argument being expressed within the Stock Exchange is that trading under Iso rules would be less rigorously regulated — in terms of disclosure, perhaps, or surveillance. In those circumstances, it is suggested, all standards would be forced down to the lowest common denominator. Considering that it is currently losing business to the tightly regulated and far more transparent US markets, these firms seem staggered in any case, they imply, at the SIE's ability to allow markets to develop with quite different standards whereas this would be wholly incompatible with the clear principle of "equivalence" which governs the White Paper on financial services.

Two important messages are being transmitted to the London securities houses in the UK. One is that there is no longer any question of huge admission charges being imposed upon firms joining the Stock Exchange in the future. The debate last spring over the need to "compensate" existing members for opening up the market is now seen in retrospect to have been wholly unrealistic. The other message is that the Stock Exchange is likely to be prepared to negotiate with Iso. It would no doubt prefer to lure Iso's equity members away, perhaps by devising a new form of Stock Exchange membership. But even if that does not prove to be possible, there may be scope for co-operative agreements and regulatory understandings.

There is a common interest in capitalising on London's opportunity in the global market place. The crucial balancing act for the SIE is to overcome the Stock Exchange's historical preference for effective monopoly without risking a decline in regulatory standards to those of the Eurobond market.

In the event, this does not seem to have worked out. A Eurobond SRO might not be viable on its own. And the foreign securities houses which trade in equities as well as Eurobonds do not relish the prospect of being regulated by different SROs on different parts of their trading desks. So the bond and equity traders are planning to set up a single body.

Nobody can be sure, at this early stage, that Iso is a practi-

cally proposition. There is just

a year to put together a new organisation embracing many styles of securities businesses and many nationalities — and make it acceptable to the SIB.

But the prospect is enough to disturb the Stock Exchange, which is already suffering a significant loss of business to the New York market in the American Depository Receipt versions of UK equities and is battling with Reuters and other independent information networks for control of the electronic market in the future.

Even more odd, Britain will be supported by the other leading market-oriented Government in the European Community, that of West Germany.

T

HE GOVERNMENT of Mrs Margaret Thatcher finds itself in the odd position this week of standing four-square against the re-establishment of free market forces in a major industry — steel.

To complete this topsy-turvy picture, these two will be opposed by the normally interventionist European Commission, which feels that controls should be lifted from a few steel products immediately as a first step towards a total restoration of free trade. The Commission has been managing the steel market in the Community for the last five years under the terms of the Davignon plan, named after the former Industry Commissioner. Davignon's regime cost member governments more than £15bn in subsidies.

This is the curious state of affairs as EEC industry ministers sit down tomorrow to try to agree on a set of rules for internal trading in most major steel products. The Davignon system of rigid controls on price, production and imports expires at the end of the year.

No one expects an agreement to be reached tomorrow, but there is little doubt that Britain and West Germany will ultimately carry the day, not least because there will be no opposition from most of the other, less market-oriented EEC governments.

But how can it be that Britain and West Germany oppose the return to a free market in steel? Does this mean that the Davignon plan, that was supposed to give the beleaguered industry a breathing space in which to cut capacity and become internationally competitive, has been a failure? And if so, why should a second breathing space achieve anything more? Because both these policies seem to have the bigger picture in mind: the dismantling of steel executives throughout the Community when, if ever, will trading conditions return to normal?

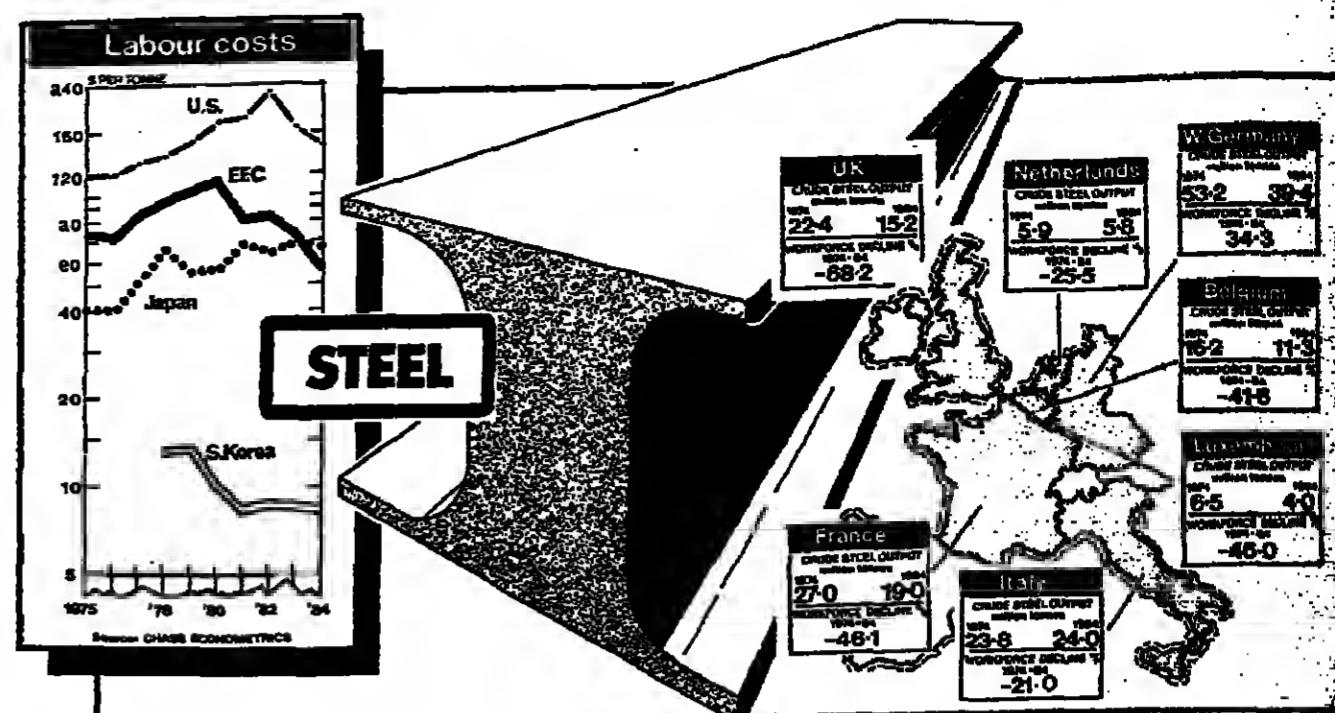
The basic problem in the EEC steel industry remains one of gross overcapacity. Last year, the industry operated at an average rate of only 65 per cent, below the 80 per cent level even the newly hawkish Commission believes to be necessary for profitable operation.

The Commission itself has been talking about the need to close another 25m tonnes of capacity, about 15 per cent of the total, to bring supply into line with reduced demand.

Also, the outlook for demand over the next few years is for a flat international market at best. The International Iron and Steel Institute has forecast that EEC steel consumption will fall from 95m tonnes this year to 91m tonnes in 1990, partly because of an indifferent growth outlook and partly because of the trend to use lighter steels in many applications, such as motor cars.

Meanwhile, the EEC's traditional export markets have become extremely competitive, as highly efficient producers from newly developing countries take an increasing share of the markets for the more common steel products. To some extent, the EEC is taking tough action reducing the amount of steel it will allow the EEC producers to sell there from next year, perhaps by 1m tonnes a year, and there is nowhere else producers can

A topsy-turvy picture of the European steel industry faces ministers who gather tomorrow to try to agree on new trading rules, write Ian Rodger and Paul Cheeseright



reasonably expect to sell those tonnes.

So the question the ministers face this week is as in the past, how the cuts should be shared among the EEC producers. Even if the Community steel industries were in reasonably health, this would not be an easy task. But the condition of steel industries across Europe varies widely.

The British and the Dutch are in the best health, having scrapped most of their old, outdated equipment and trimmed their workforces to the point where they are internationally competitive in many product areas. Hoogvliet, the Dutch producer, had a profit of £206.5m last year and is looking for a similar result this year.

The British Steel Corporation has been trading profitably since the end of the miners' strike last March and Allied Steel and Wire, the leading UK private sector group, has just reported doubled profits of £6.6m in 1984.

Two West German producers, Thyssen and Bochum, are also among the strongest — both are profitable and are restoring dividend payments this year.

But of the other German companies, Krupp, Peine Salzgitter and Klockner, look frail, while Arbed Saarstahl limps from one injection of government aid to the next. The major Belgian, French and Italian producers also look sickly. Pilsider, the Italian state-owned producer, has just increased its forecast loss for 1985 from £628m to £800m.

On the basis of this thumb-nail sketch you might expect the British, Dutch and West Germans to be arguing vehemently for the re-establishment of a free market, in the hope that the weakest producers would soon be squeezed out and market conditions would improve. In fact, only the Dutch endorse the view of the Commission that controls should be eliminated from a few products at the end of the year. But many suspect that the Dutch enthusiasm for liberalisation may be related to the fact that Hoogvliet, the leading national producer, is just bringing on stream a large mill that would be able to operate at a higher rate if output controls were removed.

For their part, the West Germans and the British reason as follows: if the market collapsed, the weak companies would still carry on, supported by their governments and the only companies to be damaged would once again be the strong ones. The major victims of the last market collapse in 1980 were the leading West German producers which, until then, had been fairly healthy. Therefore, it is argued, controls must be maintained until the weak companies are weaned completely of government aid.

The governments of countries with weak steel industries can be expected to support the West German and British position with some relief, because it means that they will not have to face the cost of a market col-

lapse or the embarrassment of being seen to prop up their lame ducks.

Thus, it seems that there would be wide agreement to continue the present arrangement. However, a quaker has appeared this year in the form of the Commission. Herr Karl-Helmut Narjes of West Germany, the new Commissioner for Industry, who took office at the beginning of the year, takes a much more austere view of the

products, amounting to about one third of the volume it controls. Again, most governments and producers have been quick to express their opposition.

As in any negotiation, every country and every producer will produce excellent reasons why its quotas should be increased, and none will be balanced. Those in favour and apart from the Dutch, they include the representatives of steel users and a few private

steel producers in Italy chafing at quota restrictions — say that some of the product areas to be liberalised, notably coated sheet, are in strong demand so

there is no danger of a market collapse.

As for wire rod and the light products sectors, it is argued that the producers of these products tend to be small so that even if one or two companies did collapse, that would not be politically devastating for any member government.

Those who oppose liberalisation say that it is difficult, if not impossible, to do it on a piecemeal basis. If, for example, production quotas were removed on galvanised sheet, it is argued that producers would redirect some of their steel from other products to galvanised, creating further disturbances in an already

distorted market.

They say that virtually all the controls should remain and argue that the restructuring effort accomplished to date has been massive. Last week, for example, Dr Hans-Günther Verwoerd, director-general of Eurower, the integrated steel producers' association, said at a conference in London that Eurower members have closed 28m tonnes of hot rolling capacity in the past five years.

"The Eurofer members are of the opinion that it is still too early to liberalise the quota system," he described the Commission's proposals as radical and said they "would endanger the positive results already achieved."

There seems little doubt, as EEC industry ministers begin to discuss the new rules for steel trading for next year, that this view will ultimately prevail. But that does not mean that overall agreement will come easily or quickly. There

are big arguments to be fought over subsidies and over the sharing of production quotas among the producers — in other words, how the misery should be shared.

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The British say, reasonably, that any system should reward improvement, but the problem now is that virtually every producer in the Community has made significant improvements in productivity, quality and service in recent years. If there are to be any significant changes in quota shares, it is a fair bet they will come only after a huge raw.

As for subsidies, the idea under the Davignon plan was that all state aids would stop at the end of this year. However, many governments and producers feel that subsidies should still be permitted to offset the cash costs to producers of closing plants, such as redundancy payments and raw material contract cancellation charges. Otherwise, they say, the closures that will be needed in the next few years will not take place. The Dutch and the West Germans will be at this because they fear that compared to will suffer a large loss to prop up their balance sheets.

For anyone hoping for an early return to an open market in steel, the outlook is far from encouraging. The Narjes plan will probably last for only three years rather than the five years of the Davignon plan. But in late 1988, as this year, there will probably still be plenty of steel industry leaders and governments, including conservative governments, saying that it is "too early" to remove the controls.

## Saving graces in the US

Beating the drum for the U.S. savings and loan industry might seem a thankless if not impossible task after the well-publicised shocks of the past year.

The near collapse of Financial

Corporation of America, and the crisis in the Ohio state insured funds, sent shivers through bankers and regulators on both sides of the Atlantic.

But that has not deterred Robert O'Brien, chairman and vice-chairman of the National Association of Mutual Savings and Loan Association, from warning potential shareholders in Europe.

The health of the savings industry is far from robust, O'Brien admitted in London yesterday. But the dash for growth by a handful of companies was not typical of most S and Ls. I suppose our newspapers like to make more of a scandal than a success," he said.

Too soon yet, O'Brien thought

he might be able to take a different course, he said. O'Brien himself had grown into a diversified financial services company.

For both men the watchword was caution — even conservatism.

But they shareholders in S and Ls probably had as much excitement as they can take.

Men and Matters

the start of the programme Citibank opens in this city next January. By that time it should have most of its interest-free loans safely back in its vaults.

Times past

India does not hold any grudges against Britain for its behaviour during the days of the Raj. That is natural.

Prime Minister Rajiv Gandhi said so at the Lord Mayor's lunch at the Mansion House in London yesterday. "In the imperial days, the very sense of political superiority came in the way of true understanding," he said.

Gandhi muted his bark, however, by adding: "The past need not deter us. We in India have long ago forgiven you for ruling over us."

To underline the point, the Indian Prime Minister quoted the American poet Robert Frost:

"Forgive, O Lord, my little jokes on Thee

And I'll forgive thy great big one on me."

Archer's downfall

Jeffrey Archer, deputy chairman of the Conservative Party, best selling author, and something of an entrepreneur himself, thinks that risk takers have become a rare breed in Britain compared with the United States, Japan and the rest of Western Europe, and need encouragement.

Too many bright young

graduates are in his view, opting for "easy" careers in accountancy and the law.

Speaking at the launch in London yesterday of the second graduate enterprise programme run by the Cranfield School of Management, and backed by the

royalty of £1,200.

Much depends on the nostalgia of old boys and girls — and on the reliability of the college address lists.

There is a reason why Oxford is featured so prominently at

Manpower Services Commission, he paid it a heartfelt compliment.

Referring candidly to the financial disaster over Canadian investments that obliged him to quit as Tory MP for Louth in 1974, he said his downfall had been caused by sheer lack of knowledge of the entrepreneurial world.

If I had followed the advice given on this programme I am sure I would not have made the silly financial investments I made."

But where he might be now, he did not say.

The programme, which is helping 36 graduates this year to launch their own businesses, and aims to help 70 next year at Durham and Warwick universities as well as Cranfield, is supported by Arthur Andersen, the accountants, British Petroleum, and National Westminster Bank. And the British Institute of Management is now coming in for the first time.

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Traffic island

Montevideo, the car designing company which gave exclusive

shape to Rolls-Royce, Ferrari, Maserati and some less

famous makes, will open on

Friday at Binnington, near Basildon.

Its own car museum, exhibiting

more than 50 of the world's

most famous cars."

The invitation to the opening

&lt;p

OVER the next two days, some 30,000 men, mostly in the Midlands, will collectively make a decision as momentous as any taken during the 12 months miners strike. In deciding whether or not to form a national federation separate from the National Union of Mineworkers—pointedly called the Union of Democratic Mineworkers—the miners of Nottinghamshire, South Derbyshire and the breakaway Colliery Trades and Allied Workers Association in Durham will be assisting in setting the mould for British trade unionism for decades to come.

The importance and strangeness of the event has been obscured by the strike, which made possible moves and countermoves never before seen, or at least not seen for decades. In the first place, the split is being explicitly encouraged by Mr Ian MacGregor, the National Coal Board chairman (many of his senior managers are sceptical but keep it to themselves): for the first time since nationalisation, the board is acting to weaken and fragment the National Union of Mineworkers (which, of course, has spent much of the past three years trying to weaken and fragment the NCB).

The Government has taken a more ambiguous position. The manager's doubt, which usually get a more sympathetic reception from Mr Peter Walker, the Energy Secretary than that from Mr MacGregor, resonates within Whitehall but—as the Board chairman put it two weeks ago—Government has "no choice" but to back or sack him, and cannot sack him. These doubts will be assuaged by the belief that the successful creation of the UDM will emphasise the division in the TUC (which ministers like) over the matter of State funds for ballots, and behind that the attitude of unions to employment law, and ultimately to Government itself. If the new federation can survive and grow, it will be used within the TUC by leaders of the engineers and the electricians as the cutting edge of a new political order in the labour movement; as an argument that rank and file workers want no truck with political adventurism diagnosed as industrial action, and that they are wedded to ballot-based democracy.

Mr Neil Kinnock, the Labour leader, has publicly called for unity in the NUM and sees a split as a retrograde step.

These are weighty matters to hang on the outcome of the 30,000 men clumping into pit-top booths at the start of their weary shifts: the votes will be strongly influenced by such concrete matters as whether or not the Notts union, already independent from the NUM, succeeds in concluding a wage agreement with the NCB, and

## Midland miners' vote

# A crucial test for two views of union democracy

By John Lloyd, Industrial Editor

on what terms. Notts miners, like their colleagues elsewhere, have had no pay rise since November 1982 (a fact which figures large in pro UDM propaganda). But beneath the financial is a moral issue, one which is explicit and which motivates the activists of both

UDM enthusiasts: the issue is one of freedom versus totalitarianism, choice versus direction. For the NUM loyalists, it is an independent against bosses' union, a militant versus a supine posture. For them, both in the wish to defend existing institutions, a union for the UDM men, it is a collective which only commutes industrial action on the aggregated assent of its individual members; for the NUM men, it is a collective whose task is the development of a militancy in a class-divided society.

Naturally, these arguments are not deployed as though by Athenian polemists gathered round the Platonic kiosk. Rather like the one on this page and displayed on 124 sites around the country, Nottinghamshire are an important weapon in the UDM campaign; another, also drawn by cartoonist John Kent, shows Mr Arthur Scargill declaiming "Scab! Leper! Land me your votes!"

The UDM men believe Scargill is their best recruiting sergeant: they do not

attempt to disguise their hatred of him, and their campaign depends heavily on his personality. David Prendergast, the Notts area's financial officer, confesses to voting for Scargill and says now that "When you see him on a platform once every five years—be bloody good; but all the time—terrible."

Ray Chadburn, the former President of the Notts area, a right wing opponent of Mr Scargill in the 1981 presidential race and now feted by the NUM president and leadership for his role in his bid for the NUM rather than the majority of his members, is full of instances of discrimination and harassment: pursuit by private detectives while on holiday, prohibition from entering his office, veiled threats that he would lose his (union) house. He sees the Notts area leadership—Roy Lynn, the general secretary, the pensions officer—as opportunists whose long-nursed ambitions have finally found a vehicle.

Yet this kind of thing has not pre-empted a debate on principles. In south Derbyshire, away from the constant disturbances and personality dramas of media attention, the matter is being fought out very largely on a principled basis, with a depth of consideration being given to which does justice to the importance of the issue.



In the little Victorian headquarters of the south Derbyshire miners in Swadlincote, near Burton-on-Trent, the executive gathers in a square conference room at the back of the building which looks out on one side to a Kwik-Save depot and on the other to a builders' yard.

Ken Toon, the area's General Secretary, was the longest serving member of the NUM executive and is the only one to have withdrawn from it to help lead the putative federation. A large and amiable man, a fighter and amiable man, he is talk of his men running gauntlets of pickets day after day, of the National Executive for a ballot of the new confrontational style of leadership in the NUM.

Two of his Executive colleagues—Horace Sankey, the area president and Roy Hyde, the branch secretary at Cadley Hill pit—are active Labour Party members: Sankey, a regional and district councillor; Hyde a member of the Party's East Midlands Council. Hyde had been asked to leave party meetings because he worked through the strike.

Sankey went further. He said the industry now faced rapid technical and market change and that "we either attempt to defy it like Luddites or try to work with it for the benefit of miners. If this means changes that the union has to ensure that these changes work to the advantage of the miners." It is the diametrically opposite philosophy to that of the NUM: co-operation at a price versus confrontation at all costs.

Two miles away, Nick Wraghton, secretary of the informal left wing grouping known as the South Derbyshire Miners' Forum, is preserving a slender loyal tradition. A slender, frank man in his thirties, he says that miners were never more than 17 men on strike in the area: "we claimed 17 and we were amazed to find there were as many as that in the end."

He dismisses Toon's claims to be a democrat by saying that, with others, he brought in the 1978 incentive scheme in defiance of a national ballot vote. "No area is safe, it doesn't matter where you go: a split union would mean the Board could care us up."

The leaflet he and his colleagues hand round in the pits—and have been disciplined for so doing—says that "the NUM was built by the blood, sweat, toil and tears of our forefathers."

"Blood, sweat and tears." Both sides appeal to this old cliché—one to the blood and tears shed in the miners' strike, the other to the same liquid shed in struggles half a century and more ago. In the next two days 30,000 miners will show which are the most potent today.

**False assumptions.** The first is to confuse familial hypercholesterolemia (FH) with coronary heart disease (CHD) developed over a lifetime. FH is an inherited disease where abnormally high levels of serum cholesterol put sufferers at high risk of a heart attack. This condition can be modified by diet, but almost without exception requires drug treatment. The second false assumption is to suggest that the aetiology of CHD can be explained by a single risk factor. Unlike FH which is principally attributable to a single risk factor, it is essential to realise CHD aetiology is multifactorial and although raised serum cholesterol is a major risk factor it is only one of a number.

Although it is quite correct to say that there is presently no policy of population screening for raised serum cholesterol, anyone concerned about heart disease should go to see their GP.

Their GP should obtain details of the individual's possible risk factors for CHD: the levels of which may or may not be raised. They will recommend a cholesterol test. Although a cholesterol test may identify FH sufferers or those with very high levels of serum cholesterol it will not detect the majority of those who will go on to die or suffer from CHD. This is because the classic risk factors for CHD—hypercholesterolemia, smoking and hypertension—will be major determinants of population rates of CHD, are not good predictors of individual risk.

Lucie van der Post rightly states: "Until we take the kind of action that other countries, for example the U.S., have taken, the death rate from CHD are likely to continue at the present scandalous rate." The UK does lack adequate Government commitment in this area. CHD prevention must be broad-based (ie medical, social and political) and involve the whole population, not just high-risk individuals.

The way out of the Westland crisis is by strong Government support through orders, not a sell-out. This would ensure Britain's independent role in helicopter design, development and manufacture into the year 2000-plus.

C. Darke,  
Onslow Hall, Little Green,  
Richmond, Surrey.

## No mean city

From the Senior Assistant Director, Scottish Office, Confederation of British Industry

Sir,—In your second leader of October 5 you lament the relative failure of the Government's attempts to regenerate the inner cities. You say we have no local Boston or Baltimore, Philadelphia or Kansas City to show what is possible.

Yes we have. Raise your eyes a little above the Watford gap and you will see, barely an hour away by frequent shuttle, the splendid example of Glasgow's eastern area renewal. No mean achievement by no mean city.

H. S. MacGregor.

5, Claremont Terrace, Glasgow.

## Cholesterol levels

From the Director, Coronary Prevention Group

Sir,—Lucia van der Post is quite right when she says (October 5) that "all of us would be better off eating more sensibly". The article is quite wrong, however, to imply that the key to coronary prevention is a "simple blood test" to measure cholesterol levels.

The confusion stems from two

## World financial stability

# Empty gestures won't save the system

By John D. Paulus

AT THEIR meeting last month in New York the Group of Five (G-5) nations announced with great fanfare, an agreement to head off growing protectionist sentiment in the U.S. by reducing its current account deficit. But, although well intentioned, the G-5 initiative will not achieve this objective because it does not address the true causes of the U.S. balance of payments problem. Neither were the comments addressed at the annual IMF World Bank meeting just concluded in Seoul.

With the onset of the LDC debt crisis in 1982, concern over the stability of the world financial system mounted and the Federal Reserve adopted a stimulative monetary policy. Coupled with an almost unprecedented fiscal stimulus, it produced economic expansion in 1983 and 1984 in the U.S. At the same time other leading industrial nations were nudging their fiscal policies toward further restraint or maintaining the status quo.

The turn was a huge divergence in growth rates, with the U.S. expanding by 12.3 per cent in real terms in 1983 and 1984, while growth in Germany, Japan, France and the UK averaged a mere 5 per cent. This produced massive capital inflows into the dollar, as the U.S. came to be viewed as the only place to invest by international investors.

Corporate profits in the U.S. were eroded by the high dollar, while household purchasing power was augmented by the enhanced availability of low-cost imports. Income was redistributed from the corporate sector to households. Thus, despite personal income represented 88 per cent of national income from 1982 to 1985 compared to 84.5 per cent in the previous 10 years. At the same time after-tax corporate profits slipped to 4.6 per cent share from 1982 onward, down from 6.9 per cent previously.

The proportion of GNP devoted to consumption jumped. From 1980 to 1981 consumer spending fluctuated narrowly between 61 and 63 per cent of GNP, averaging 62.5 per cent. Since 1982 this percentage has averaged almost 65 per cent.

The percentage of GNP of both investment and government spending was almost identical over the two periods

consumption in the U.S. and matching payments imbalances would result in a deep global recession and the destruction of much of the world's financial infrastructure which, until now, has proved so efficient in moving capital about the world.

International investors, worried about voracious American consumption habits and increased dependence on foreign debt, would lose confidence in prospects for healthy fixed investment and productivity growth in the U.S. The dollar then would plunge.

The wounded dollar would revive memories of the late-1970s when the U.S. was seen as an inept, staggering giant, not worthy of the trust required to dominate the world financial system. Perpetual deficits, import surpluses and massive losses by foreign governments holding dollar-denominated reserves would lead to a jarring reduction in the role of international reserve currency.

This turn of events would shatter much of the world's financial infrastructure, diminishing the importance of the established dollar centres—New York, Hong Kong and Singapore. Much of the billions of dollars invested in financial service technology in these centres would have to be written off. Other resources would be transferred to newly emerging non-dollar centres such as Frankfurt and Zurich.

There is only one other way of attacking the balance of payments problem. That is to hold U.S. growth at or below the meagre rate of expansion permitted abroad.

There are obvious risks and drawbacks to this approach, including the distinct possibility of inducing recessions.

To resolve the payment imbalances that threaten the stability of the world financial system, co-ordinated macro policies must be adopted that coax more growth out of Japan and the major European nations while U.S. fiscal policy is tightened. Unfortunately, the G-5 agreement offers only high-flown but empty gestures.

Europeans are even more pessimistic about the likely outcome of fiscal stimulus. They tend to associate it with an immediate increase in inflation.

How serious is the balance-of-payments problem? An indefinite continuation of over-

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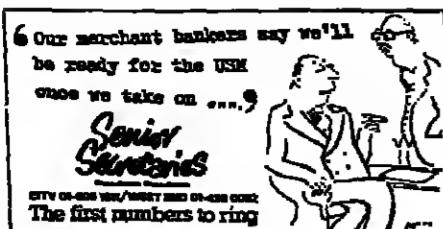


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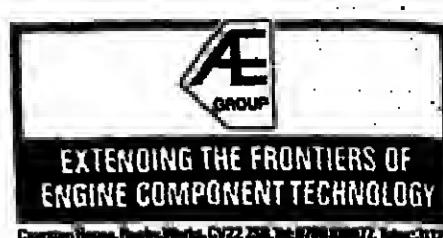
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# FINANCIAL TIMES

Wednesday October 16 1985



## IBM puts computer network technology in place

By Alan Cane in London

IBM, the world's largest computer manufacturer, yesterday announced the technology it will use to enable its personal computers and other information processing equipment to communicate with each other in the office.

The announcement, some six months earlier than IBM predicted, has been impatiently awaited in the information processing industry. It is expected to trigger off a fresh round of personal computer sales; communication between personal computers is seen as the next stage in the development of office automation.

Sales of personal computers have slowed in the U.S., as customers have failed to build their machines into office data networks, chiefly through doubts over which communications technology, or local area network (lan), to use. Lanes are designed to pass information cheaply, reliably and at high speeds between work stations in a limited area such as an office building or factory complex.

Of the 20m personal computers now in use in the U.S. and Europe, fewer than 4 per cent are connected to such a network.

There are a number of commercial lans available but only Ethernet, designed by Xerox Corporation, has become an industry standard. Yesterday Xerox refused to comment on the IBM announcement.

Worldwide sales of these communications networks were worth \$400m last year and one marketing consultancy estimates they will reach \$560m a year by 1990. The number of offices with installed networks will climb from 6,500 to nearly 60,000 over the same period.

IBM's technology is called a token passing ring, a quite different concept from Ethernet. It relies on a set of four special silicon chips, designed and built by Texas Instruments, the U.S. semiconductor manufacturer, which worked in collaboration with IBM.

The most complex of the set was designed at TI's UK headquarters in Bedford.

The four chips fit on a printed circuit board which slots into a IBM Personal Computer and provides the essential link between the machine and the communications ring at a cost of about \$800 a station. It will be possible soon to connect other devices, such as IBM's 2270 terminal family which represents a vast market.

Texas Instruments is selling the chips to computer manufacturers, other than IBM, and there is interest from manufacturers, many in Europe and including Ericsson Information Systems and ICL.

Mr Henrik Abramowicz, senior adviser at Ericsson said: "Standardisation is important to us and we believe that IBM will have a major impact on the market standard for lans in the office."

Other industry experts agree that the IBM token ring will become the standard for lans. Mr David Flint, senior telecommunications consultant with the Butler Cox organisation in London, said: "I am in no doubt that the IBM token ring will become the industry standard but it may take longer than expected."

## 'Threat' to London SE

Continued from Page 1

AIBD's overseas exchange would be subject to far less onerous requirements for business rules and reporting.

The exchange fears that the standards of its own regulatory framework might fail if it has to compete with another regulatory organisation. Moreover, it is worried that some groups may decide not to participate fully in the exchange with an alternative available.

In an effort to keep the international securities dealers in the exchange, its authorities are considering lowering the cost of entry.

## Hoover rejects opening bid from Chicago Pacific

BY TERRY DODSWORTH IN NEW YORK

HOOVER, the U.S. vacuum cleaner manufacturer, announced yesterday that it had received an unsolicited \$40 a share bid from Chicago Pacific, the former railway company which reorganised itself into a cash shell about a year ago.

Shares in Hoover, which had dropped as low as \$23 over the last 12 months, leapt by \$6 in early trading to \$41½ on the over-the-counter market, suggesting that traders expect a bid battle or a higher offer from Chicago Pacific.

After a hurried boardroom meeting, Hoover said that it would not recommend the offer to shareholders, but it indicated that it was intractably opposed to a suitable offer by saying that it had asked Lazar Freres, its financial adviser, "to explore all alternatives which may be available to maximise value."

## UK 'faces economic, political crisis as oil revenues fall'

BY CHRISTIAN TYLER, TRADE EDITOR, IN LONDON

THE UK Government was attempting last night to muffle the political impact of a gloomy report on Britain's manufacturing and trade prospects published by a House of Lords committee today.

The Lords' select committee on overseas trade warns of "a major political and economic crisis in the foreseeable future" as Britain's North Sea oil revenues taper off, unless ministers take "urgent" action to revitalise the industrial base.

Even before the report was officially released at midnight last night, the Treasury and Department of Trade and Industry had prepared replies discrediting the economic logic of the analysis.

According to the committee, which includes several eminent former industrialists under the chairmanship of Lord Aldington, Britain's deficit on trade in manufactured goods will not be automatically balanced when the oil surplus vanishes towards the end of the century.

Government action was required to revive manufacturing industry

because the service sector could not fully replace the jobs and foreign earnings lost.

Without intervention, the committee says, Britain will become a poorer country and will suffer severe balance of payments crises requiring deflationary measures.

Welfare and defence would be hit by lower tax revenues; unemployment would remain high and the economy would stagnate while being exposed to inflationary pressures from a falling exchange rate.

In a statement and preface, the Lords' report will provide critics of the Government, as well as the unions and some sections of industry, with powerful ammunition for a more interventionist industrial policy.

First reactions last night showed that ministers have been well prepared for the attack.

Mr Leon Brittan, Trade and Industry Secretary, said: "This report needs to be set in perspective if we are not to get a totally biased and misleading view of the performance and prospects of our economy." He said the Lords had missed

some vital facts. Manufacturing output had risen 11 per cent since the trough of the recession, manufacturing investment was up 39 per cent and profitability up 31.1 per cent and exports were at record levels.

The committee's call for favourable financial treatment for industry is likely to be rejected by the Treasury with the argument that one sector should not be subsidised by others for possibly marginal gains.

Nevertheless the weight of evidence collected by the committee from a wide range of industries, old and new, is such that ministers will have difficulty justifying their optimism at a time when the Government's popularity is at a low ebb.

The committee sums up its report by saying: "It is neither exaggerated, nor irresponsible, to say that the present situation undoubtedly contains the seeds of a major political and economic crisis in the foreseeable future."

"Yet the nation at large appears to be unaware of the seriousness of its predicament."

## Hanson fires salvo in SCM battle

By William Hall in New York

HANSON TRUST, the UK industrial holding company, yesterday fired another legal salvo in its two-month-old battle for SCM, the New York points to typewriters conglomerate, and sued Merrill Lynch, the world's biggest brokerage firm, for alleged conspiracy.

Sir Gordon White, chairman of Hanson Trust's North American interests, announced the legal action yesterday, shortly before the start of a key court hearing in New York. Hanson hopes to prove that SCM and its board have breached their fiduciary duty to shareholders by backing a rival offer from Merrill Lynch which gives the huge brokerage firm the right to buy two of SCM's most valuable assets at bargain prices.

Hanson's court papers claim, among other things, that Merrill Lynch "aided, abetted and conspired with SCM's board and management in the breaches of their fiduciary duties to the SCM shareholders and that Merrill Lynch conspired with SCM's board and management which are trying to grant Merrill Lynch over \$20m in fees."

Hanson's advisers responded angrily to reports that SCM planned to prove that Hanson's investment banker, Rothschild Inc, had valued the two "crown jewels" at the centre of the court action at less than SCM was prepared to sell them to Merrill Lynch.

## Thais pull back from £385m UK bus deal

BY BOONSONG KTHONA IN BANGKOK AND JOHN GRIFFITHS IN LONDON

HOPES by Leyland Bus of securing what would be the UK manufacturer's biggest single contract appear to have taken a severe blow with a Thai Government statement yesterday that the deal would not now proceed.

The contract, for the renewal of the bus stock and operating infrastructure in Bangkok, the Thai capital, would be worth £385m (\$544m) to a UK consortium led by Leyland Bus. It would be a major contributor to preserving jobs at the state-owned BL subsidiary's three British Transit Authority, the Thai party in the project, to find other methods of improving its debt-laden operation.

Leyland indicated that it believed the statement represented a deferral of a final decision rather than the project's rejection. Uncertainty created within Thailand after last month's abortive coup attempt is considered to be the key factor.

The debt problem is accepted as a valid issue, but one that is open to further negotiation in terms of how a deal might be financed. So far, the UK Government is understood to have offered to contribute £20m to the project.

The UK partners are Leyland Bus, the National Bus Company and MVA Consultants. The project provided for delivery of 4,500 buses over several years, the building of 20 bus depots and reform of the BTMA's management structure.

## Japan acts on trade

Continued from Page 1

aster reconstruction and Y10bn in extra public works spending by para-statal organisations.

• ¥400bn from the bringing forward of already planned capital investment by the leading electricity and gas utility companies, which have committed themselves to a Y14tr investment programme over the next three years. The ¥400bn constitutes the first instalment.

In addition, consumer finance rules for the purchases of cars, trucks, buses and televisions are being relaxed. The repayment periods of 30 months for cars and 24 months for television are being increased, while that for large trucks and

## Egypt asks IMF for standby of \$1.5bn

By Tony Walker in Cairo

EGYPT, grappling with serious balance of payments problems, is asking the International Monetary Fund for \$1.5bn in standby facilities. The request, which has not yet been formalised, was discussed recently with the IMF, which is sending a team to Cairo next month for consultation.

Dr Erfan el-Shafei, First Under-Secretary of State in the Ministry of Planning and International Cooperation, said yesterday the IMF had indicated that it was encouraged by recent steps Egypt had taken to increase prices of basic goods and services. The IMF, however,

had made it clear that further progress towards exchange rate reform and price rationalisation was required before an agreement was possible on balance of payments support.

Egypt is requesting the \$1.5bn in two more or less equal tranches. The Egyptian approach to the IMF follows a troubled history between Cairo and the IMF, which is highly critical of Egypt's pricing and exchange rates policies.

Basic goods and services are heavily subsidised and the various official rates for the Egyptian pound against foreign currencies set by the Central Bank of Egypt do not reflect its real value.

An IMF report in June forecast a "serious deterioration" in Egypt's balance of payments in the medium term, with a financing gap of \$2.8bn for 1985-86, assuming that arrears accumulated in 1984-85 are cleared.

The IMF estimates that Egypt's trade deficit this year will be more than \$800m; that the shortfall on its current account will be about \$1.8bn and its overall balance of payments deficit will be about \$1.3bn after a modest surplus in 1983-84.

The IMF estimated that Egypt's external debt exceeded \$31bn and that it had a debt service ratio of 35 per cent of total current account receipts.

It has been announced that the World Bank has cleared loans to Egypt of \$355m which were being held up because of a disagreement over what exchange rate should be applied to funds disbursed.

It has been agreed that the money should be lent at the government-controlled variable exchange rate, now standing at about 1.33 Egyptian pounds to the US dollar, compared with the black market rate of about 1.80.

Egypt agreed that sub-borrowers of World Bank funds should pay a 3 per cent interest rate loading to take account of exchange rate differentials.

About half the World Bank loan will go to small industries; \$125m to promote the export sector and \$100m will be used in the construction industry. Repayment terms are 20 years with a five-year grace period.

## Allies urge positive line

Continued from Page 1

that negotiation is about to get going, as there are now two proposals on the table."

Mr Shultz said other Nato allies had made it clear they believed the Reagan-Gorbachev summit should be concerned not only with arms control, but also with regional tensions and with human rights questions. They hoped the summit would produce progress towards a more constructive East-West relationship and not simply an improved U.S.-Soviet dialogue.

On the question of SDI, Mr Shultz said that President Reagan had taken a decision to observe the strictest interpretation of the ABM treaty, although it was ambiguous on whether testing as well as research could be included in the programme.

He said SDI had been designed to include only research and to answer the question of whether it was possible to defend against ballistic missiles.

PLO executive - were opposed to violence and recognised Israel's right to exist.

"The precise sequence of events was that the Palestinians came to London on Sunday, and it was at that point that they felt that they could not accede to the conditions set out," said Lady Young.

She said: "We set out the conditions for the talks, and it is disappointing that conditions which were previously agreed before the Palestinians came to London were not agreed to on their arrival here."

"It is for that reason and no other that the talks did not take place."

## PLO man 'wanted statement changed'

Continued from Page 1

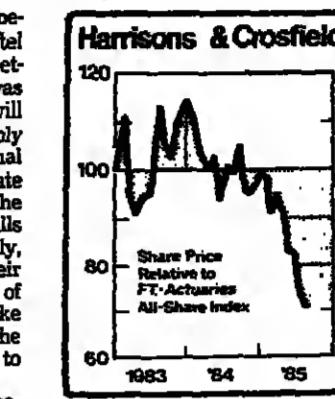
buses is being extended from 28 months to 30 months.

Finally, the Government said it would push, over the longer term, for an extra 10 new holidays or days off for all employees over the next five years, to bring Japanese working hours in line with Western practice.

It said it would encourage longer operating hours for automated bank tellers and cash dispensers to increase the Japanese propensity to spend and hoped that the banks themselves would engage in more consumer lending. However, no details on this were forthcoming.

## THE LEX COLUMN

## A transfer fee for Telecom



they had taken the cash and simply buried it.

Yesterday's results from Harrisons, for the half-year to June, showing pre-tax profits down 23 per cent to £30.1m, cut its share price 10p to 330p when it yields 8.5 per cent on an unchanged dividend for the full year. At that level of return, the market could scarcely be more sceptical about an improvement in the palmeiro price in time to affect the figures for the year, and even if Harrisons can raise production to match last year's record it is likely to average over 10% on year-end exchange rates. A move to average rates is on the cards.

There is scope for recovery in the U.S. chemicals business and in building supplies, held back by bad weather in the UK; but Pauls will be doing well to cover the financing cost of the takeover's cash element. Pre-tax profits for the year could well be 15 per cent short of last year.

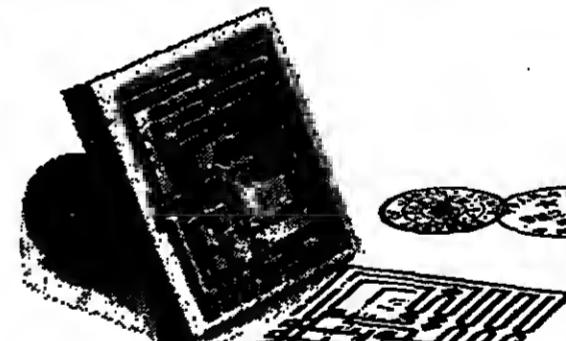
## Exco/B & C

The services of Mr John Gunn would appear to be worth between £20m and £25m to his lucky employer. At the end of last month Mr Gunn unexpectedly resigned as chief executive of Exco and the market value of that company dropped by £21m in a day. Yesterday he popped up again as an executive director - and presumed heir apparent - of British & Commonwealth, a move which promptly added £24.5m to B & C's market share.

The transfer raises all sorts of intriguing possibilities. During his tenure as Exco's chief executive Mr Gunn never disguised his enthusiasm for B & C and might not have been averse to an amalgamation of the two businesses. Now he has the opportunity to approach the idea from the opposite direction.

B & C, which has a market capitalisation of around £130m, already owns over a fifth of Exco which, as United Newspapers has just shown, represents a decent platform for a bid. The rest of Exco is valued at about £35m, not much more than the net proceeds of the recent Telestar sale. So a cash offer would be largely self-financing.

This is, of course, no more than idle and uninformed speculation; but then it is only speculation that keeps the stock market awake these days.



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## SECTION III

## FINANCIAL TIMES SURVEY

## ADVERTISING

The UK advertising industry is concentrating on containing costs as pastures prove less rich than in previous years. The removal of the restrictions on advertising by many of the professions is, however, opening up new opportunities.

## Tougher climate slows growth

By Feona McEwan

FOR THE UK advertising industry, it has been a year of contradiction and of mixed fortunes. While the industry has continued its expansion path with record levels of spending, growth has nevertheless eased. The centre of the last few relatively 'tough' years has slowed to a steady trot.

Embryonic satellite and cable transmissions have offered agencies, advertisers and media owners a sample of tomorrow's world of fragmented audiences. But it is still early days, and the new media explosion has yet to register substantial changes in the world of advertising.

Advertisers remain more concerned with effectiveness and want ways to be devised for stretching the media pound to its limits. Wastage is out and accountability is in.

The dominant issues of the past year include the Peacock Inquiry into the future funding of the BBC. This has flushed the whole question of whether the BBC debate into the open offering as it does the potential to influence the course of revenues across all mediums. The erratic

revenues of commercial television experienced during the last six months have also been a major cause for concern and rattled the normally bullish contractors.

There was, too, the initial dampening of cable, straining for birth in a turbulent climate of being supplied is on the increase but the number of consumers actually subscribing is falling. Then there was the satellite fiasco, as the British DBS venture fizzled out.

In press circles, Eddie Shah's plan for a hi-tech popular daily national paper, produced locally and in colour, presents a strong challenge to Fleet Street's traditional 'old-fashioned' methods of production.

Meantime, the regionals continue to face pressure from the give-away newspapers which have enjoyed another year of strong growth.

In sheer revenue terms, however, 1984 was a winner for the advertising industry. Total expenditure rose to an all-time high, breaking the £1 billion barrier, to show a 13 per cent increase at £14.05bn over 1983. It also captured a record 1.49 per cent of gross national product.

According to Mr Jeremy Bulmore, chairman of the Advertising

Association, and of J. Walter Thompson in London, the figures suggest that the contraction of advertising spending is to profit continues to be recognized. Its value is also appreciated, he argues, in newer advertising sectors such as financial services and office equipment.

Notable newcomers to the advertising arena have been the professions — opticians, architects, chartered accountants and solicitors — even if they do not yet represent substantial sums of revenue.

## Plunging revenues

The past year, nevertheless, has been one of trauma for television. Plunging revenues in real terms over six months sent the independent contractors, cosy in their monopoly, into a flurry of marketing activity and led to much industry analysis as to why.

Both new television channels — Channel 4 and TV-am have earned their laurels and are universally deemed a success, both as channels and as advertising mediums. TV-am, however, lost out for a modest profit this year.

Views in the industry itself on whether the BBC should accept advertising vary. The

IBA and the independent TV contractors, long used to their commercial monopoly, argue that there is not enough advertising to go round; that ITV would be undermined; and that programme quality and choice would suffer.

The advertisers and agencies, keen to touch new audiences, argue for a cautious start (two minutes an hour on BBC2 has been suggested to be increased as revenue allows). Preserving the licence fee system as the basis for funding the BBC will lead, they argue, to a steady decline in the range and quality of service.

Total press advertising revenue was marginally up in market share for 1984 at the expense, it seems, of television but the drop in classified (mainly recruitment) in the first months of this year left the AA to forecast lower real growth (like TV) of just 2 per cent for 1985, to a total of £2.33bn. The following year this is expected to rise by some 4 per cent.

The regional press is surprisingly robust. For the first time in 11 years, its share of all revenues has not decreased in real terms," says Mr Alan Garth of the Regional Newspapers Advertising Bureau.

Free distribution papers remain a serious threat in the fight for revenue. With nearly 800 titles on the streets, savings point cannot be far off. In some areas there are as many as five titles vying for attention, a case of what Mr Dugald Nisbet-Smith, director of the Newspaper Society, calls "letter box fatigue."

After the initial euphoria of blanket circulation and cheap rates, advertisers are demanding more detailed readership information. "It has been a coming of age year," says Mr Ian Locks of the Association of Free Newspapers. The story is consolidation with many of the leading publishers of paid-for papers — including Reeds, Ladbrokes, Morgan Grampian — now buying up or launching their free newspapers or magazines. Free magazines have also burgeoned with some 304 titles, a rise of 37 per cent over 1984.

The country's third largest advertising medium, direct mail, last year improved on its poor fortunes in 1983 when mail order problems forced a drop of 4 per cent in real terms. The 2.99m rise to £524m in 1984 is partly due to newer advertisers using the medium, especially financial services, the motoring industry,

holiday and travel companies. Next month postage rates for second class mail come down and this could cut 10 per cent off mailing all round. The Post Office is launching an incentive scheme for attracting new advertisers to test the medium.

Radio continues its uphill battle in revenue terms, but the last 12 months have not given the medium much to smile about. But unlike its big brother, radio has shown no last-minute recovery and the chill wind that knocked TV sideways early this year has succeeded in pushing expenditure down 8 per cent in real terms compared with the mid 1983/4 period.

Government plans for independent community radio remain a worry, and with one station closing and others looking to amalgamate, the outlook remains unsettled.

The poster industry is enjoying a rare period of favour in advertising circles. At long last the promised Outdoor Site Classification and Audience Research (Oscar) (which has classified every poster site in the country in terms of pedestrian and vehicular traffic) is on screen, giving advertisers ready access to improved information to help plan advertising campaigns.

Cinema is also enjoying improved fortunes. There has been a rise in the number of screens after a long-term trend that has seen admissions almost halved in the last five years. The tailing off of the video boom and special events like British Film Year, is seen by the AA as fuelling the current recovery, but whether cinema sustains this momentum remains a moot point. Cinema advertising's £18m revenue in 1984 which is 0.4 per cent of the total media cake.

City interest in the advertising industry remains high but there is now greater caution.

## More realism

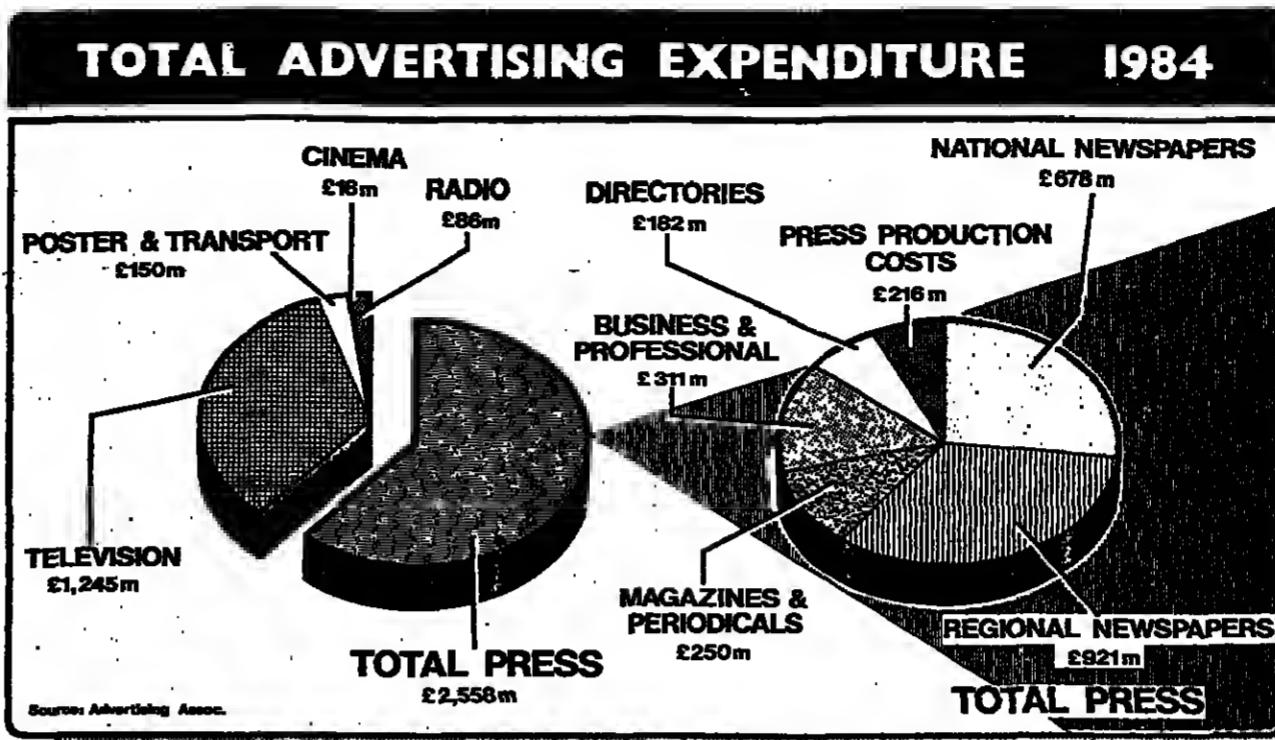
"There's a touch more realism about now," says Mr Mark Sheppard, analyst with Phillips and Drew. The problem for agencies coming forward is that with the novelty gone and some of the most successful agencies already on the market, they need to find a uniqueness that marks them out from the crowd, according to Mr Neil Blackley, analyst with James Capel.

In general, the UK industry continues to adopt measures to improve its house in order and present an increasingly hard-headed businesslike approach. Signs of this include the improved audience measurement systems for both television and posters, an increasing emphasis on management expertise within agencies, and serious attempts to crack down on production costs.

Internationally, industry minds have been trained on the European Commission's 'Green Paper'. Television without Frontiers, which is the force behind the draft directive to harmonise broadcasting throughout the Community. The UK industry is urging a minimal regulatory framework to allow ads to travel freely, though the complexities of harnessing 12 countries, and their disparate rules, is considerable.

The year 1985 is seen by some observers as a watershed. The year the future arrived, albeit on tiptoe. Only 1986 and beyond will prove this of course. Meanwhile the question remains how adeptly the industry can harness the new opportunities that marks them out from the crowd, according to Mr Neil Blackley, analyst with James Capel.

In general, the UK industry continues to adopt measures to



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## 25 YEARS AGO WE

## HAD A GOOD IDEA.

1960 was a momentous year.

Harold Macmillan made his 'wind of change' speech.

The Russians shot down an American spy-plane.

Leonid Brezhnev rose to power in the Soviet Union.

And Ogilvy & Mather took over the Aero account.

The brand had been around since 1935. It was doing very nicely thank you.

Then we had our idea.

'Bubbles'.

Like all the best advertising ideas, it stemmed directly from the product. It was relevant. And it was campaignable.

Our early commercials talked about Aero's 'biteable bubbles', with the invitation to 'bite it and see'.

It was what today's planners would call a 'textural proposition'. (You know how planners talk.)

As sales bubbled along during the seventies, we made a quick foray into magazines.

'Agreeabubble' and 'Luvabubble' were headlines written by an up and coming writer named Salman Rushdie.

Spurred on by such literary feats, he then left to pen the prize-winning novel 'Midnight's Children'.

Undeterred, we continued to develop our idea.

We brought to the screen some classic romantic dialogue:

Girl: Does this train go to Dunstabubble?

Boy: No, Whitstabubble.

It was tear-jerking stuff. And it made Aero even more profitabubble.

Then in 1982, client and agency gave the brand another boost. We introduced a chunky Aero bar, a new pack design and a new creative execution.

'Think bubbles'.

The new product picked up enough extra sales to double Aero's volume.

The new commercial picked up a D&AD silver.

The client was happy. The creative team were delirious. It was the most successful confectionery launch of the year.

Since then, the Aero bubble has shown no sign of bursting.

Which brings us to the point of this ad. Its job is to demonstrate an important

plank in O&M's creative philosophy.

Continuity.

When you've got a good idea, don't drop it, stick with it.

So far we've stuck with 'bubbles' for twenty five years.

(Not that Aero is our oldest account. It's almost one of the babies, we've had ten clients for over thirty years, including one since 1893.)

Now we have two dates to look forward to. The Aero and O&M silver wedding. And Aero's 50th birthday bash.

How will we celebrate these auspicious occasions?

Naturally, with a mouthful of bubbly.

— Milk, orange or peppermint flavour.

OGILVY & MATHER  
Brentnall House, Lancaster Place, London WC2E 7EZ.

## Advertising 2

On this and the following page progress reports on how the industry is faring in other countries

# Barriers at the frontier

### Europe

FEONA McEWAN

THE EUROPEAN advertising business is in a state of flux. Behind this lies the fact that the media landscape on the Continent is evolving at a steady pace, not all countries are advertising not in all countries a prime advertising medium, takes the multichannel route.

Whatever the technology, (satellite, cable or landbased channels) the medium is proliferating at a rapid rate, if not always with advertising in mind.

The past year has, however, given advertising fraternities of different nations the chance to examine at closer quarters the pros and cons of true trans-frontier advertising as the multichannel television explosion, already familiar in Japan and the U.S., beams in "foreign" programmes. The pioneers have landed and all eyes are on them – particularly the satellite-delivered, cable-serviced, advertising-funded channels like Sky Channel (now in more than

3.6m homes) and Music Box (in more than 1.5m homes). There are some 13 other channels relayed in Europe multinationally with 10 more in the pipeline.

But the European media revolution has testing problems. Legislation, for one thing. At the same time as there is a move afoot to relax controls on television airtime to permit advertising on channels hitherto free of ads and so allow one country's ads to be seen in other countries, there is a move towards tighter restraints in the name of harmonisation and among countries worried about protecting national identity.

The British Advertising Association, which works with the European Advertising Tripartite, is monitoring the forecast Europe's advertising expenditure patterns, has pointed out some of the consequences. EEC proposals for rationalising the Community's disparate advertising rules (ranging from law, as in Germany, to self-control as in UK) may indeed make it easier to sell goods, services and programmes simultaneously across the continents. It says,

However, if the document "Television Without Frontiers"

was adopted in principle it could mean tobacco, as distinct from cigarette, advertising not yet banned in Britain, is banned everywhere; advertising of alcoholic drinks, particularly spirits, will be forbidden, or severely restricted. All kinds of advertising felt to be injurious to the susceptibilities of children will be affected and the concept of sponsorship between programme producers and advertisers may be outlawed.

#### Big expansion

What is clear is that the next five years will see big expansion in the amount of commercial airtime available both through channels currently taking advertising and from existing channels deciding to accept advertising.

Such much for the technology which is moving space. But what advertisers are waiting to find out, of course, is who will be the people watching these channels.

Broadly speaking, advertising expenditure in Europe has been rising at a higher pace than inflation and the outlook is for relatively steady expansion in

the major European countries in the next five years.

Andre Bernard, international media co-ordinator of agency SSC & B Lintas, senses a more positive attitude these days in Europe towards advertising. "After years when the market was stagnating it is a sign of renewed confidence in the future or in the power of advertising as an anti-recessionary tool."

According to the Advertising Association, four countries accounted for 70 per cent of all continental advertising in 1983 namely Britain, France, West Germany and Italy. Europe's advertisers spent \$4.8bn on television in 1983, accounting for 20 per cent of the total expenditure. And with TV the key growth area of the future, the AA is predicting an increase in real terms of 7 per cent in France, 4 per cent in West Germany and static growth in UK.

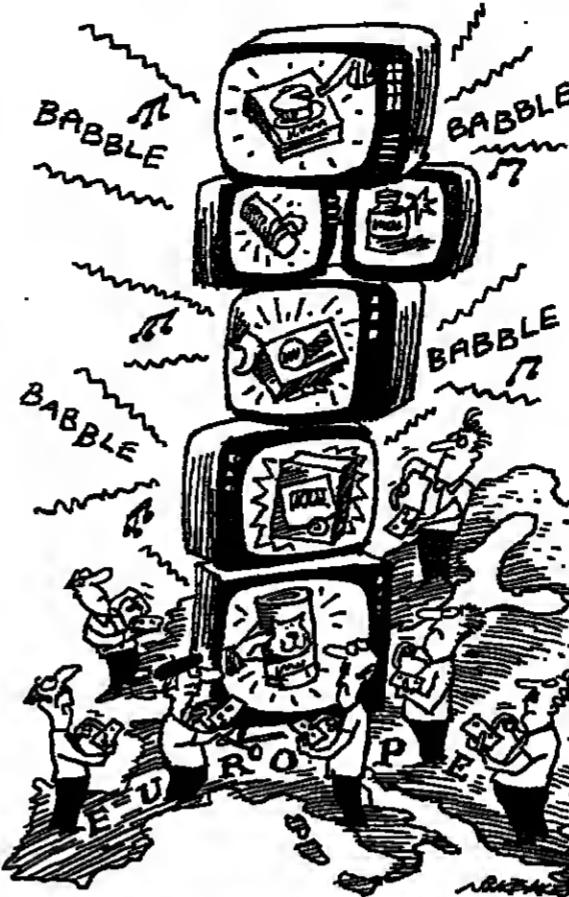
Among the big four European spenders, Germany is tipped as the ripper for an increase in commercial TV airtime, having the richest economy. The existing broadcasting network provides over 240 minutes a week (compared with 1,100 minutes a week in Britain) and is booked up a year in advance.

France has shown a willingness to expand its provisions of commercial airtime with the Bredin Report in July. This proposes a pluralistic TV regime of some five networks, making it second only to the multiple networks of America, with two advertising-supported networks of local stations, three State networks and a private overseas pay-TV, Canal Plus, all ultimately with national coverage.

At the moment, Denmark and Norway have no commercial television but both are planning a second broadcast network financed by advertising. Sweden, long opposed to advertising on TV is showing signs of weakening. Benelux countries are currently the most wired up of them all.

Getting the commercial airtime and hardware in place is one thing, legislation another.

Then there is the language barrier which presents advertising with a very real obstacle in the truly mass European audiences. Europa TV in Belgium, for instance, is experimenting with the possibility of providing three, four or five



different sound tracks and letting local cable decide which to choose but this poses serious technical problems and is very expensive.

Previously, suggests Andre Bernard, the best medium for reaching mass continental audiences were inflight magazines, rarefied business magazines or low circulation international newspapers, most of which aimed at the top end of the market. Now for the first time advertisers face the prospect of tapping a truly mass European audience. If and when that happens, it confronts advertisers with problems of aligning in everything from packaging to advertising.

For the moment, the total with TV connected to cable is put at 10m (mostly in the Netherlands and Belgium) out of a potential of 120m. Indeed it is not obvious, concludes the AA, whether European advertisers will go overboard for the new kinds of TV, especially if they cost money. "In the end it will be a battle of programming not technologies," says Andre Bernard.

#### Fears

Many fear that traditionally strong media, especially press, will be seriously affected if more commercial TV is available. Experience does not support this, suggests the AA, which cites Italy, where despite the explosion of TV advertising the real value of newspaper advertising rose by two fifth in the seven years to 1983.

The opportunities for advertisers of more channel choice means more selectively fragmented audiences, defined by interest rather than demography. The opportunities for advertisers of more channel choice means more selectively fragmented audiences, defined by interest rather than demography.

Dentsu, for instance, acquired the Japanese sponsorship rights to the 1984 Los Angeles Olympic Games and it was a major co-ordinator of the recent Tsukuba Science Expo near Tokyo.

It also has a 50 per cent stake in the joint venture arrangement is DYT, the collaborative effort of Dentsu and Young & Rubicam, the world's largest agencies. Since its inception in 1981, Dentsu has beefed up its presence in Southeast Asia and the U.S. and it will soon expand in Europe.

The goal of DYT and other joint ventures is to capture some of the huge ad budgets (worth at least \$1.5bn) spent by Japanese firms abroad.

With Japanese agencies virtually absent from major export markets until recently, most Japanese ad spending overseas has been handled by American multinational agencies.

If Japanese admen are able to overcome the difficult cultural barriers involved in marketing overseas, the Japanese ad industry could once again look forward to the healthy growth rates it knew in the go-go years of the 1960s.

# Consumers call different tune

THESE ARE not the best of times for the Japanese advertising industry, the second largest in the world after the United States. Ad spending is expected to grow only 3.5 to 4 per cent this year, the lowest rate of growth since Japan reeled from the blows of the 1973 oil crisis.

The ad industry's weakened condition partially reflects the slowdown in growth of disposable incomes among Japanese households.

It is also the result of a major turning point in consumer buying patterns in Japan. The Japanese are breaking away from purchasing mass consumer products that are heavily advertised.

The trend is towards market segmentation and specialised goods that are less susceptible to being sold through the mass media, the traditional source of income (and strength) for the ad industry.

Faced with a sluggish future, major Japanese agencies, such as Dentsu and Hakuhodo, are rapidly diversifying into related marketing and communications areas, while venturing overseas in search of new business.

Agencies, for example, are aggressively moving into direct marketing, which is just beginning to develop in Japan. Dentsu and Dai Ichi Kikaku have linked up with American direct marketing firms and other similar joint ventures are soon to follow.

Due to their early entry into the field, it is expected that the agency share of the direct marketing business will amount to 55 per cent, a higher ratio than in the U.S. within the next several years.

Japanese agencies are also playing a more prominent role than their U.S. counterparts in arranging the sponsorship and promotion of sports and cultural events.

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Agencies are eagerly acquiring equity in the range of "new media" systems blossoming in Japan.

Dentsu, Hakuhodo and Tokyo

have purchased small shares in several urban cable TV (CATV) networks and the country's first commercial direct broadcast satellite channel. These agencies along with several others helped pioneer the development of teletext and videotex in Japan.

Dentsu and Hakuhodo are

also leading partners in rural companies that plan to supply programming to cable stations and they are promoting sale in other ways, including setting up CATV consulting businesses and training personnel to staff the stations.

This activity is aimed at guaranteeing the agencies access to major blocks of advertising airtime on the "new media" channels, a repeat of the strategy they used after the war in gaining a foothold on advertising space in newspapers and on television.

While the advertising industry tries to broaden its domestic services, it is also attempting to break out of its isolation shell and become international.

Japanese agencies have taken advantage of the upsurge of interest among Western multinational agencies in establishing a presence in Japan by setting up joint ventures with them.

### Japan

JACK BURTON

The joint ventures have been set up in two ways. They acquire new accounts, channelled through their Western partners, from American and European companies coming to Japan.

More importantly, the joint ventures serve as a springboard for Japanese agencies to expand overseas. Shy about tackling the international arena on their own, Japanese agencies are relying on the support and knowledge of their Western partners in entering the competitive American and European markets.

The most successful example of the joint venture arrangement is DYT, the collaborative effort of Dentsu and Young & Rubicam, the world's largest agencies. Since its inception in 1981, Dentsu has beefed up its presence in Southeast Asia and the U.S. and it will soon expand in Europe.

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Dentsu and Hakuhodo are

#### PLANNING FOR THE 21ST CENTURY

# The New Marketing: are you ready?

Two apparently contradictory trends confront us: the call for global marketing bringing economies of scale – contrasted with increased market segmentation.

Is it possible to reconcile these contradictions?

◆ FOR the first time, technology makes the "world newspaper" a reality. But is it relevant to many marketers' needs?

◆ SATELLITES make it possible to run commercials, Europe-wide, even world-wide. But how many products have the same appeal in every market?

◆ NEW database segmentation is micro, not macro. Small census tracts; differences in size and locality of home; even ethnic origin of surname can be important. It is even possible to predict the results of mailings before they go out. How does such fine tuning relate to "global" thinking?

◆ LESS and less does common interest relate to geographical proximity: the new "communities" are communities of interest, not "neighbours".

◆ THERE is an increased division between rich and poor, north and south – on a national basis, and worldwide. What kind of global strategy can we have under such circumstances?



An early Roman Emperor, Nero – or perhaps Caligula – regressed in a moment of petulant fury that the Roman people did not have one giant neck that he might sever it.

In subsequent centuries, many have wished that their logistical problems might be simplified – that mankind would obligingly become more easily manageable. Recently, marketing folk have joined their number. Why cannot marketing be simplified so that one global product can be sold using one universally appealing argument to one vast homogeneous world market?

Increasingly, certain types of media are becoming global in appeal. The Wall Street Journal has exported itself to Europe and South East Asia. The Financial Times and The Economist now find new homes outside the City of London – in Europe and the U.S.

Gannett Publications with USA Today, has already created the first true national American newspaper and plans to go international. Will Asahi Shinbun one day be read in London? The technology is there but are consumers and marketers ready for the transnational challenge?

#### HOW MANY PRODUCTS WITHOUT FRONTIERS?

The accountants' dream of manufacturing in whatever country proves most economical, in vast factories with huge economies of scale may work for producing motorcars. Does it, however, work well for producing television commercials?

The answer, in most cases, is 'No'. And where it is 'Yes', it is only because a particular set of pre-conditions exist. Thus, the product must have universal appeal, appealing to the same target market in every country, for identical reasons.

And the commercials must mean the same thing in the various people they are aimed at. In how many products does this apply? Coca-Cola, American Express, the airlines, some motorcars. How many more?

Years ago, State Express 555 – which was not a particularly successful brand in the UK – was, nevertheless, an extremely good seller in Chinese markets. The reason? The number 5 was seen to be lucky by the Chinese. Names often imply different things to different peoples. Could the French ever succeed in marketing their popular "Pschitt" brand of drink to the British, for instance?

And there are other complications. A relatively inexpensive fragrance in one country becomes mysterious, exotic and desirable in another, because it is imported. A Mercedes is a taxi in one country; a prestige symbol in another.

Even turning to the most international business – tourism – the reasons why the French visit Britain may be very different to the reasons why Americans do. The American and the Englishman share a language – but are divided by an ocean.

The French don't share the language – but are near neighbours: The Americans may admire Britain's antiquities. The French have plenty of their own.

#### MODIFY PRODUCTS – NOT PEOPLE

Consumers around the world may grow similar in dress, social structure or even shopping habits. But when it comes to eating, drinking – or, above all, thinking, they remain very different.

So, although the prospect of Pan-European (or even global) television as evidenced by the World Cup or Live Aid may be very seductive to advertisers, the practicalities could defeat them. It is infinitely easier to modify a product or its promotion from country to country than to try to alter the way human beings think.

Some trans-national products, however, reflect the way the world is being segmented in a slightly different way. Once, we identified most

THE DIRECT MAIL SALES BUREAU  
01-836 4081

# Professions dip in a cautious toe

THE CONCEPT of accountants, solicitors, and other august professions being freely allowed to advertise their services would, only a few years ago, have seemed something of a pipe-dream.

Yet over the past 12 months firms of accountants and solicitors have been gradually getting used to the idea that the relaxation of restrictions on advertising is something that is here to stay.

Since the lifting of restrictions in legal professions, however, many practices have still appeared wary of embracing what for many years was considered one of the worst sins that accountants or doctors could be guilty of. Only the largest accountancy firms and a few of the more entrepreneurial smaller practices have taken advantage of the new freedom.

Solicitors have been more cautious about using advertising, perhaps uncertain about just how far they can go under the Law Society guidelines.

The most common form of legal advertising appears in local newspapers and is simply giving the solicitor's name and number. Some, however, have gone slightly further with brazen claims such as "How to fight back if you've been ripped off!"

Of accountancy firms, Deloitte Haskins and Sells are one of the largest advertisers in the national press, advertising not only traditional areas such as tax advice but also newer services such as computer software products and corporate financial services.

Mr Gareth Stalder, Deloitte's marketing partner, says that "advertising has been much more tangibly successful for us than we expected." He adds that "it has made us focus more precisely on the key benefits which specific services offer to particular types of client."

Deloitte's is also pleased with the response to its adverts so far. "The conversion of responses to actual new business varies from product to product," says Mr Stalder. "For instance, our audit business has shown little change. Unilever remained at number one with total spending of £81.7m, slightly down on its 1983 figure of £82.5m.

Mars dropped to the number three place because of BT's rise, spending £28.6m compared with £33.9m the year before. Mars also is overwhelmingly in favour of television advertising as opposed to Press.

Mrs Agnetha Faltskog, head of advertising for Petfoods, rose from seventh in 1983 to fifth last year. This was helped by a slight increase in expenditure, from £23.6m to £24.5m.

Overall, however, there was little movement in the top ten advertisers except for a slight increase in spending from £20.7m to £22.5m.

In 1983, BT rose 21 places in the league table of advertisers by trading companies as distinct from holding companies – putting it in sixth place. This year it jumped to second spot by spending some £42.8m on advertising, especially promoting its share flotation, compared with £27.2m in 1983.

## Advertising 3

# Year of consolidation for the agencies

**U.S.**  
FRANK LIPSIUS

**COMPARATIVE** advertising comes in with economic recession, a sign that companies expect to steal their competitors' clients to make headway in bad times. Tearing down the competition is back with a flourish this year, along with goldrushes in Madison Avenue.

The latest example is a smid Wendy's Hamburgers pitch denigrating McDonald's and Burger King with a chorus of "Happy Birthday to You" for the competitors' products that may presumably be a year old because they are not made to order.

Could this be what Edward H. Meyer, the chairman of Grey Advertising, means by advocating a more mild language the need for "cozy with a more pragmatic tone that emphasises the real worth of products and appeals less overtly to people's sense of self-indulgence?"

Royal Crown Cola has entered the fray in order not to get squashed by the cola wars between Coke and Pepsi, distinguishing itself by showing the competitive popularity with the commissioners of India and China compared with its own enthusiasm among the dissenters.

Pepsi, for its part, spoofed its main competitor by rolling out the new Coke in foreign countries, perhaps, rumours have it, in anticipation of a Pepsi Supreme line of less-sweet cola to match Coke's doubling of its flagship brand. As the Pepsi rumours imply, Coke seems to have stumbled on a winning formula for getting shelf space in the competitive shopping-market arena.

The heads of the leading advertising agencies call their clients "cautious," waiting for action in Washington on the

economy. The discouraging mood is caught in the remark of Keith L. Reinhard, chairman of Needham Harper Worldwide, who expects cuts "across the board" from existing clients and the need to find new clients to do more business.

John J. McNamara, the president of McCann-Erickson, sees "people standing on the sidelines" and therefore expects "a mediocre fourth quarter." At Young & Rubicam, president Alexander Krull sees "more cutting than adding at this point."

The statistics confirm the bearish signs, with glaring examples of computer companies slashing magazine ad pages by 20 per cent mixed in among the scuttlebutt (gross) that companies want to pare ad production costs.

Advertisers are also looking for less expensive buys on a per-thousand basis than national network spots.

National advertising is expected to rise a respectable 9 per cent this year to \$96bn, which looks bad only in comparison to 1984's 16 per cent thanks, in part to the Olympics and presidential campaigns.

Much of the growth is accounted for by increased competition for American and foreign non-trad magazines—22 per cent from 1983, leave less prosperity for each one, with Business Week down 9.4 per cent in advertising revenues this year, Sports Illustrated off 12 per cent and Scientific American to 33.5 per cent.

Cable television revenues are expected to increase by 25 per cent this year to approach \$500m. Though the average prime-time network 30-second spot jumped this year to \$11,000 from \$10,000 last year, sales for the new season were off to a slow start and estimates for the year's network revenues by Edward Atorino of Smith Barney Harris Upham

## TOP TEN U.S. AGENCIES

IN WORLD INCOME (Gross income in \$m)						
Rank	'84-'85 Agency	1984	1983	% change		
1	Young & Rubicam	480.1	414.0	16.4		
2	Ted Bates Worldwide	424.4	387.9	9.4		
3	Ogilvy & Mather Intl	421.0	345.8	21.7		
4	J. Walter Thompson Co.	405.8	383.3	10.3		
5	BBDO International	344.0	292.0	16.4		
6	Saatchi & Saatchi Compton	327.5	252.3	31.3		
7	McCann-Erickson	325.2	267.2	21.7		
8	Foot & Cone & Belding	268.5	266.4	28.9		
9	Lee Burnett Co.	253.5	216.5	17.1		
10	Grey Advertising	224.2	183.5	22.2		

IN WORLD BILLINGS (Billings income in \$m)						
Rank	'84-'85 Agency	1984	1983	% change		
1	Young & Rubicam	3,202.1	2,761.4	16.0		
2	Ted Bates Worldwide	2,887.9	2,360.4	22.3		
3	Ogilvy & Mather Intl	2,839.2	2,586.1	9.8		
4	J. Walter Thompson Co.	2,765.7	2,456.2	10.2		
5	Saatchi & Saatchi Compton	2,301.7	1,710.6	34.6		
6	BBDO International	2,275.0	1,963.9	15.5		
7	McCann-Erickson	2,169.4	1,782.2	21.7		
8	Foot & Cone & Belding	1,802.3	1,465.6	22.2		
9	Lee Burnett Co.	1,734.8	1,485.3	16.8		
10	Doyle Dane Bernbach Intl.	1,510.6	1,321.0	14.4		

IN U.S. INCOME (Gross income in \$m)						
Rank	'84-'85 Agency	1984	1983	% change		
1	Young & Rubicam	322.1	274.4	17.8		
2	Ogilvy & Mather Intl	270.5	240.1	12.5		
3	Ted Bates Worldwide	263.2	244.4	7.7		
4	BBDO International	235.0	199.0	18.1		
5	J. Walter Thompson Co.	218.2	182.2	15.9		
6	Foot & Cone & Belding	196.9	158.9	23.9		
7	Lee Burnett Co.	163.2	135.0	20.9		
8	Saatchi & Saatchi Compton	157.4	110.9	42.0		
9	Grey Advertising	155.1	125.1	24.0		
10	Doyle Dane Bernbach Intl.	144.6	114.6	3.6		

and Company are up only 3.5 per cent.

The big news of the year mirrors the downcast symptoms of the times. The largest advertising-agency merger ever, the creation of D'Arcy MacManus Benton & Bowles out of D'Arcy MacManus Masius, created the fifth largest agency worldwide, with \$2.4bn in billings, but has to be viewed as a sign of consolidation in the advertising industry.

It followed only weeks after Bozell & Jacobs' announced merger with Kenyon & Eckhardt, and a sense that mergers in other industries could not help affect a service business dependent on merged clients.

Coca-Cola's far-from-classic re-introduction of its original formula brand embarrassed the market survey industry, which got a quick but painful lesson that blind tests do not a product make. Within the borders of the Americas was concerned that a company would rewrite history for a taste test, leaving no reproachful notice that consumers can take their favourites more seriously than their supposed guardians.

Few, however, mourned the passing of the Wards catalogue, a product that fell behind the times, as more Americans of the most sophisticated sort supplement the farmers of another era among buy-at-home customers.

Demographic and employment shifts have made mail-order one of the greatest growth areas of marketing, but not for the behemoth books of products that can be bought cheaper and more easily at local discounters. Instead, it is the erotica that has caught on among the 70 catalogues that the average buy-at-home family can expect to receive by Christmas this year in their postboxes.

In previous years, advertising media got a boost from new products like video games and home computers. This year's new product being heavily promoted is VCRs. Video software, the success of which will only cut further into the networks' loss of viewers.

The networks are already losing audiences to other kinds of entertainment products on TV screens, ranging from free to pay-per-view cable programming. With the networks moving toward 15-second commercials to replace the now standard 30-second ones, advertisers have to worry not only whether their

local discounters. Instead, it is the erotica that has caught on among the 70 catalogues that the average buy-at-home family can expect to receive by the ultimate loser.

A number of the new media carry no advertising while viewers who tape network shows to watch on their video cassette recorders usually fast-forward past commercials.

The long inventory of commercials has stood out as an issue that makes some advertisers willing to go all out to produce spectacular commercials, including ones that barely mention the product. Two of the networks were themselves involved in takeovers (for ABC) or threatened takeover (CBS), actions which entailed considerable debt for both. Whether the advertising community will be expected to pay the cost once the economy recovers remains a cliffhanger for a future season.

Source: Advertising Age.

**CAMPAIGN: DULUX** By ANTHONY THORNCROFT

## Making white stand out

ADVERTISING which wins prizes for its creativity is usually ineffective in the market place; that at least is the adage and one that must have comforted many agencies in the competition. But there is now an advertising award, which is directly linked to the contribution of the advertising to the prosperity of the business—the Advertising Effectiveness Awards, given every two years by the Institute of Practitioners in Advertising to campaigns which have measurably worked. The most recent winners have been Dulux paint and agency Foot & Cone and Belding.

ICI had a problem with Dulux. Its range was still the best selling paint in the country, but its whites (and white paint accounts for well over half the market) were in decline. Competition from cheaper own-label lines had reduced white paints to a commodity market, with customers increasingly buying on price. After all white paint was white paint.

ICI decided to challenge the competition by researching for an improvement in its product which would re-establish its edge. But this would take time. As an immediate strategy it was prepared to fight on price while for the medium-term it looked for an approach which would differentiate its whites from the competition. In effect it wanted an effective advertising campaign to round a credible product line.

With the agency ICI did the standard things—it researched the opinions of both the public and decor experts; it examined, unsuccessfully, ways of quickly improving the product to justify a price premium; and it looked at other Dulux paints around the world. This last avenue pro-

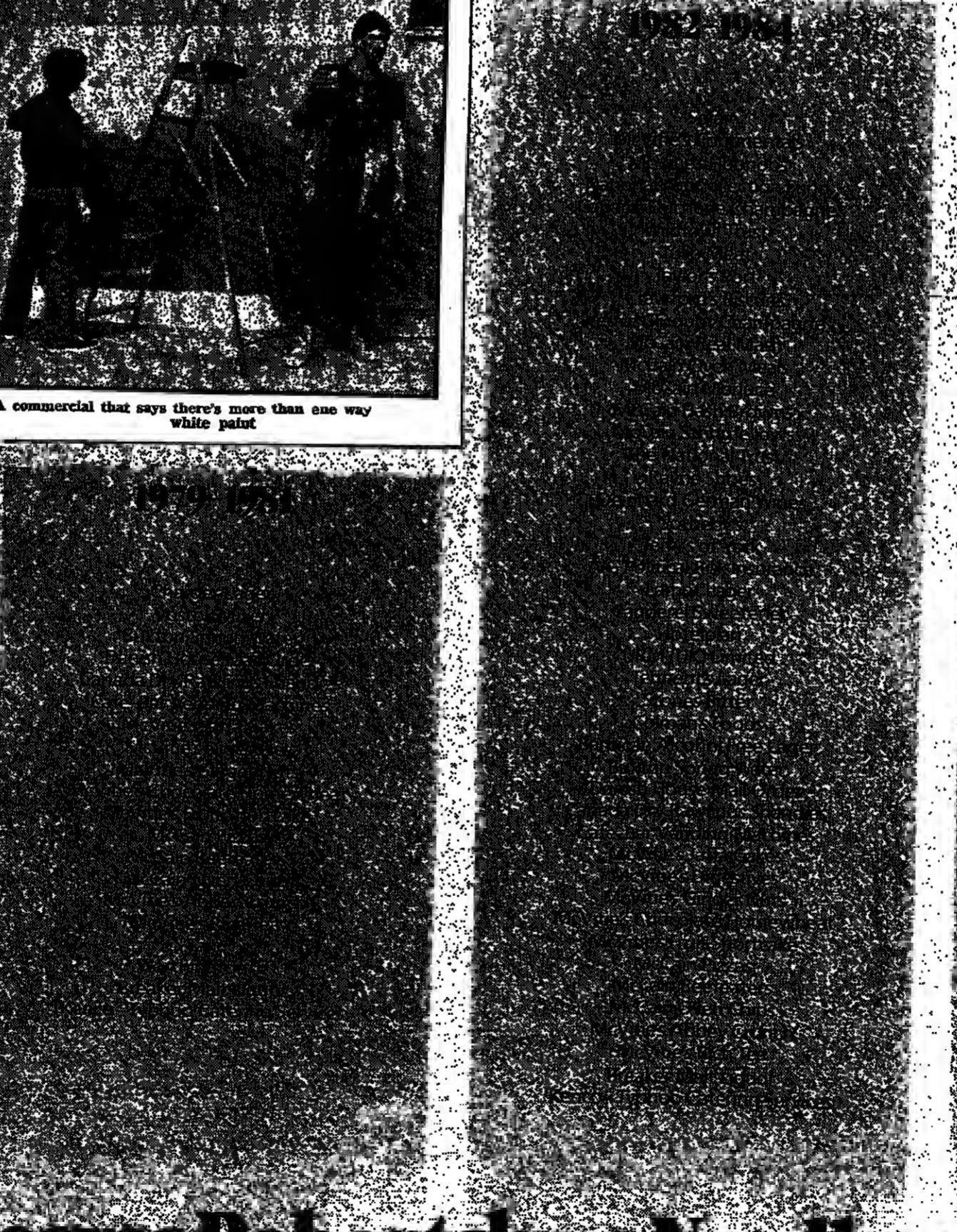
vided the answer—a colour card with a range of tinted whites. Tinted whites were simple, cheap, but inspired solution. They did not frighten off the conservative buyers of white paint but opened up an alternative market segment. Apple White, with a hint of mint; Rose White, with pink; and Lily White (cream) were actually marketed as a new range of whites, boldly promoted as Natural Whites.

With advertising support of £2.5m plus £400,000 in point of sale material, they arrived in the shops in the spring of 1982. Two years later the market leadership of what is basically a new market sector, and within the long-established white emulsion market had achieved a 17 per cent volume share. It had also maintained an extra profit margin of at least 15 per cent over brilliant white.

Much of the credit goes to Foot & Cone & Belding—well over 80 per cent of the buyers of Natural Whites had decided to purchase before entering the shop. The advertising commercials used some effective firsts: it was the first Dulux to use animation; more to the point it was probably the first paint commercial which did not show paint.

Of course within six months the competition had come up with similar products but the time was enough for Dulux to protect Solid White, its technical breakthrough as against the marketing breakthrough of Natural White.

Even so there are now six colours in its range and it has made a major contribution in boosting the dominance of Dulux in a very competitive paint market.



**Reeves Robertshaw Needham.**  
**The only blue chip packaged goods agency**  
**to fill this space.**

This is the first time an advertisement of this shape has appeared in the FT.  
Very few agencies would think of buying it. And no other blue-chip packaged goods agency could fill it so successfully.

agency of 100 people, formed an international connection, built an unequalled client portfolio and, in the last 18 months, doubled its billings.  
So as you see, Reeves Robertshaw Needham couldn't be in better shape.  
Our telephone number is 01-229 2434.

**1985**

(to date)

Tennent's Pilsner  
Colman's of Norwich Wine Casks  
Charbonnier Wines  
Veuve du Verney

Lemisp  
Dettol  
Dettol

Microtrend Software  
Rasura Swimsuit  
Levi's Lingerie

Albright Bitter

Toby Bitter

Jackson-Stops and Staff

Spirits (Canada Dry)

McVitie's Natural Choice

McCain Oven Meals

McCain Tenderchoice Chicken

McCain Menu Classics

McCain Crispy Groceries

McCain Granary-Hot Tops

Solar

McCain's Cakes

McVitie's Continental

McVitie's Hobnobs

National Art Collection Fund

Canard-Duchêne Champagne

Wildfowl Trust

Tulip Meat

Taylor

## Advertising 4

**Satellites have something to beam about****TV & new media**

RAY SNODDY

**THE BATTLE** is on for the pan-European television advertising market as some at least of the satellite-delivered new media make the difficult transition from theory to commercial reality. The pioneer satellite service, Rupert Murdoch's Sky Channel, is now expected to hire even for the first time within the next few months.

Sky, which is transmitting 17 hours of programmes a day, now has three or four of a long list of advertising clients spending in excess of £1m a year. They include Mattel, the toy company.

The channel which charges £1,750 for a peak time 30-second slot had until a recent expansion of transmission hours been filling all its advertising time and, according to Mr Tony Logie, director of sales and marketing at Sky, is still achieving around 80 per cent.

A key reason for Sky's growing success is in the tight restrictions on television advertising in many countries in Europe. In West Germany 40 minutes a day is available, in France it is 54 minutes. Austria has 20 and the Netherlands 33. This compares with up to six minutes an hour on both ITV and Channel 4 in the UK.

The restrictions have made Sky an attractive medium, particularly to American and

Japanese companies which see Europe as a single market in a way that Europeans, despite the political rhetoric, still do not.

Mr Logie admits that Sky is likely to face growing competition for revenue in future from other satellite channels, the arrival of direct broadcasting by satellite (DBS) and the easing of the restrictions on advertising on terrestrial television in Europe.

In France, for instance, there are plans for advertising-supported regional television and if there is a change of government in the March elections two of the three main French terrestrial channels could be privatised and financed by advertising.

But the Sky advertising director believes it would be ridiculous to premature to try to forecast the future size of the pan-European advertising market now.

Music Box, the pop music channel for cable, which like Sky is beamed up to the satellite from London, is also looking for its slice of the advertising cake.

The next wave of pan-European competition is already well formed. Testing of the parts of the French direct broadcasting satellite TDF I is already under way and assembly will start next month in preparation for a launch scheduled for next July.

The programme service, four advertising-supported channels which can be received over most of Western Europe is due to begin on January 1, 1987.

Mr Robert Maxwell, publisher of The Mirror, plans to take a

could be a short taxi ride away 20 per cent stake in the TDF-1 operating company and would like to launch an English language service on the satellite.

In the UK the slow growth of cable television has meant that so far it is a scarcely discernible advertising market.

Yet as more eyes turn to the future of the new media and Europe the reality is that all the really big sums of money are still firmly based in terrestrial television and television advertising in Britain still means ITV and Channel 4.

ITV is having a strong autumn in revenue terms after the flight of almost a year ago when revenue growth first stalled off and dipped in a worrying way after Christmas.

The February net revenue of £64.3m was 8 per cent down on the same month a year ago and in March the drop was 3 per cent.

In July and August, however, the growth over 1984 was 10 per cent and 12 per cent respectively and Mr Fox believes the final net revenue for the year will be between £195-£200m. This would give growth at least in line with inflation.

Next year Mr Fox estimates that growth in ITV revenue could be in the region of 8 per cent. Such estimates are, however, becoming rather political in that run up to the Peacock Inquiry which is looking at the feasibility of financing the BBC by advertising.

The Institute of Practitioners in Advertising (IPA), which represents about 260 advertising agencies, has called for a

phased introduction of advertising on the BBC.

The IPA would like to see a limited amount of advertising introduced on BBC 2 in 1987 with a gradual spread to all BBC services over the next 10 years.

This would merely absorb the natural growth of the television advertising market.

In this way, the IPA believes, ITV could have its present income plus inflation and the BBC would eventually have substantial sums of money to bolster the licence fee.

It is not an argument that finds favour with John Fox. "I don't believe there is a crock of gold waiting to be tapped," he argues.

If the BBC started to take a limited amount of advertising it could "open up the shutters three or four times a year and have all its沉time taken in a trice. The whole onus to create new sales would fall on ITV," Mr Fox says.

ITV argues strongly that advertising revenue is volatile and it is difficult to estimate with accuracy into the future. The arrival of Eddie Shah with short copy dates and full colour, for example, could pin down the apparently inexorable increase in television's share of total display advertising.

Television advertising fashions come and go—last year it was computers. The latest fast growing area, financial services, however, looks set to provide extra revenue for ITV for the foreseeable future.

in the longer term.

In Fleet Street, all eyes are fixed firmly on Eddie Shah, the newspaper entrepreneur whose News (UK) group is planning to launch a seven-days-a-week national daily in March. The new paper, still nameless, will be produced with computer technology and will offer ad rates for full colour at far lower prices than most of its middle-market Fleet Street competitors.

Mr Shah would certainly seem to have a healthy respect for his potential advertising customers. At the start of this month groups of senior advertising people were taken by river to London's docklands for a presentation on the new paper. The rumours among those aboard was that Mr Shah was taking no chances with his valuable guests—he is said to have insured each boatload for £10m.

**More flexible approach needed for prosperity**

THIS HAS not proved the best triumph of commercial television, and few investors in the medium have yet to see a profit.

Faced with these pressures the IBA has been forced to relax some of its original controls on commercial radio. The aim was a series of very local stations, funded by local money and operating quite independently. But, faced with the collapse of some of the weaker stations, the IBA has approved a more flexible approach. Last month, for example, Red Rose, the Preston-based station which

in three years has proved one of the successes of the network, took over the station at Cardiff. While such as foreign fees, IBA models and licensing from Independent Radio News a news service, the stations have been forced to cut costs in the only practicable area, payroll. The biggest stations have been to the worst hit, and there have been job losses at Capital, BMRB in Birmingham, and Piccadilly in Manchester, among others.

Most of the blame for the falling away in advertising income is directed towards the television contractors. They, too, suffered a fall in advertising in the autumn of 1984, mainly because ITV programmes were attracting such good audiences that advertisers could reduce their expenditure and still reach their target audience. As a result the regional television companies lost their rates and competed actively for radio's customers, especially the local advertisers.

There are now indications that the pressure from television is easing off. The impact was never uniform: the big city stations seemed to suffer most (one of the most successful, Radio Clyde in Glasgow, has reported a 19 per cent revenue fall). The smaller stations, especially in the affluent south and west, which had built up many local advertising clients who would not consider television as an alternative, have survived reasonably well. In all Mr Brian West, director of the Association of Independent Radio Contractors, estimates that a quarter of the stations on the air are making a loss, a quarter are in profit, while a half are just about breaking even. But the bottom line fact remains that commercial radio has not repeated the financial

**Radio**

ANTONY THORNCROFT

stations. The shareholders in Gwent, however, recovered very little of their £500,000 investment.

There are also doubts about the future of another Welsh station, Marcher, serving Wrexham. Such arrangements obviously spread management costs, and the IBA reckons that it is better to relax its principles than to have stations disappear.

It also recognises that, in the current climate, there will be little enthusiasm to invest in some of the proposed stations as it is not discouraging existing stations from extending their influence over new neighbouring stations. For example, it permitted Radio Trent at Nottingham to take on the franchise for Derby rather than approve a new independent station there. Two successful stations, in Portsmouth and Bournemouth, are among the three contestants for the Southampton franchise.

Another area where the IBA has shifted ground is over the sponsorship of programmes. One of the revenue successes of the past year has been the

**Competition takes on a sharper edge****Press**

SUE CAMERON

launched national papers in London are already sapping ad revenues from the old-established publications. And the setting up by the Government of the Peacock Committee to consider whether or not the BBC should start taking advertising has sent an uncomfortable tremor through the newspaper world. The Newspaper Society, which represents the regional and local press, reckons its members would lose some £40m a year—if 1984 prices were the BBC to carry advertising on all its broad-cast channels.

The society estimated the losses to national papers at about £50m a year.

But in the regions it is the free newspapers—mostly weeklies—that are posing a much more immediate threat to long-established paid-for papers. Many free are produced without the high overheads of a large journalistic

staff and an in-house print shop. This has enabled them to offer highly competitive rates.

Meanwhile, Birmingham's Daily News, launched as the country's first free daily paper, has just celebrated its first anniversary. It has not yet broken even but the proportion of advertising it carries has been steadily moving upwards.

It confidently expects to move to break-even early next year and it has already started to expand with the launch of a Solihull edition this autumn.

The reasons for this are not hard to find. Although there are still slightly more paid-for than free weekly titles, more than twice as many free sheets are delivered every week than paid-for are sold. Advertisers like the penetration offered by the free newspapers and they are also attracted by the lower costs. Many free are produced without the high overheads of a large journalistic

in the longer term.

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The rumours among those aboard was that Mr Shah was taking no chances with his valuable guests—he is said to have insured each boatload for £10m.

On the debit side, traditional newspapers in Fleet Street and the provinces are having to contend with a sharp increase in competition. The emergence of free newspapers in the regions and plans to

**IT'S THE WISE MAN WHO KNOWS YOU CAN NEVER CUT THE COST OF TRUE VALUE.**

In recent months most national newspapers have been making a mockery of their advertisement ratecards.

But, in all the excitement of slashed prices, some very important numbers have been left out.

Like 1,485,900 AB readers.

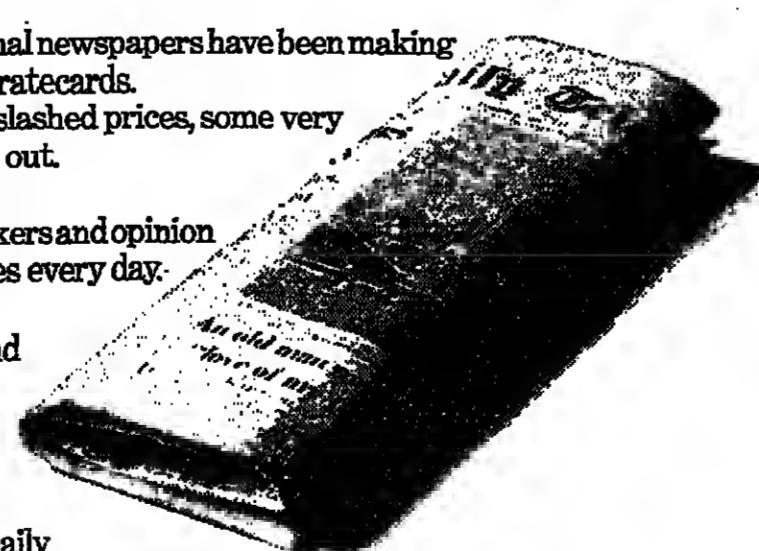
That's how many decision-makers and opinion leaders the Daily Telegraph reaches every day.

Twice as many as The Times.

And more than The Times and The Guardian put together.

So the next time someone makes you an offer, be sure it's good value.

To find out more about the Daily Telegraph and its readers, just ring Garry Thorne on 01-353 4242.



- Source: NRS Jan-June '85

**Daily Telegraph**

IT COSTS LESS WHEN YOU'RE BUYING RESULTS.

**How to conquer the German market.**

Those wishing to sell their products and services on a foreign market must first of all attract the opinion leaders in the country in question.

Bonn is the political centre of Federal Germany. It is the home of the federal government, parliament and the country's political parties.

Here are the headquarters of important associations and institutions. And DIE WELT is the only national daily quality newspaper in the country which has its central editorial staff in this hub of German political life.

This very often gives DIE WELT the advantage of advanced information, an important reason for the great reputation that the paper enjoys in the world of politics and business.

**DIE WELT**  
DEUTSCHE TAGESSATZUNG FÜR DEUTSCHLAND  
is a must for your advertising if you wish to reach Germany's opinion leaders.



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Telephone Hamburg: 3474431

## Advertising 5

CAMPAIGN: CASTLEMAINE XXXX

## Where Australia scored a win

THE AUSTRALIAN cricketers touring England this summer may not have had much success on the field but they have certainly played their part in ensuring that Castlemaine XXXX beer has proved a winner. In return for a figure fee they accepted sponsorship from this Brisbane-based brewer half the cost coming from the Australian parent and half from Allied Breweries, who now make Castlemaine XXXX in the UK under licence.

The promotional pay off has been tremendous: even Ian Botham was observed on the *Wogan* show on television handling a can of the lager. The sponsorship of the Australian cricket team was the bonus for the marketing of Castlemaine XXXX in the UK.

Allied had sold imported Castlemaine XXXX in Australia some time but the decision to launch it as a major brand followed on the achievements of Fosters Lager, made and marketed in the UK by rivals Watney.

Allied was looking for another lager, the greater seller on the beer market in recent years with a growth that has put it almost on a par with



In the Outback basics court

call

June

Japan

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## Advertising 6

## Return of the youthful spenders

Cinema  
ANTONY THORNCROFT

CINEMA ADVERTISING, for so many years the forgotten force among the advertising media, is staging a comeback. In revenue terms it is still tiny—it attracts around £16m a year—but it does have a significant role to play in reaching the free-spending young, which is its main audience, and there are signs that advertisers, and agencies, are realising it more seriously.

This is because cinema attendances are as long last on the increase. After the halcyon days of the late 1940s, when 450m Britons a year packed the cinemas, there was a remorseless decline, which reached a low of 54m admissions last year. The industry decided one last desperate effort and launched British Film Year: attendances in 1985 should top 70m.

This owes more to a succession of popular films from the U.S. rather than any great regeneration among British filmmakers, but it is the shot in the arm that the industry needed. Indeed the success of *Rambo*, which netted £3m at the box office in ten days and rivals *ET* as the biggest British revenue earner ever, could push the 1985 attendances even higher. No one expects a great revival but at least a modest improvement is on the cards.

The cinema advertising medium is doing its best to exploit the bigger audience. The industry is a duopoly, with Pearl & Dean taking over 60 per cent of the advertising expenditure and Rank Advertising most of the rest.

Their greatest selling point is

that 60 per cent of the cinema audience is aged between 15 and 24 and 77 per cent is under 35. It therefore appeals to the parts of the community that other media, in particular television, in the 15-24 age group, finds it hard to reach.

In the past, cinema has had an image problem: its major advertisers have been the cigar and drink companies, mainly because cigarettes are banned from television, as are spirits. The cinema advertising industry was careful to ensure that commercials from these two sources were only shown to adult audiences, but they did dominate the agency view of the medium.

Many advertisers are using their TV commercials as cinema commercials but some, such as Levi, are prepared to spend £250,000 on a lavish specialised cinema commercial even though the cost of buying the campaign is probably not much greater.

Cinema going should become a much pleasanter experience with the new centres offering a restaurant bars, perhaps shopping, and certainly better seating facilities, as well as the choice of screens.

The prospects for cinema advertising are linked to the future of the industry as a whole but there are hopeful signs. The British film industry seems in better heart than for some time past and the exhibitors are spending large sums in transforming cinemas. The number of screens has fallen, from over 1,500 in 1981 to nearer 1,100, but new multi-screen complexes are opening, including a ten screen site in Milton Keynes, and although there may be a continued decline in the number of cinemas there should be stability in the number of screens.

Cinema going should become

a much pleasanter experience

with the new centres offering a

restaurant bars, perhaps shop-

ping, and certainly better seat-

ing facilities, as well as the

choice of screens.

The exhibitors have obviously

been given a shock by the fall

in audiences. They are coming

to terms with new trading con-

ditions by being more flexible in

their pricing as well as the

length of time a film is shown

at a cinema. In areas of high

unemployment EMY has intro-

duced a £1 admission policy on

certain days. This has boosted

audiences by over 100 per cent

and is being extended.

Everything depends on the

quality of films but all the

evidence suggests that people,

especially young people, enjoy

going to the cinema. As an ad-

vantage towards youth is proba-

bly an advantage. Slowly Pearl & Dean

and Rank Advertising are adapt-

ing their sales policy to meet

the demands of clients who want

a wide choice of media but not

one which can guarantee such

impact, such flexibility, and

such an interesting audience.

Everyday advertising

campaigns top £500,000 and

most cost much less. The in-

dustry has transformed the

method of selling its time in

the past two years (mainly

because of the fall in audience)

and now a majority of cam-

paigns are bought on an

Audience Delivery Plan where

by the advertiser decides how

many people, usually between

1m and 8m, it wishes to see

its commercial, and Pearl and

Rank and Rank guarantee to

transmit it until that target is

achieved.

Alternatively advertisers can

buy from a rate card, selecting

certain films which they believe

will attract the type of

audience that buys their pro-

ducts, and can book campaigns

in any part of the country they

wish for any length of time the adver-

tiser wishes. It is proving a very

flexible medium.

As a result it is attracting a

new type of advertiser. One of

this year's major spenders is

Weetabix, which can place its

commercials alongside family

films during school holidays to

maximise its target audience. Other packaged goods compa-

nies buying into the medium in-

clude Wrights Coal Tar soap:

Palito, the toy company, and

Nestle's Dairy Crunch.

The main advertisers are still

those anxious to reach young

## CAMPAIGN: LISTERINE

A dragon  
to the  
rescue

LISTERINE is a product over 100 years old which might finally be about to arrive. That, at least, is the view of makers Warner Lambert and advertising agency J. Walter Thompson, who have just launched the first national television campaign for the brand.

Oral hygiene has never bothered Britons. In the U.S. it is a \$100m plus business and Listerine (named after Lord Lister, the pioneer of antiseptic medicine) is the brand leader. In the UK annual sales are less than £5m but JWT is estimating a rise to £6.5m by next year, because of advertising.

Its optimism is based on two test markets earlier this year in Granada and the London TV areas. For years Listerine had received very little advertising support. The company had introduced a sister product Listerimint, with a pleasanter, less medicinal taste, but this was soon copied by "own label" me-too lines. It is hoped that the more astringent Listerine will have few imitators.

The problem was to overcome public reluctance to buy a brand which basically aims to eliminate bad breath: no one liked to make a purchase which suggested that they had the problem. The advertising attempts to do this by suggesting that making the case that any normal person who enjoys a drink, or a smoke, or a curry might, on occasions, suffer some slight personal hygiene problem the next day.

To make a joke of the whole thing JWT has invented an amiable dragon called Clifford who, by rinsing with Listerine, wins over the reluctant maiden. The cartoon was the work of Richard Williams, the animation genius, and is the voice over of Willi Buskett.

Listerine had never been promoted in Granada and after the advertising on Channel 4, sales rose by 85 per cent. In London, where the brand was more familiar through tube cards, sales are 44 per cent higher. Hence the national roll out, which is backed by a £1m budget. The aim is sales of £3m a year.

Channel 4 has been chosen since JWT sees Listerine as a rather up market product because of its taste. It also wants to spread its cash over a long period to ensure repeat purchasing and regular usage. What was a gamble with a very small brand is turning into a profitable slice of extra business.

Cleartex and agency have done all the right things. They tested the commercial rule and got the best response, even from a qualitative ad trial. They tried out the advertising in two contrasting regions. They have used the advertising to get better distribution in the grocery trade. They have even persuaded the television advertising controls board to accept the claims for the product.

But most of all they have, by using a dragon, managed to humanise bad breath and make it seem like a common misadventure rather than a social disease. JWT expects to win prizes with its commercial. It also hopes to prove to clients that advertising can help small brands.

WHAT KIND  
OF PLACE IS IT  
THAT TAKES AWAY  
YOUR RIGHT  
TO VOTE  
AND LEAVES YOU  
WITH NO SAY?

IF YOU HAVE ANY  
COMPLAINTS WHEN  
THE GLC GOES,  
YOU'LL BE TALKING  
TO WHITEHALL.

SAY NOT TO NO SAY

Part of this year's top award-winning campaign for the GLC by Boose Massini Pollitt

## Confidence in OSCAR

AFTER YEARS of decline the outdoor advertising industry is confident that it is on the threshold of a revival. Its proportion of total national advertising expenditure declined to 2.5 per cent in 1984, up from 2.3 per cent in 1980, or £10.5m in revenue terms. It has received a series of blows, with the Monopolies Commission killing off its main sales arm, British Posters, and some moribund major companies falling victim to take-over bids. But now there is hope of a period of expansion.

The great expectations are built around OSCAR, which was launched last month. OSCAR has cost the industry £1m, a high percentage of its profits, and is basically a research assignment which aims to make buying outdoor advertising as easy for an agency as the purchase of the paper or the press.

OSCAR gives information on the pedestrian and vehicle traffic of the 80,000 poster sites in the country, with a reassuring cost per thousand for advertisers. The data is on a computer, so at the press of a button agencies can buy the sites which they consider the most effective for their products—if they are available.

The industry has finally got its research act together at a time when advertisers, and their agencies, are aware once again of the selling impact of posters end of equal importance, their selectivity.

New management is also enhancing outdoor advertising. London and Provincial has been reborn, after acquisition, as London and Continental, and More O'Ferrall, which dominates the supercities, has added an international dimension. It also acts as agent for British Airports, with their 50m visitors a year, three-quarters of whom are ABC1s. Mills and Allen remains as the biggest company

in the field. Undoubtedly the fresh blood in the outdoor sector has contributed to the renewed vitality in this sector.

But if the poster industry has faced problems, considerable growth and excitement has been generated by the more mobile, and specialist, forms of outdoor advertising. Taxi Media, for example, which handles over 90 per cent of the advertising on the side of taxis, reports excellent yields with rates in excess of £1.5m and such blue chip names as National Westminster Bank buying space.

The aides of lorries are now being exploited, with Freight Media numbering Smirnoff Vodka and the Eggs among its regular advertisers.

Among its satisfied clients is Sharp, the electronics company, which this year has bought for £98,050 a month, 1,850 of the 3,400 bus sides available in London, the biggest bus side campaign ever. Another advertiser which thinks transport offers the ideal vehicle for reaching the public is Brook Street, the recruitment company, which has bought 24,000 of the available 110,000 tube cards in underground trains.

To improve the demand for escalator sites LTA is now selling them in groups. Fizz Hut has devised an effective advertising message for the 10 top escalator sites, leading the hungry traveller to its nearest restaurant. (It is not so effective if the escalator has to be switched in rush hours, from up-going to down-going.)

LTA is flourishing because it is making things easier for advertising agencies through providing considerable audience research data, case histories, media packages, and a competitive rate card. Along with OSCAR it shows what can be done to revitalise outdoor advertising.

Outdoors  
ANTONY THORNCROFT

The Taylor Harrison Group has developed the potential in parking meters, telephone kiosks and car parks, while motorists at the busy Tooting station service station on the M1—6m of these a year, with passengers—have provided the first viewers for electronic blackboards, microprocessor controlled display systems, which have already been used by Austin Rover to project a mobile sales message.

Bus side advertising is another traditional medium that is enjoying a new lease of life. The merger of W. H. Smith Advertising and Kemp Special Media a year ago has produced to Primesight, a large outdoor company with specific interests. With 12,000 bays in the largest cities outside London it is the largest bus contractor in Europe and it also

If your market is corporate America,  
Forbes will put you on the map.

If you want to make your mark on corporate America, it helps to make an impression on its leaders. And in the 1984 study by a leading independent researcher, Market Facts, Inc., Forbes was shown to be preferred reading by more corporate officers in 1,000 of America's largest service and industrial companies. In comparison

Magazines read regularly by corporate officers in 1,000 of America's largest companies\*

Forbes	68.3%
Fortune	61.8%
Market Facts, Inc. 1984	48.4%

\*Market Facts, Inc. 1984

Cost per Thousand Circulation	
Forbes	4C Page 546.89
Fortune	4C Page 556.39
Market Facts, Inc.	52.95

Market Facts, Inc. 1984

## Forbes

Forbes Magazine—60 Fifth Ave., N.Y. 10011

For further information, please contact your local sales representative or James W. LaCugnola, Director of International Advertising, Forbes Magazine, 60 Fifth Avenue, New York, NY 10011, Tel: (212) 620-2200.



## SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Wednesday October 16 1985



### U.S. banks show strong gains in third quarter

BY PAUL TAYLOR IN NEW YORK

CITICORP, the world's largest banking group, yesterday reported a 14 per cent increase in third-quarter net earnings to \$227m. Separately, two other major U.S. banking groups reported higher third-quarter results. J. P. Morgan posted a 73.8 per cent gain, and Security Pacific recorded a 12.3 per cent earnings improvement.

Citicorp's earnings, equivalent to \$1.60 a share on a fully diluted basis, compared with \$200m, or \$1.42 a share, in the corresponding period a year earlier and lifted nine-month net earnings to \$755m, or \$3.43 a share, from \$629m, or \$4.46.

The New York-based group said earnings in both the latest quarter and nine-month period benefited from "higher-yielding funds-based activities, volume growth as well as from strong trading and foreign exchange gains." A change in local tax laws reduced income tax expenses by \$18.7m in the latest three months. Offsetting these gains, loss-protection provisions were higher in each period.

Each of Citicorp's three core business groups, which have recently been reorganised, achieved earnings gains on a pre-reorganisation basis. The institutional banking business earned \$175m in the third quarter, up \$5m from a year earlier. The individual banking business increased earnings \$18m to \$71m, and the investment banking business earned \$29m, up \$2m.

Overall, Citicorp said net interest revenues increased by 28 per cent to \$1.37bn in the quarter while total

revenues grew by 31 per cent to \$2.1bn. The group's provision for possible commercial loan losses jumped to \$145m in the latest quarter from \$81m a year earlier, partly reflecting higher net loan write-offs which increased to \$63m from \$44m a year earlier.

The group's commercial loan-loss reserve increased to \$713m or 1.18 per cent of commercial loans from \$564m or 0.88 per cent a year ago, while the reserve for possible consumer loan losses grew from \$297m to \$427m at the end of September, resulting in a combined loan-loss reserve at the end of the quarter of \$1.14bn. At the end of September non-performing loans totalled \$2.5bn or 2.2 per cent of total loans, compared with \$2.4bn or 2.3 per cent at the end of June and \$2.5bn or 2.8 per cent a year earlier.

J. P. Morgan, the fifth largest U.S. banking group, yesterday reported a 73.8 per cent increase in third-quarter net earnings to \$204m from \$120.4m a year ago. Meanwhile Security Pacific, the seventh largest group, posted a 12.3 per cent increase in quarterly net earnings to \$84m from \$74.8m.

The earnings jump at J. P. Morgan reflected local tax changes, which lifted net earnings by \$39.4m, together with higher net interest earnings and non-interest operating income, mainly trading results. These more than offset higher non-interest operating expenses and a substantial increase in the provision for loan losses.

Like other large New York bank-

### PepsiCo boosts sales and earnings

By Our New York Staff

PEPSICO, the U.S. soft drinks and food group, yesterday reported a 21 per cent rise in third-quarter income from continuing operations to \$135m and fired another broadside in its battle to unseat Coca-Cola from the top of the fiercely competitive U.S. soft drinks industry.

The group said sales of its Pepsi-Cola brands grew more than four times as fast as the U.S. soft drink industry in the quarter, achieving their highest-ever market share. Total bottle case sales for the quarter were 11 per cent up on a year ago, and this compares with total U.S. soft drink industry sales growth of about 2 per cent, according to Wall Street analysts.

Soft drink bottle and can case sales in July and August were up by nearly 15 per cent. This was the period when Coca-Cola decided to bring back its traditional formula which it had dropped in April in an attempt to break Pepsi-Cola's increasing market share.

Coca-Cola's U.S. soft drink sales are estimated by Wall Street analysts to have risen by a mere 1 per cent in the latest three months while Pepsi-Cola's market share has risen to 31.6 per cent. Coca-Cola held an estimated 39.2 per cent of the market in 1984.

PepsiCo says its "exceptional performance" was the result of the accelerated momentum of Pepsi, the "continued extraordinary growth of Diet Pepsi" and strong consumer acceptance of Slice, the new lemon-lime soft drink.

It appears that PepsiCo's U.S. marketing gains against Coca-Cola have yet to show through to the bottom line. Its domestic soft drink earnings were down on the third quarter of 1984. Overseas soft drink earnings, by contrast, were "well above" last year as bottle case sales rose by 3 per cent. This enabled PepsiCo to report a 2 per cent growth in total soft drink earnings which normally account for around a third of the group's total earnings.

PepsiCo's snack food operations, which are considerably more profitable than its soft drink activities, boosted its earnings by 12 per cent on a 4 per cent sales growth.

### Time slips in third quarter

By Our Financial Staff

TIME INC., the U.S. publishing and cable television group, has suffered its first quarterly decline in profits since the end of 1983. Net earnings fell from \$16m, or 72 cents, a year ago to \$4.1m, or 70 cents, in the third quarter of 1985.

The downturn reflects reduced profits in the magazine business and lower interest income. Pre-tax income from the magazine group fell from \$24.4m a year ago to \$24m, due principally to lower advertising volume. The company also incurred launch costs for Southern Living Classics and the test introduction of Picture Week.

In contrast pre-tax income in the books and information services group jumped from \$20.1m to \$29.7m, with all units increasing sales and profits. The cable TV subsidiaries, American Television and Communications and Home Box Office, had higher income, boosting pre-tax profits for the video group to \$5.6m from \$5.2m.

The latest results take earnings for the first nine months of 1985 to \$148.4m, or 70 cents a share, down marginally from \$149.7m, or \$2.31. Revenues rose from \$2.22bn to \$2.46bn, with \$60.9m (\$75.1m) in the latest quarter.

AP-DJ

The issue for Long-Term Credit Bank of Japan, led by Bankers Trust, which was launched on Monday, was increased from \$100m to \$120m. It continued to trade well inside its fees.

Fixed rate dollar bonds were little changed yesterday although activity increased slightly. Dealers are still waiting for a lead from New York.

In the floating rate note market, Korea Exchange Bank launched a \$100m issue led by Morgan Guaranty. The 15-year bonds pay interest at 5% per cent over six-month London interbank offered rate (Libor), and with fees of 1.35 basis points the yield is higher than most floaters.

Terms were fixed for the Province of Newfoundland's \$150m 15-year issue at a 5.5% per cent coupon and 9.9% issue price, slightly above the indicated 5% per cent

International bond service,

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yield, by lead manager UBS. Soditic set a 7 per cent coupon for GTE Finance's \$150m dual currency issue. The redemption amount was set at \$320m per Swfr 5,000 bond.

The Swiss franc secondary market was steady yesterday, and traders are beginning to wonder whether the high volume of new issues can be easily absorbed.

It was another dismal day in the D-Mark Eurobond market with prices down 1/2 point on average. The domestic market is also weak.

In the Euroyen market Daiwa Europe launched a \$250m dual currency deal for the Student Loan Marketing Association (Sallie Mae). The 10-year issue has a 8 per cent coupon and is priced at 101 1/4. It will be redeemed in dollars at a rate of Y183.22 to the dollar. Fees total 2 per cent.

Nomura International launched a Y150m seven-year straight issue for the Mortgage Bank of Denmark.

The coupon is 8% per cent and issue price is 124%. Fees are 1% per cent.

International bond service,

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### INTRODUCTION OF NETWORK SYSTEM ANGERS RIVALS AND CUSTOMERS

## How IBM sets the standard

BY ALAN CANE IN LONDON

IBM infuriated its customers and its competitors alike by announcing a year ago a cabling system which it indicated should be installed in offices ready for the launch of its "local area network" (lan). This is the technology it believed best for the interconnection of the elements of the electronic office - personal computers, printers and electronic filing systems.

Yesterday their fears were realised. IBM, in conjunction with Texas Instruments, one of the largest semiconductor houses in the U.S., announced its lan technology in a form of a "token passing ring," a technique where data are permitted to pass around a ring cable from sending station to recipient only if they bear an electronic "token," analogous to the token passed between engine drivers on single track.

The 20m or so personal computers in use in the UK and continental Europe, fewer than 4 per cent are connected to any other personal computer.

Most industry analysts believe personal computer users get the best out of their machines only if they are connected together in networks. They consider that the difficulty and expense of intercon-

boration with the semiconductor house Intel (in which IBM has a minority stake) and the minicomputer manufacturer Digital Equipment.

Its lan operates at very high speeds, but its efficiency deteriorates with the volume of traffic it carries. There is a need for lans because conventional communications between computers and their terminals or printers are fast but complicated and expensive.

Of the 20m or so personal computers in use in the UK and continental Europe, fewer than 4 per cent are connected to any other personal computer.

The IBM announcement, which applies so far only to its Personal Computer family, brings some order to a chaotic market. The best known lan, Ethernet, has been developed by Xerox working in colla-

tion with the semiconductor

house Intel (in which IBM has a minority stake) and the minicomputer manufacturer Digital Equipment.

Its lan operates at very high speeds, but its efficiency deteriorates with the volume of traffic it carries. There is a need for lans because conventional communications between computers and their terminals or printers are fast but complicated and expensive.

Lans were therefore devised to provide fast, safe and economic data communications.

The cabling system IBM announced last year is little thicker than telephone cable. Computers and printers are plugged into wall sockets for communications in the same way that they are plugged in for electricity.

Cost of wiring up computers us-

ing any of the lans commercially available today is about \$600-\$1,000 a station; the IBM lan is expected to cost about \$229 a station for a typical eight-station configuration.

### Nordstjernan breaks even

BY KEVIN DONE IN STOCKHOLM

NORDSTJERNAN, the Swedish special steel, shipping, engineering and retailing concern within the privately owned Axel Johnson group, managed to break even in the first eight months of the year after running up heavy losses in 1984.

Profits after financial items totalled Skr 29m (\$3.6m) compared with losses of Skr 142m in the corresponding period last year.

The Nordstjernan workforce has been reduced by 1,491 to 22,468 since the beginning of the year as a result both of redundancies and disposals, and the group has already

warned that a further 785 jobs are to be cut.

Mr Bernt Magnusson, who was brought in as managing director from Swedish Match in February, said yesterday that the group was fighting major structural problems and poor profitability.

A strategic plan has been drawn up for restructuring the sprawling conglomerate and concentrating its activities in seven divisions, each operating as a separate profit centre.

A number of operations has already been sold including Datema, Bergen Underwater Services, the

forest and agriculture assets of Avesta, the special steel subsidiary, Surveying Services Offshore, Electromagnetic power generation and wood processing and fruit-growing activities.

Nordstjernan managed to break even only as a result of unrealised foreign exchange gains of Skr 71m.

The group had extraordinary losses of Skr 24m with the costs of restructuring outweighing the gains made from the sale of assets.

Group turnover virtually stagnated at Skr 11.8bn, an increase of 3 per cent compared with the first eight months of 1984.

### Thomson on target for recovery

By Paul Bettis in Paris

THOMSON, the French nationalised electronics group, will return to the black this year after accumulating losses of FFr 3.8bn (\$489m) in the past three years.

Thomson's recovery reflects improvement in the group's medical equipment and electronics components operations. At the same time Thomson, which is in the running for a \$4bn U.S. defence contract, has seen its defence orders continue to rise.

The group plans to scale down its investments in the computer memory sector although it intends to continue investing heavily in the electronics components business. The company started a major investment drive in electronic components in 1983 and regards this as a key to its long-term development.

Thomson has set itself the target of bringing its electronics components business into the black by 1987 or 1988. The division has been losing about FFr 200m a year. Its financial performance improved this year

### Wärtsilä expects earnings plunge

BY OLLI VIRTANEN IN HELSINKI

WÄRTSILÄ, the Finnish shipbuilding group, expects its net earnings for this year to drop by 45 per cent to FM 400m (\$70m) while turnover will be some 10 per cent lower than last year at FM 5.5bn.

The group's interim report for January to August shows net profits up 33 per cent to FM 470m from

the first eight months of last year although this is due entirely to nine ship deliveries in the beginning of this year.

Wärtsilä yards have received orders worth FM 12bn during this year, and the order book now stands at FM 5bn. This will provide work for 18 months, but as FM 2bn



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### Sun launch brightens Eurodollar market

SUN, the U.S. oil company, brought a bright spot to the Eurodollar bond market yesterday with its launch of a \$100m five-year deal regarded as almost generously priced, writes Maggie Urry in London.

The issue, in the name of Sun Capital Corporation, has a 10 per cent coupon and 9.9% issue price. With fees totalling 1% per cent, the all-in cost of Sun was 55 basis points above the U.S. Treasury yield curve. Traders said this was a good spread for the AA name. The lead manager is Crédit Suisse First Boston.

This is the first fixed rate Eurodollar deal CSFB, the foremost issuing house in the market, has led for some weeks. The market has been unsettled recently by the fall in the dollar and concern about the U.S. bond market. Sun's bonds were trading comfortably within the total fees.

Late in the day Goldman Sachs launched a \$150m six-year issue for Ford Motor Credit, at a cost of 60 basis points over Treasuries. The issue has a 10% per cent coupon and 100% issue price.

The addition of Morgan's "lip flop" structure allows investors who are nervous about the borrower to switch after two years into a three-year note, paying a 1/4 per cent margin, and back again, and permits investors with a five-year horizon to buy the bonds. The bonds are also non-callable for five years. They were trading within the fees yesterday.

A \$100m convertible issue for Dai-Ichi Kangyo Bank was launched by Dai-Ichi Kangyo International. The bonds mature in March 2001, and the coupon is indicated at 2% per cent. The bonds were trading around 94% compared with the par issue price, well inside the 2% per cent fees.

The Inter American Development Bank's Swiss franc issue was launched yesterday by UBS. The Swiss Franc 300m deal is divided into two equal tranches. The first, a 10-year issue, has an indicated yield of 5% per cent. The second, which matures after 20 years, has an indicated 5% per cent yield.

Terms were fixed for the Province of Newfoundland's \$150m 15-year issue at a 5.5% per cent coupon and issue price of 99.5%.

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## INTERNATIONAL COMPANIES and FINANCE

## JAPANESE FINANCIAL DEREGULATION

## Two US groups to gain trust bank status

BY OUR FINANCIAL STAFF

The Japanese Ministry of Finance (MoF) yesterday identified Morgan Guaranty and Bankers Trust of the U.S. as the first two foreign institutions which will gain access to the country's lucrative market for corporate pension fund management.

The MoF said it would grant licences which would enable the two to launch trust bank subsidiaries in Japan by the end of the month. Applications by seven other foreign banks—approved in principle earlier in the year, along with

those by Morgan Guaranty and Bankers Trust—were not so far advanced, it added.

The subsidiaries of the two U.S. banks are to be capitalised at an initial Yiba (\$4.4m) each. They will be wholly owned by their respective parents but are expected to evolve close trading links with a Japanese partner.

Morgan Guaranty's offshoot, which plans links with Mitsui Trust and Banking, is to be headed by Mr Osamu Toba, who is presently a senior vice-

president of the New York parent Bankers Trust, which is arranging an association between its trust bank unit and Sumitomo Trust and Banking, but appointed Mr Demis Ferro as president of the Japanese operation.

Mr Ferro was formerly head of Bankers Trust Florida.

Mitsui and Sumitomo are two of Japan's seven existing trust banks, which along with the hybrid Daiwa Bank have had exclusive control over

fund management in the country. Corporate pension fund assets rose by some Y2,000bn to reach Y17,500bn in the year to March, while net profits for the seven total Y77.5bn that year.

The other foreign banks which received preliminary MoF clearance in June are Barclays of the UK as well as Chase Manhattan, and Manufacturers Hanover of the U.S., and from Switzerland Credit Suisse and Union Bank of Switzerland.

## Surprise at pricing of SIA share flotation

By Chris Sherwell in Singapore

STOCK MARKET analysts expressed some surprise yesterday at the apparently high pricing proposed for shares to be offered to the public next month by Singapore international Airlines (SIA).

The largely state-owned airline is seeking a listing on the Singapore Stock Exchange, and the \$55 price was revealed in an information memorandum which SIA has circulated to employees who hold shares.

Local brokers agree that the share issue will almost certainly be successful, but say the public issue price has been pitched high and that shareholding employees stand to reap windfall profits from the issue.

The document confirms that the issue will be 50m new shares together with an unknown number of shares bought from employees under a buyout scheme.

At least half of the offered shares will be allocated to the public in Singapore, and the balance will be placed in London, New York and Tokyo.

Development Bank of Singapore is lead-managing and underwriting the issue, with S. G. Warburg & Co, Goldman Sachs International, and Davies Securities as co-underwriters.

Assuming share-owning employees convert all parity-paid to fully-paid shares, the exceptionally announced one-for-one scrip issue to be made in advance of the flotation will involve 284.8m shares, doubling the present issued capital to \$69.7m.

With the 50m new shares, there will thus be 619.7m shares at the time of the flotation.

The buyout offer price to employees is \$84.875, a 2½ per cent discount on the public issue price to allow for commission.

The price is a major attraction to employees: shares were last offered to staff at \$65.15, equivalent to \$92.58 if the effect of the scrip issue is taken into account.

Reports circulating in the market yesterday suggested that the "grey market" value of SIA shares ahead of the scrip issue is anything between \$88 and \$12. This price, reflecting transactions which often take place ahead of public offerings, would suggest that the \$55 level chosen for the new shares might have been pitched about right.

However, some brokers disputed this by challenging the profit forecasts given by SIA, which point to pre-tax earnings of \$2.92m (U.S.\$134.4m) for the year to March 1986, some 47 per cent higher than this year's \$196.1m. The after-tax figure is \$82.59m.

Because this includes an exceptionally large surplus of \$51.17m from the sale of aircraft, they maintained, the forecast net profit earnings ratio of 11.1 times was misleading, and the more reliable figure was closer to 16 or even 21, depending on how the calculations were done.

But a banker familiar with SIA argued that it was perfectly fair to include proceeds from aircraft sales as a normal part of earnings. SIA depreciated its aircraft faster than other airlines, he argued, which meant a heavier charge on profits.

## Net profits at Honda show 42% advance at mid-year

BY YOKO SHIBATA IN TOKYO

NET PROFITS for Japan's Honda Motor group soared by 42.1 per cent to Y\$2.49bn (\$383m) in the first half to August.

Honda said the increase, which came despite a substantial boost in research and development expenditure, was achieved primarily as a result of an advance in the volume of sales and Y3.6bn in foreign exchange gains.

Sales rose by 11.9 per cent to Y1,506.86bn, attributed largely to demand for the restyled Accord cars. Domestic sales were 13.4 per cent ahead to account for 28.7 per cent of the total. Overseas sales rose 11.3 per cent, although the ratio to total sales dipped by 0.3 per cent.

Sales of four-wheeled vehicles rose 5.5 per cent to 657,000 units, of which exports—up 3.1 per cent—accounted for 438,000 units including 31,000 knock-down kits to BL of the UK.

In the current year to February 1986, Honda expects to provide 67,000 kits to BL against the previous year's total of 46,000.

Unit sales of motorcycles rose by 13.1 per cent to 1.79m, partly attributed to brisk sales of scooters in the U.S., where 120,000 were sold against a target of 70,000.

For the parent company alone pre-tax profits rose by 26.5 per cent to Y36.7bn and net profits advanced by 40.1 per cent to Y20.3bn. Sales were Y1,055bn, up 11 per cent.

Honda gave its full year earnings forecast on a parent company basis. Pre-tax profits are expected to increase by 22 per cent to Y80.2bn. Projected net profits are Y42bn, up 29 per cent higher than this year's \$196.1m. The after-tax figure is \$82.59m.

Because this includes an exceptionally large surplus of \$51.17m from the sale of aircraft, they maintained, the forecast net profit earnings ratio of 11.1 times was misleading, and the more reliable figure was closer to 16 or even 21, depending on how the calculations were done.

But a banker familiar with SIA argued that it was perfectly fair to include proceeds from aircraft sales as a normal part of earnings. SIA depreciated its aircraft faster than other airlines, he argued, which meant a heavier charge on profits.

## Flat first-half net result for Commonwealth Bank

THE COMMONWEALTH Bank Group, the Australian government-owned savings and commercial bank, has reported profits after tax and extraordinary items of A\$237m (U.S.\$167m) for the year to June, barely above the previous year's A\$236.2m, AP-BS reports.

The flat result was attributed to a restructuring, carried out last year, which made the savings bank and development bank operations subject to tax for the first time. This removed about A\$53m from net profits. At the pre-tax level, earnings were up 24 per cent to a record A\$295m.

Sir Brian Massy-Greene, the chairman, said that despite intense competition in all sectors, deposits rose to A\$23.07bn from A\$21.2bn.

## Notice to Holders

## New Zealand

## Adjustable Rate Extendible Notes, Series A

Pursuant to paragraph 5(e) of the Fiscal Agency Agreement dated November 7, 1984 between New Zealand and Citibank, N.A., fiscal agent, notice is hereby given that New Zealand has designated a Subsequent Repayment Date and interest rate for the period ending on such Subsequent Repayment Date, with respect to New Zealand's Adjustable Rate Extendible Notes, Series A (the "Notes").

Subsequent Repayment Date:

New Zealand has designated February 5, 1986 as the next Subsequent Repayment Date.

## Interest Rate

The interest rate on the Notes from November 6, 1985 to February 5, 1986 will be equal to (a) the weighted average per annum discount rate for direct obligations of the United States with a maturity of 91 days ("91-day Treasury bills"), expressed as a bond equivalent on the basis of a year of 365 or 366 days and applied on a daily basis, at the applicable 91-day Treasury bill auction (the date of such auction being herein referred to as an "Auction Date") as published by the Board of Governors of the Federal Reserve System or (if not so published) as reported by the Department of the Treasury (the "91-day Treasury bill rate") plus (b) the Applicable Spread (as defined below) for such Auction Date.

Such Treasury bills are usually sold at auction on Monday of each week unless that day is a legal holiday in which case the auction is usually held on the preceding Friday. If such Treasury bill rate ceases to be so published or reported prior to February 5, 1986, the then current rate of interest will remain in effect until the earlier of February 5, 1986 or such time as such rate is again published or reported.

The interest rate will be subject to adjustment on the calendar day following each auction of 91-day Treasury bills: provided, however, (i) that the interest rate in effect for the period from November 6, 1985 through the date of the first 91-day Treasury bill auction after such date shall be based upon the results of the most recent 91-day Treasury bill auction prior to such date, and (ii) that the interest rate in effect for the ten day period immediately prior to February 5, 1986 shall be based upon the results of the most recent 91-day Treasury bill auction prior to the tenth day preceding such date.

The "Applicable Spread" for an Auction Date will be equal to the greater of (a) 60% of the amount by which three-month LIBOR on such Auction Date (determined as provided below) exceeds the 91-day Treasury bill rate on such Auction Date and (b) 90 basis points.

Three-month LIBOR on an Auction Date will be equal to the arithmetic average (rounded upward, if necessary, to the nearest multiple of 1/16 or 1%) of the quotations provided by the principal London office of each of the Reference Banks (as defined below) to the Fiscal Agent on such Auction Date for United States dollar deposits for the three month period beginning on such Auction Date as offered to leading banks in the London interbank market at approximately 3:00 p.m. (London time) on such Auction Date. If on any Auction Date at least two Reference Banks provide quotations to the Fiscal Agent, three-month LIBOR on such Auction Date shall be the arithmetic average (rounded up as stated above) of such quotations; if on any Auction Date less than two Reference Banks provide such quotations, then three-month LIBOR on such Auction Date shall be the same as three-month LIBOR on the immediately preceding Auction Date. "Reference Banks" means Citibank, N.A., The Chase Manhattan Bank (National Association) and Lloyds Bank PLC.

Each holder of a Note will be deemed to have elected to extend the date of repayment of such Note to February 5, 1986 unless the form entitled "Option to Elect Repayment" appearing on the reverse side of the Note or facsimile or telex thereof, duly completed by the holder of such Note, has been received by the Fiscal Agent, in the case of Notes in registered form, at its address at 111 Wall Street, Registered Bond Processing Department, Fifth Floor, New York, New York 10043, and in the case of Notes in bearer form, at the main office of the Fiscal Agent in London, NOT LATER THAN JANUARY 27, 1986.

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## INTL. COMPANIES &amp; FINANCE

**Icahn plans 1,000 job cuts in TWA revitalisation strategy**

BY OUR NEW YORK STAFF

MR CARL ICAHN, the Wall Street investor who recently acquired Trans World Airlines (TWA), has moved quickly to stem the losses of the biggest transatlantic carrier, and begin rebuilding its fortunes.

Mr Dick Pearson, TWA's president, has described plans to shed 1,000 jobs and cut the wages of the non-unionised section of TWA's workforce by 10 per cent or more in a bid to save \$10m a year. He gave the details at a chamber of commerce meeting in Kansas City, Missouri, home of TWA's maintenance and administration operations.

The cuts are on top of the \$200m worth of concessions which Mr Icahn exacted from TWA's unions, in return for his stepping in to save

TWA from a rival bid from Texas Air, whose management is regarded with hostility by TWA's 15,000 union members.

It has been a secret that the new owners of TWA were expecting the airline's 10,000 non-union workforce to agree to wage concessions. Mr Pearson expected to eliminate the jobs of 585 managers — about 15 per cent of the total — and between 450 and 500 other non-union personnel such as ticket agents, secretaries and clerical workers.

Mr Pearson, who was elected president last month, said the airline planned pay cuts of between 10 per cent and 12 per cent for the remainder of the non-union workforce. The job cuts are expected to

take place before the end of the year.

Mr Pearson said the reduction in management would start at the top and reduce the workforce "to the point where the airline will be effective." TWA is also offering early retirement to non-management workers and is considering moving its corporate headquarters from New York to Kansas City or St Louis, TWA's main domestic hub.

The restructuring announcement follows the signing of a definitive merger agreement between Mr Icahn and TWA on September 26.

Mr Icahn said last week that TWA would soon be seeking to raise \$700m to invest in aircraft and the expansion of the group's reservation system.

**NORTH AMERICAN QUARTERLYS**

BOEING CASCADE Forest products		CORNING GLASS WORKS Glass products		GT. NORTHERN MEXICO Glass products	
Third quarter	1985	1984	Third quarter	1985	1984
Revenue	\$	\$	Revenue	\$	\$
Net profit	20.3m	22.6m	Net profit	47.4m	50.1m
Net per share	0.58	1.13	Net per share	1.02	20.59
Fourth quarter	1985	1984	Revenue	\$	\$
Revenue	2.8m	2.9m	Net profit	1.2m	1.17
Net profit	85.3m	94.1m	Net per share	1.28	2.65
Net per share	2.34	3.24	Op. net per share	1.07	1.77

CERTIFIED Building materials		DANA Vehicle parts		LIBERTY OWNERS FUND Glass products	
Third quarter	1985	1984	Third quarter	1985	1984
Revenue	\$	\$	Revenue	\$	\$
Net profit	30.1m	37.3m	Net profit	47.1m	42.2m
Net per share	0.93	1.17	Net per share	1.10	1.28
Fourth quarter	1985	1984	Revenue	\$	\$
Revenue	84.6m	91.6m	Net profit	55.5m	53.5m
Net profit	43m	55.7m	Net per share	4.45	4.65
Net per share	2.18	2.47	Op. net per share	2.40	2.53

Continued on Page 43

**FT INTERNATIONAL BOND SERVICE**

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for October 15.

U.S. DOLLAR STRAIGHTS		Change on day		Other day week Yield		OTHER STRAIGHTS		Change on day		Other day week Yield	
Amer Credit 10% 80	100	101	702	0	0	10.34	Amer Gas & Light 8.5% 82 SA	95	96	814	8.5%
Amer Credit 10% 80	150	149	1007	0	0	10.34	Amgen 10% 82 SA	95	96	814	8.5%
Amer Credit 10% 80	200	199	1007	0	0	10.34	Midland Int'l 10% 80 SA	95	96	814	8.5%
Australia Corp 11% 90	100	102	1007	0	0	10.34	Amer 10% 80 CS	95	96	814	8.5%
Australia Corp 11% 90	200	197	1007	0	0	10.34	CIBC 10% 80 CS	95	96	814	8.5%
BP Capital 11% 93	150	150	1007	0	0	10.34	Chase 10% 78 CS	73	74	814	8.5%
Canada 11% 90	500	105	1007	0	0	10.34	Goldman Sachs 10% 78 CS	73	74	814	8.5%
Canadian Pac 12% 90	100	102	1007	0	0	10.34	Gulf Int'l 10% 78 CS	73	74	814	8.5%
Canadian Pac 12% 90	200	104	1007	0	0	10.34	Honeywell 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	100	101	1007	0	0	10.34	Imperial 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	200	101	1007	0	0	10.34	Loeb� 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	300	101	1007	0	0	10.34	Sears Acc Co 10% 82 CS	73	74	814	8.5%
Chesapeake 10.5% 90	400	101	1007	0	0	10.34	Westinghouse 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	500	101	1007	0	0	10.34	Worley 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	600	101	1007	0	0	10.34	Yankee 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	700	101	1007	0	0	10.34	Ziff-Davis 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	800	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	900	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1000	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1100	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1200	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1300	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1400	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1500	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1600	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1700	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1800	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	1900	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2000	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2100	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2200	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2300	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2400	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2500	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2600	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2700	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2800	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	2900	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	3000	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	3100	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74	814	8.5%
Chesapeake 10.5% 90	3200	101	1007	0	0	10.34	Zinc 10% 78 CS	73	74		

New Issue

This announcement appears as a matter of record only.

15th October, 1985

**U.S.\$100,000,000****MITSUBISHI HEAVY INDUSTRIES, LTD.****10 1/2 per cent. Guaranteed Notes 1992***The Notes will be unconditionally and irrevocably guaranteed by***The Mitsubishi Bank, Limited***Issue Price 101 1/4 per cent.***Yamaichi International (Europe) Limited****Swiss Bank Corporation International Limited Salomon Brothers International Limited****Morgan Stanley International****Mitsubishi Finance International Limited****Amro International Limited****Bankers Trust International Limited****Banque Indosuez****Banque Nationale de Paris****County Bank Limited****Deutsche Bank Capital Markets Limited****IBJ International Limited****Kleinwort, Benson Limited****Merrill Lynch Capital Markets****Morgan Guaranty Ltd****Nomura International Limited****Union Bank of Switzerland (Securities) Limited***These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.*

NEW ISSUE

15th October, 1985

**Nippon Kokan Kabushiki Kaisha****U.S. \$80,000,000****10% per cent. Guaranteed Notes 1992***Unconditionally and irrevocably guaranteed by***The Fuji Bank, Limited***Issue Price 101 1/4 per cent.*

**Nomura International Limited**  
**Amro International Limited**  
**Crédit Lyonnais**  
**Daiwa Europe Limited**  
**Generale Bank**  
**Lloyds Merchant Bank Limited**  
**Morgan Guaranty Ltd**  
**Nippon Credit International (HK) Ltd.**  
**Swiss Bank Corporation International Limited**  
**S. G. Warburg & Co. Ltd.**

**Fuji International Finance Limited**  
**Bankers Trust International Limited**  
**Credit Suisse First Boston Limited**  
**Dresdner Bank Aktiengesellschaft**  
**Kleinwort, Benson Limited**  
**Mitsubishi Trust & Banking Corporation (Europe) S.A.**  
**Morgan Stanley International**  
**Orion Royal Bank Limited**  
**Union Bank of Switzerland (Securities) Limited**  
**Yamaichi International (Europe) Limited**

**INTL. COMPANIES & FINANCE****Bernard Simon on the repercussions of the CCB affair****Canadian banks search their souls**

WHAT seemed a few weeks ago to be no more than the well-deserved demise of two small, mismanaged banks in Alberta has developed into deep soul-searching for the entire Canadian banking system.

As regulators and bankers seek to avoid a repetition of Canada's first bank failures in 62 years, lending practices of even the biggest institutions are likely to come under close scrutiny, including their substantial participation in loans to troubled Third World debtors.

Bankers in Toronto and Montreal are also concerned at the effect which recent events may have on the reputation of the Canadian banking system for stability and integrity. Among other things, they worry whether the blue-chip credit ratings of the big Canadian banks on international capital markets will be affected.

There is widespread agreement that the full impact of last month's collapse of Canadian Commercial Bank of Edmonton and Calgary-based Northland Bank has still to be determined. No one is sure yet how seriously small banks and other savings repositories have been shaken by the sudden flight of funds to bigger, more stable institutions.

A heavy withdrawal of deposits in the wake of the CCB and Northland failures has already made the six largest banks rally round Mercantile Bank, a Montreal-based wholesale bank in which Citibank of New York has a 24 per cent stake.

The shares of Continental Bank of Canada, with assets of C\$8.2bn (US\$4.5bn) fell to a three-year low on the Toronto Stock Exchange last week.

Earlier this week, CCB said it had no funding problems. What has become known as the CCB affair became public knowledge last March when the Federal government persuaded the six biggest Canadian banks (Royal Bank of Canada, Bank of Montreal, Canadian Imperial Bank of Commerce, Bank of Nova Scotia, Toronto-Dominion Bank and National Bank) to participate in a C\$255m package to bail out Canadian Commercial Bank.

CCB, with assets of C\$2.7bn, was a regional bank founded in the 1970s during the heady western Canadian energy boom. Its heavy exposure to energy and real estate markets became a millstone when the energy boom collapsed in 1981-82. It became clear soon after last

March that Ottawa and the day that such extra reserves were "beyond what is normal and prudent," but added that it was continuing to suffer liquidity pressures.

Mercantile has retained Salomon Brothers to help it find a merger partner; there have been persistent rumours that Citibank would take up the remainder of the equity or that one of the big six would absorb Mercantile.

That is what has usually happened in the past to Canadian banks in difficulty. The names of three of the big six banks are evidence of their regional origins. Each has grown by taking over less fortunate institutions.

By early September when Ottawa finally decided to appoint curators for the two Alberta institutions, the aBank of

Canada had lent them a total of C\$1.8bn to make up for deposits withdrawn by nervous customers.

Having vouched for the stability of CCB between March and September, the Government has had little choice but to endorse an emergency plan left by the curators in the two banks, including those with accounts of more than C\$60,000 which are not normally covered by the Canada Deposit Insurance Corporation. Payouts to uninsured depositors will cost the Government almost C\$900m.

**Sensitive to rumours**

Blame for the CCB and Northland fiasco has yet to be apportioned among the banks' management, directors, auditors and government regulators. All these groups' responsibilities are likely to come under scrutiny in the months ahead, in some cases in the courts.

The case of Mercantile Bank is different. Although there are some concerns about its loan portfolio, it does have a more diverse spread than CCB or Northland and is widely acknowledged to be well managed. Profits have risen substantially in the past year to C\$15.6m in the nine months to July 31.

But, as a wholesale bank, Mercantile has been particularly sensitive to rumours in the financial markets.

A week ago the big six banks put together a support package for Mercantile and carried out a special audit which has recommended that additional reserves be provided for potential loan losses. The bank said on Mon-

day that it was given a large injection of capital and a new management team last year when there were fears that it was on the ropes.

Recent events are bound to bring far-reaching changes in official supervision of Canada's financial institutions. The highest priority is being given to ways of maintaining closer scrutiny over bank loans and to reform of the government's deposit insurance scheme.

**Better regulation**

The big banks hope that better regulation will not mean tighter regulation. Some argue that the Inspector-General of banks, an official who reports to the Minister of Finance, already has all the powers he needs to bring errant institutions to heel. For example, he can order a bank to appoint new auditors.

Moves are already afoot among the big banks to stave off more government intervention by improving self-policing mechanisms. One proposal is the creation of an industry surveillance committee comprised of senior executives with power to inspect banks and government to problem areas.

The banks are also likely to examine closely the role of their external auditors and boards of directors. The average board of a large Canadian bank consists of no fewer than 40 people (compared with 24 in the U.S. and 20 in Britain). Representation for big customers, women and various interest groups has been more important in some cases than a director's knowledge of banking.

The big banks may be excessively optimistic in believing that they can fend off stiffer government surveillance of their activities. The Inspector-General has already begun strengthening his staff by recruiting retired bankers as consultants. One of these, a former vice-chairman of the Bank of Nova Scotia, compiled the report on CCB which persuaded the government to put the Edmonton bank into liquidation.

With their position as the kingpins of the Canadian financial system more securely entrenched than ever, the big banks may face more, rather than fewer, calls from a suspicious public for outside monitoring of their operations.

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New Issue/October, 1985

**U.S. \$250,000,000****Chemical New York Corporation****Floating Rate Subordinated Capital Notes Due October 1997****Salomon Brothers International Limited**

<b>Bank of Montreal</b>	<b>Bank of Tokyo International Limited</b>	<b>Bank of Yokohama (Europe) S.A.</b>
<b>Banque Bruxelles Lambert S.A.</b>	<b>Banque Internationale à Luxembourg S.A.</b>	<b>Commerzbank Aktiengesellschaft</b>
<b>Berliner Handels- und Frankfurter Bank</b>	<b>Creditanstalt-Bankverein</b>	<b>Dai-Ichi Kangyo International Limited</b>
<b>County Bank Limited</b>	<b>Kleinwort, Benson Limited</b>	<b>Fuji International Finance Limited</b>
<b>Daiwa Europe Limited</b>	<b>Girozentrale und Bank der österreichischen Sparkassen</b>	<b>Kleinwort, Benson Limited</b>
<b>Korea Exchange Bank</b>	<b>Kyowa Bank Nederland N.V.</b>	<b>Mitsubishi Finance International Limited</b>
<b>Mitsui Finance International Limited</b>	<b>Mitsui Trust Bank (Europe) S.A.</b>	<b>Nomura International Limited</b>
<b>Nippon Credit International (HK) Ltd.</b>	<b>Sumitomo Finance International</b>	<b>Sumitomo Trust Europe Limited</b>
<b>Saitama International (Hong Kong) Limited</b>	<b>The Taiyo Kobe Bank (Luxembourg) S.A.</b>	<b>Tokai International Limited</b>
<b>Sumitomo Trust International Limited</b>	<b>Union Bank of Switzerland (Securities) Limited</b>	<b>Yasuda Trust Europe Limited</b>
<b>Takugawa International Bank (Europe) S.A.</b>		
<b>Toronto Dominion International Limited</b>		
<b>Yamaichi International (Europe) Limited</b>		

## UK COMPANY NEWS

## Paterson Zochonis profit up £7.7m

WITH GREATLY increased contributions from associates and investment income, the Paterson Zochonis group of West African merchants and manufacturers has beaten its profit expectations.

The directors were looking for at least £23m for the year ended May 31, 1985. The final return is a record £38.6m at the pre-tax level, compared with £20.8m in 1984. The final dividend is 4.5p, for a total of 5.5p net, against 5.15p.

Mr J. B. Zochonis, chairman, says the result reflects a satisfactory improvement in the performance of most major areas of operation. Following completion of the £100m capital expenditure programme in 1984, the results from Nigeria benefited from the first full year's output of the new detergents plant and increased production from both the soap and packaging plants.

Zochonis group profits showed an increase, with the UK companies improving their performance and lifting their share of the soap market. In Australia profits were lower, although previous market share gains were maintained. Kenya also did well, benefiting from the first full year's production of the soap factory bought last year.

For the current year, Mr Zochonis says most group operations have made a satisfactory start. Subject to Nigeria's renewal of import licences for 1986 and the exchange rate policy, and unforeseen circumstances, profit for the first half should be comparable with the £17.5m earned in the same period of 1985.

The satisfactory performance last year of the Nigerian detergent, soap and packaging plants was made possible by the government's policy of allowing imports of all essential raw materials for the manufacture of priority items.

In the stringent economic conditions prevailing in Nigeria it is not surprising says Mr Zochonis that other group factories did not receive the same priority as those producing detergents and conditioners. Reserves have been dealt with through currency translation losses.

● comment With some 70 per cent of Pat-

son Zochonis' profits dependent largely as a result of prompt payment against shipments to Nigeria and recovery of insured debts relating to previous years. At May 31 bank loans and overdrafts falling within one year had come down from £67.25m to £29.47m. Net assets were £153.85m (£148.59m).

Turnover for the year moved up from £262.6m to £276.56m. The operating profit was £24m (£4.22m), while associates' earnings dropped from £10.5m to £15.41m and associate income expanded from £5.5m to £9.15m. Interest payable was little changed at £10 (£10.34m).

Tax takes £15m (£14m) and minorities £1.48m (£2m) to leave the attributable profit at £19.08m (£4.19m) earnings per 100 share of £3.61p (29.85p). Last year there were extraordinary credits of £719,000.

A deficit of £5.82m (surplus £1.48m) on currency translation reserves has been dealt with through

shortages of raw materials.

## Sovereign Oil &amp; Gas dividend deferred

THE DIRECTORS of Sovereign Oil & Gas, exploration and production company, say that considering the unstable period which lies ahead for the oil industry, they feel it is appropriate to defer making a decision on a first dividend payment until the year end.

For the six months ended June 30, 1985 pre-tax profits increased from £7.6m to £8.5m, but directors point out that it is already clear the company will experience lower revenues in the second half of the year, a trend that will continue if the recent remains strong or oil prices fall.

The directors say that last year the background was one of a stronger and higher oil price. In May they said that, subject to no substantial fall in the oil price, they were prepared to pay the company's first dividend as an interim payment in October.

However, with the change in circumstances, they were waiting until the year end, when the situation will be reviewed in light of the conditions then prevailing.

Turnover for the six months amounted to £32.88m, against £31.41m while gross profit came out at £12.87m (£11m).

After a deferred tax charge of £4.98m (£4.79m) earnings per share are given as 11.68p, compared with 12.5p.

The directors say the company will continue its aggressive exploration programme to identify new reserves, and explore success in the Ninth Round of

licences with Block awards in the west of Shetlands, the central North Sea and in the Southern Gas Basin.

The directors feel the move into gas bearing areas is correct as the future price of gas would be more stable than oil. The company's reserves also

improved with the acquisition of a further interest in the Claysmore Field, providing Sovereign with an additional tax shelter for its exploration programme.

Production from Claysmore since June averaged 84,500 bopd, of which the company has a 2.2 per cent interest in 1,890 bopd, over the period. The purchase of a further 0.5 per cent of Claysmore will be effective from next January.

Production from the Brae Field is averaging 91,000 bopd—the company has a 4 per cent interest—while at Forties the average is 448,000 bopd.

● comment

Sovereign Oil and Gas is clearly signalling that net profits for the year are not going to be much better than £9.15m. This is the result of the present £20 a barrel oil price. The average for the first half was £22.30 and for the first half of

1984 a £1 or so more than that. The news on the second half outlook has been enough to depress the share price by 5p to 115p, roughly the net asset value without allowing anything for discoveries. This is a low for the year so far—and as the year goes on the oil price will likely fall again and the pound does not look likely to collapse the short term prospects are not rosy for the share price. As far as discoveries go, Emerald is marginal and low oil prices could prevent its development. The West of Shetlands gas well has been found to be uncommercial. However, the company is tax efficient with the Edna exploration programme more or less covering costs from Brae, Forties and Claysmore. The prospect of a maiden dividend this year is getting less as each analysts' report on the future of oil comes out; as such the possibility of the shares rising seems limited.

## DIVIDENDS ANNOUNCED

	Current payment	Date	Corre-	Total	Total
	payment	payment	div.	spending for	last year
Alex Workwear	int 2.25	Nov 21	0.75	1.15	1.1
EM Group	0.90	Nov 29	1.15	2.25	2.25
Edinburgh Inv	int 1.3	Dec 3	1.1	2.85	2.85
H & C	int 4.5	Dec 9	4.5	20	20
Indi Precision Castings	1.445	—	2.06	1.86	1.86
Walter Lawrence	int 1	Jan 2	1*	3.42*	3.42*
Mercants Warehousing	0.9	—	1.2	1.8	1.5
Nelson	0.427	—	0.75	1.17	1.38
Paterson Zochonis	1.35	Dec 3	3.7	5.5	5.15
Peacock Property	1.35	—	4.5	8	7
PSM Int. Corp.	int 0.75	Dec 17	0.75	3.15	3.15
Spanga Computers	0.75	—	0.75	1.25	1.25
Time-Product Int.	int 0.5	Feb 3	0.25	1.25	1.25
Tyne Tires	int 3.1	Dec 9	3	10.5	10.5
Uld Ceramic Dist	int 1	Dec 16	1	3.5	3.5

Dividends shown per share net except where otherwise stated. \* Equivalent after allowing for scrip issues. \*\* On capital increased by rights and/or acquisitions issues. + USM stock. # Unquoted stock. || Partly to reduce disparity. || For 15 months. \*\* Total of not less than 3.25p forecast.

	BOARD MEETINGS		TODAY	
Interbank	—All Call, Addis	Property,	Inter-	
Bisectra	Bank, Bristol, Bristol	Investment	Bank, London, Carton	
Edinburgh Inv	Int 1.3	Int 1.1	Int 1.15	
H & C	int 4.5	** 2.85	2.85	
Indi Precision Castings	1.445	—	2.06	1.86
Walter Lawrence	int 1	1*	3.42*	3.42*
Mercants Warehousing	0.9	—	1.2	1.5
Nelson	0.427	—	0.75	1.17
Paterson Zochonis	1.35	Dec 3	3.7	5.15
Peacock Property	1.35	—	4.5	8
PSM Int. Corp.	int 0.75	Dec 17	0.75	3.15
Spanga Computers	0.75	—	0.75	1.25
Time-Product Int.	int 0.5	Feb 3	0.25	1.25
Tyne Tires	int 3.1	Dec 9	3	10.5
Uld Ceramic Dist	int 1	Dec 16	1	3.5

	FUTURE DATES			
Interbank	Oct 21			
Bisectra	Oct 22			
Edinburgh Inv	Oct 23			
H & C	Oct 24			
Indi Precision Castings	Oct 25			
Walter Lawrence	Oct 26			
Mercants Warehousing	Oct 27			
Nelson	Oct 28			
Paterson Zochonis	Oct 29			
Peacock Property	Oct 30			
PSM Int. Corp.	Oct 31			
Spanga Computers	Oct 31			
Time-Product Int.	Oct 31			
Tyne Tires	Oct 31			
Uld Ceramic Dist	Oct 31			

## Walter Lawrence P.L.C.

Interim Statement  
(unaudited)

	6 months to 30 June 1985	6 months to 30 June 1984	Year to 31 December 1984
Turnover	55,166	55,341	114,145
Profit before taxation	805	875	2,958
Earnings per share	3.1p	4.3p	12.9p
Dividends per share	1.0p	1.0p	3.42p

"I am confident the results for the second half of the year will demonstrate the ability of your Group to maintain its progress."

B.J. Prichard, Chairman

Walter LAWRENCE Construction and Housebuilding

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76 Gloucester Place,  
London W1B 4AU.

Barclays Merchant Bank Limited,  
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London EC2R 3TS

de Zoete & Bevan,  
25 Finsbury Circus,  
London EC2M 7EE

Copies of the listing particulars will also be available until 18th October, 1985 from the Company Announcements Office, The Stock Exchange, London EC2P 2BZ.

16th October, 1985.

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U.S. \$150,000,000

Wells Fargo & Company

(a California Corporation)

Floating Rate Subordinated Notes Due 1992

The following have agreed to purchase, or procure purchasers, for the Notes:

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Bank of Tokyo International Limited

Bank of Yokohama (Europe) S.A.

Banque Bruxelles Lambert S.A.

Daiwa Europe Limited

Girozentrale und Bank der österreichischen Sparkassen

IBJ International Limited

LTCB International Limited

Mitsui

## UK COMPANY NEWS

### Plantations blamed for H & C 23% profit fall

Harrisons & Crosfield suffered a depressed start to the year with taxable earnings for the first six months of 1985 falling by 23 per cent.

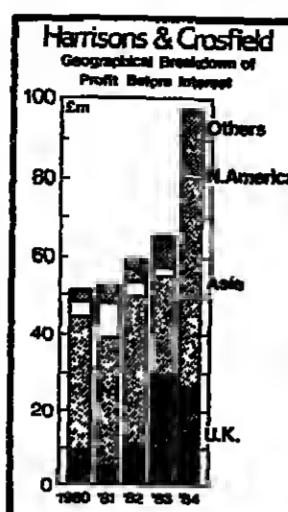
Although turnover was ahead by 9.3 per cent from £577m to £740m, pre-tax profits fell to £30.1m, compared with £39.2m.

Following the remarks of Mr Tom Prendice, chairman, at the annual meeting that the year had started slowly, the market was expecting reduced earnings of about £36m. On the announcement that shares dropped by 12p before slipping further to close the day at 35p.

Earnings per 51 share were down from 17.5p to 13.1p, but the interim dividend was maintained at 4.5p. Last year there was a total payment of 20p from pre-tax profits of £39.2m.

The major problems were experienced in the plantations and timber and building supplies divisions.

In plantations, operating profits fell from the exceptional levels of £16.3m last year to £13.4m. Directors say that the high standards of field management and operational performance could not offset the significant fall in prices of palm oil



and rubber which suffered from international factors including currency fluctuations.

The good news was made the downturn in UK building activity, which had been seen in the second half of 1984, worse. It resulted in lower off-take, thin-

ner margins and poorer profits, which fell from £6.2m to £3m.

Action has been taken to reduce costs and directors say the benefits are being seen already. In Australia the timber business made a useful contribution.

A breakdown of the other divisions showed operating profits for chemical and industrial of £11.7m (£10.1m), general trading £4.1m (£4.2m), finance £3.7m (same) and a first time contribution of £1.7m from the Pauls agricultural feedstocks supplier acquired in March.

Turnover was split between 2650m (£885m) from the plantations, 2500m (£580m) from the share of related companies. Operating profit came out at £28.1m (£45.4m) and the pre-tax figure was struck after interest charges up from £5.2m to £8m.

The tax charge was £13.3m (£17.6m) and with minority interest taking an unchanged level of 1.6m, net pre-tax profit was again showing £100,000.

Attributable earnings came out at £16.5m, down by 22.5 per cent from the comparable £21.3m.

See Lex

### Tyne Tees profits fall 43%

THE DEPRESSED level of advertising revenue has continued to affect turnover and profits at Tyne Tees Television Holdings.

Pre-tax profits, after the Channel Four subscription, were down 42 per cent to £1.24m for the nine months to June 30 1985, £2.36m for the comparable period.

The company's accounting period has been extended by three months to December 31. Accounts will in future be prepared on a calendar year basis.

The profits, against a charge of £2.29m, while tax fell to £832,000 (£1.2m).

Pre-tax profits were calculated after taking into account exceptional costs of £370,000 relating to redundancies and early retirement schemes.

Directors say real economies have been achieved as a result of this necessary action and these will begin to be reflected in future results.

Earnings per share are stated at 13p against 22.86p.

New Issue

These Bonds having been sold, this announcement appears as a matter of record only.

### Panel allows Elders more time

By Martin Dickson

ELDERS EXL, the Australian company trying to mount a consortium bid for Allied Lyons, the British food and drinks group, has been allowed by the Takeover Panel to delay until next Monday an announcement on whether it intends to proceed with a bid.

Elders had been due to make an announcement by this Thursday, under a six week deadline imposed by the Panel when the Australian company first announced its plans for a consortium bid.

The Panel said yesterday that it had always made clear that it would like to receive "a formal proposal for a delay" and it had accepted that there were good reasons to allow Elders an extra two working days. However, it declined to spell out what those reasons were.

The delay drew an angry response from Sir Derrick Holden-Brown, the chairman of Allied Lyons, who said: "The situation is ludicrous. If Elders could not get their act together in all the time they've had, I wonder just what are the exceptional circumstances for them being given an extra two days?" He accused Elders of being "most unbusinesslike."

Shares in Allied Lyons fell 5p to 276p yesterday amid growing market speculation that Elders had been finding it difficult to put together a consortium.

Elders has already arranged financial backing to launch a bid for Allied on its own at around 250p a share, but the market believes this is far short of the figure it needs to win.

The profits, against a charge of £2.29m, while tax fell to £832,000 (£1.2m).

Pre-tax profits were calculated after taking into account exceptional costs of £370,000 relating to redundancies and early retirement schemes.

Directors say real economies have been achieved as a result of this necessary action and these will begin to be reflected in future results.

Earnings per share are stated at 13p against 22.86p.

### Charles Batchelor assesses the ERG agreed bid for Telefusion Breaking into the High Street



THE £23.5m agreed takeover bid, announced yesterday, from Electronic Rentals Group for Telefusion is the latest in a series of mergers within the fragmented television rental industry. It strengthens ERG's position as number three in the £1.5bn business.

It also marks an ambitious attempt by ERG, which up to now has not had a substantial retailing operation, to break into the high street, selling, as opposed to renting, televisions, videos and other consumer electronics items.

Finding the correct formula for retailing electrical goods is not easy, as Telefusion's 12-month-old experiment with the Connect formula shows.

In September 1984, Telefusion announced it was merging its television and video business with its Trident discount stores, which sell washing machines, refrigerators and other household appliances, under the Connect label to strengthen its high street presence.

Mr Smart Hickey, Telefusion's managing director, acknowledged that it had taken longer than planned to convert the stores to the new image.

It also proved more difficult than the company first thought to mix retail goods with the brown boards with the rental business in the same store. Too small a store and the retail range was too limited. Too large a store and the rental side tended to be overlooked by the customer.

Telefusion originally hoped that Connect would add 50 per cent to its sales turnover by the year ended April 1986. In the event total turnover fell by almost 15% to £80m and with pre-tax profits dropping from

£2.79m to £242,000.

This reduced the funds available to carry out the conversion programme. With Mr John Wilkinson, Telefusion chairman, and his family owning 54 per cent of Telefusion's equity, any move to raise outside capital would have diluted the family holding, probably below the controlling 5 per cent level.

Despite these problems Telefusion had opened about 15 of the new Connect stores, announced plans to open a further 15 by March 1986 and identified 20 more sites where conversion to the Connect formula made sense.

Mr David Hurley, managing director of ERG said: "This gives us a chain of 50 retail branches, well-sited and with

Source: Company accounts and trade estimates

Hurley said.

Telefusion will bring ERG about 13,000 rental contracts in addition to the 1.5m it already has, and confirm its position as the third largest group in the sector after Thorn EMI and Granada Group.

Television rental has been regarded for some years as a market in decline. Increasingly competitive retail prices, improved reliability and the introduction of service insurance schemes have all reduced demand for rented sets.

The total number of rental subscribers is falling at a rate of 5 per cent a year, from 11.7m in 1978 to only 9.6m now, stock levels, financing, are reviewed in a recent review.

Despite this image of an industry under pressure television rental has remained extremely profitable, generating large volumes of cash. Rental turnover is forecast to be at least £1bn (at 1985 prices) by 1990. With up to 40 per cent of the market held by smaller operators there should be scope for the big group to expand.

The past two years have seen the big group get bigger by means of acquisitions. BST, formerly British Electric Traction, the services group, sold the television rental operations of its Rediffusion offshoot to Granada Group for £120m in May 1984. Even a rental base of 1.5m is not large enough to sustain its growth, BET argued.

ERG itself paid £28m last March for the Carousel Colour hire rental business acquired by Dixons when it took over Carrys at the end of 1984. Carousel brought ERG an extra 210,000 rental contracts.

### COMPANY NEWS IN BRIEF

WEST BROMWICH SPRING incurred a pre-tax loss of £6.063 million for the first half of 1985, against a profit of £5.600 million last time. Turnover was £21.4m (£13.7m) and operating loss came to £29.497 (£29.161 profit). Interest took 30.123 (£24.161), but there was exceptional income of £33.567 this time being the surplus arising on the sale of freehold land and buildings. Loss per 10p share was 1.1p (£0.35p). There is again no dividend.

BARCLAYS BANK plans to set up a wholly-owned subsidiary in Switzerland, at the same time selling its 60 per cent stake in Barclays Bank (Suisse), a Swiss investment bank, to the minority shareholders.

TIPHOOK was acquired for £1.30m cash. Grampian Contractors, the company was 75 per cent owned by Moores of Carn-

Kitchen Foods, has acquired from Eastern Counties Farmers the fixed assets of the St Edmunds Bacon Factory at Elmwood for £2.4m, and the trading stock of the business at valuation.

EDINBURGH INVESTMENT Trust had a net asset value of £14.4m per share at September 30, 1985, after deduction of prior charges at book value compared with 14.65p a year earlier. Net revenue for the half year amounted to £5.21m (£4.12m). A 1.3p (1.1p) interim dividend is being paid and the directors forecast a total dividend of at least 3.25p (2.85p).

HILLSDOWN HOLDINGS' subsidiary, to be known as Farm

forth, the remaining 25 per cent having been held by the directors of Grampian and their families. For the year ended June 30 1985 taxable profits of £10.1m were £15.257 on turnover of £1.16m.

MANCHESTER SHIP CANAL: Freighters have purchased a further 220,000 ordinary shares of company creating holding to 74,000.

Premier CONSOLIDATED OIL fields has made an offer for Rocky Mountains Oil and Gas on the basis of seven shares for every six in Rocky. In addition, Rocky holders will receive Royalty units which carry a royalty of 2.50 per cent on gas production from the Rocky properties rising to 3 per cent on production over 10,000 barrels of oil equivalent per day.

Rocky directors recommended the bid. Main assets of Rocky are a spread of hydrocarbon leases over 108,000 net acres in the western U.S. and net current assets of \$1m.

CONSOLIDATED VENTURE Trust's net revenue increased from £11.500 to £17.000 for the six months to end July 1985. Net assets per 10p share were 13.4p against 13.1p, with the decline due to the weakness of the U.S. dollar, the directors say.

MK ELECTRIC now owns, or has received acceptances, in respect of 4,810,000 ordinary shares or 6.50 per cent of the company. Dividends of 2.50 per cent on production over 10,000 barrels of oil equivalent per day respects.

## HARRISONS & CROSFIELD

### INTERIM STATEMENT

(UNAUDITED)

	1985 Six months to 30th June £m	1984 Six months to 30th June £m	1984 Year to 31st December £m
Group profit before interest and taxation	38.1	45.4	97.3
Group profit before taxation	30.1	39.2	83.2
Group profit after taxation	16.8	21.6	47.6
Earnings for Ordinary shareholders	16.5	21.3	47.2
Earnings per Ordinary share	13.1p	17.5p	38.8p

### Results and Prospects

Profits suffered a set-back in two divisions, namely Plantations and Timber & Building Supplies.

The high standards of field management and operational performance could not, unfortunately, offset the significant fall in market prices of palm oil products and rubber, both of which suffered from international factors including currency fluctuations. Profits, therefore, were substantially below the exceptional levels of last year. Crops for the balance of the year will be materially ahead of those for the first six months, but regrettably, there is as yet little evidence of sizeable improvement in commodity prices, although there has been some uplift from the low rates applicable to earlier months.

Results from our chemical manufacturing businesses which again advanced were supported by good profits from chemical distribution in the UK and Australia and this trend continues. In North America exchange rates favoured imports and, in consequence, distribution margins suffered; some re-alignment of management and of operational areas is in hand to improve performance and to take advantage of the trend towards a better trading environment. Although heavy development costs are being incurred on new branches in the USA, overall results from our Linatex business are ahead of last year.

Interim Dividend 4.5p per Ordinary share

### Principal Activities (including Group share of related companies)

	1985 Six months to 30th June £m	1984 Six months to 30th June £m	1984 Year to 31st December £m
Plantations	13.4	20.9	49.4
Chemicals and Industrial	11.7	10.1	16.0
Timber and Building Supplies	3.0	6.2	11.0
Pauls (Note 1)	1.7	—	—
General Trading	4.1	4.2	7.9
Finance	3.7	3.7	8.6
Property disposals	0.5	0.3	4.4
Group profit before interest and taxation	38.1	45.4	97.3

### NOTES:

1. The offer for Pauls plc was declared unconditional on 2nd April 1985 and the Pauls results have been included from that date.

2. The six months figures are unaudited. The figures for the year ended 31st December 1984 are an extract from the full accounts for that year which have been filed with the Registrar of Companies and on which the auditors gave an unqualified opinion.

HARRISONS & CROSFIELD PLC, 1-4 GREAT TOWER STREET, LONDON EC3R 5AB

## UK COMPANY NEWS

### Time recovery continues with surge at midway

Time Products, watch and clock maker and retail jeweller, has continued to recover and has pushed the taxable figure from £75,000 to £858,000 for the six months ended July 31 1985.

Mr Richard Langdon, chairman, says that forward order levels are strong and subject to satisfactory Christmas trading. He is forward with confidence to much improved profits for the full year.

Compared with losses of £2.8m for 1982-83, the group climbed back to £2.7m profits for the following year, and £3.1m for the 1984-85 period.

Turnover for the six months expanded from £19.78m to £22.1m and pre-tax profits of £1.18m (£584,000) were split between the UK with turnover of £16.5m (£12.15m) and trading profits of £5.5m (£223,000 loss), and Hong Kong (£7.6m) and £1.1m (£1.1m).

The pre-tax figure was after net finance costs, down from £751,000 to £320,000, which in-

cluded income of £21,000 in the UK.

There was again no tax or extraordinary items for the period. Earnings per 10p share are given as 1.38p (0.15p) and while the interim dividend is doubled to 0.5p it is partly to reduce disparity—last year's final payment was 1.25p.

The chairman says the UK figures are encouraging with dividends recorded in all divisions. He explains that the reduction in finance income reflects the acquisition cost of the House of Lipkin.

In Hong Kong, Time continues to perform well. Interest costs have fallen significantly from £1.18m (£584,000) to £1.1m (£550,000). The reduction in the company's borrowing, Mr Langdon points out.

Lipkin's results were included for the six months of the current year, although there was no contribution made to trading profits. News on this is promised soon. Time is launching with Dunhill today.

#### Comment

The Time Products story can

### Profits drop at Walter Lawrence

FIRST HALF 1985 profits from Walter Lawrence, the industrial holding company, have fallen from £575,000 to £480,000, but the directors are confident that results for the current term will demonstrate the group's ability to maintain progress.

Turnover for the half year was also lower, at £55.17m against £55.34m. The construction activities were badly disrupted by the severe winter; housing development had continued its strong performance and "very satisfactory" results are expected this year.

Rationalisation and cost cutting will achieve something but it will not yet get UK trading margins (5.2%) up to the level achieved by anything like those achieved in Hong Kong (14 to 15 per cent). For the year five per cent should be possible.

This is the share at 88p.

No provision has been made for the year for amounts of 2.5 to 20 per cent tax charge. Recovery will only come when Time sorts out its brand merchandising from its sub-25 fashion market. News on this is promised soon. Time is launching with Dunhill today.

■ Comment

### Enlarged BM Group advances to £1.4m

FOLLOWING a period of major expansion, BM Group, formerly Braham Miller Group, reported earnings per 10p share up at 6.4p for the 15 months to the end of June, compared with 2.8p for the year to March 31, 1984.

The group's activities were significantly enlarged by the merger with the three engineering subsidiaries of C. H. Beazer, which holds 38 per cent of the BM equity, and the acquisition of Goodwin Barsby and the business of Fyns Machinery.

The enlarged group achieved a pre-tax profit of £4.2m (£3.0m), or 4.2p per share (£2.7p). A final payment of 0.5p has been recommended making the total 6.4p. In the previous 12 months there were two interim payments, totalling 1.1p.

The directors say that the traditional Braham Miller companies, based at Endfield, Middlesex, and Bishop's Stortford, Hertfordshire, worked at a full capacity. The robbery showed a marked improvement and Salney Engineering, the agricultural division made an excellent contribution.

There was also a useful contribution from Fyns Machinery and a creditable contribution from Goodwin Barsby.

Operating profit came out at £1.1m (£401,000) and the pre-tax figure was stuck at 6.4p. The interest received of £273,000 (£158,000). The tax charge was £501,000 (£200,000).

The markets in which the group operates are highly competitive, the directors say, but they are satisfied that with the company's expansion and financial strength it is well placed to take advantage of trading opportunities.

They look forward to the future with great confidence.

### Downturn at Medminster

A SECOND HALF downturn in profits left Medminster in White City, London. This division has been operational since the second half, but real profits have not yet been shown through although prospects are excellent.

The group has spent in excess of £800,000 on capital items, which is reflected in a larger turnover figure of £210,000 (£154,000). The bulk of purchases have been made to support the new warehouse at White City, plus transport and furniture stocks.

The bulk of increased furniture hire turnover has come from the Northern company, Giberto, and Camden Furniture Hire. This trend is expected to continue, adding to higher turnover and profitability of the new venture at White City.

The shipping division had a lower turnover, but this did not affect profits and was planned as part of the company's commercial strategy.

Mr John Delaney, the chairman, says that in a short time, Camden Furniture Hire has achieved a considerable increase in turnover at the new premises.

### Ramus falls to £0.62m

AS FORECAST by Mr E. J. Ratner, chairman, in March, pre-tax profits at Ramus Holdings for the 53 weeks to July 8 1985, have not measured up to the previous year's figures. Profits were down £287,000 to £210,000 on turnover up from £23.5m to £27.7m.

Sales in the September quarter have again shown an appreciable increase against the previous year, and providing the company does not experience exceptional external factors as in 1984-85, Mr Ratner views the current year as positive.

Due to a reduction in the company's level of capital expenditure and in charges consequent on the Finance Act 1984, the tax charge is heavy—up from £55,000 to £327,000—and stated earnings per 25p share have fallen from 1.52p to 1.32p. Earnings per 10p share were 1.512p, against 1.52p including the deferred tax credit of 12.24p excluding it.

Mr John Delaney, the chairman, says that in a short time, Camden Furniture Hire has achieved a considerable increase in turnover at the new premises.

The final dividend is unchanged at 3.75p for a same again total of 5.25p—the company's shares are traded on the USM.

■ Comment

### Alexandra up 58% mid-term

STEADY growth at Alexandra Workwear, manufacturer and supplier of workwear, has resulted in a 58 per cent expansion in pre-tax profits for the 26 weeks ended August 10 1985.

On turnover up 23 per cent to £13.74m (£11.14m) profits came out at £1.51m, compared with £853,000 previously.

Mr Granville Davis, chairman, says that growth, since the January flotation, is very much in line with budget.

The benefit of the company's investment policy continue to contribute to profit through productivity, systems and efficiency, and the chairman adds that the planned expansion of production facilities in Scotland will enable the group to support sales growth.

After tax of £504,000, earnings per 10p share are given as 8.2p (6.8p). The interim dividend is 2.25p which represents a 29 per cent increase on the payment indicated in January.

**LADBROKE INDEX**  
1,022,1027 (-4)

Based on FT Index

Tel: 01-457 4411

### U.S. restricts PSM growth

Volume cutbacks in the U.S. computer industry and unfavourable exchange rate movements have held back PSM international in the half year ended June 30 1985. However, the group has shown a "satisfactory" increase in pre-tax profit—from £1.1m to £1.26m—which illustrates its strength and resilience, says the chairman Mr. J. M. Tildesley.

The group's shares were offered for sale a year ago. It manufactures and sells industrial fasteners and systems and is forecasting a modest improvement in pre-tax profits for the year 1985 over the previous £2.55m.

Turnover moved up from £5.8m to £7.7m. After tax £2.08m (£2.04m) and minorities £2.01m (£2.00m) net, the profit is 6.1p per share. The interim dividend is 2.2p net at a cost of £11.00m after a waiver by the chairman of £14.50m.

Expansion in overseas markets continues and Mr Tildesley expects to finalise negotiations soon for the establishment of joint ventures in Australia, Sweden and Japan. Significant capital expenditure continued with a budget this year of £22.5m. Enlarged premises have been purchased in New Jersey.

Operating results  
Sands treated.....  
Yield.....  
Revenue.....  
Costs.....  
Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

Operating results  
Gold recovered.....  
Yield.....  
Revenue.....  
Costs.....  
Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

Operating results  
Gold recovered.....  
Yield.....  
Revenue.....  
Costs.....  
Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

Operating results  
Gold recovered.....  
Yield.....  
Revenue.....  
Costs.....  
Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

Operating results  
Gold recovered.....  
Yield.....  
Revenue.....  
Costs.....  
Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

Operating results  
Gold recovered.....  
Yield.....  
Revenue.....  
Costs.....  
Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

Operating results  
Gold recovered.....  
Yield.....  
Revenue.....  
Costs.....  
Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

Operating results  
Gold recovered.....  
Yield.....  
Revenue.....  
Costs.....  
Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

Operating results  
Gold recovered.....  
Yield.....  
Revenue.....  
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Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

Operating results  
Gold recovered.....  
Yield.....  
Revenue.....  
Costs.....  
Profit.....  
Capital expenditure.....  
Costs.....  
Profit.....  
Financial results  
Working profit.....  
Non-mining income.....

### London Shop Property Trust shows further growth.

Mr J. Hugh Jones, Chairman of London Shop Property Trust plc, commenting on the year ended 30 April 1985 says:

"The Report and Financial Statements show a continuing improvement in capital values and income."

Net property revenue increased from £7.925m to £9.873m; profits before taxation improved by 14% to £4.457m; earnings per ordinary share increased from 6.8p to 7.5p; recommended ordinary dividends for the year totalled 4.95p (net) per share—an increase of 12.3%. Earnings and dividends per ordinary share have approximately doubled over the last four years.

The property portfolio has been internally valued at £167.8m. Net asset value per ordinary share increased in the year by 10.6% from £16.4p to £17.5p and over the last four years has increased by 51.6% compared with an increase of 28.0% in the Retail Price Index.

We continue to improve the group's property portfolio and to acquire good quality properties of the type in which we specialize.

We have completed the development at Woodley, Reading and have redevelopment plans for our properties in Formby, Lancashire and Wilson Street, City of London. The refurbishment at High Wycombe is nearly completed and other refurbishments are in hand.

The Board continues to be cautiously optimistic regarding the future growth of the Company."

1985 1984  
Profit before taxation £6.457m £5.654m  
Profit after taxation £4.096m £3.804m  
Dividends per Ordinary Share (net) 4.95p 4.456p  
Net asset value per Ordinary Share (fully diluted) 17.75p 16.40p

Copies of the 1985 Report and Financial Statements are available from the Company Secretary, London Shop Property Trust plc, Beaumont House, 179-187 Arthur Road, London SW19 8AF.

London  
Shop

### Anglovaal Group

Mining companies' reports—Quarter ended 30 September 1985

#### Hanekomstein Gold Mining Co Ltd

Reg. No. 1982/00000

Issued capital: 112 000 000 shares of 10 cents each

Quarter ended 30 Sept. 1985

Quarter ended 30 June 1985

Financial year ended 30 June 1985

Operating results

Gold recovered.....

Yield.....

Revenue.....

Costs.....

Profit.....

Capital expenditure.....

Costs.....

Profit.....

Interest paid, service adjustment and

Provision for working capital.....

Dividends.....

Financial results

Working profit—gold mining.....

Non-mining income.....

Operating results

Working profit—gold mining.....

Non-mining income.....

A copy of this document, which comprises listing particulars with regard to Continental Assets Trust Public Limited Company ('the Company') in accordance with The Stock Exchange ('listing') Regulations 1984, has been delivered to the Registrar of Companies in Edinburgh as required by those Regulations. Application has been made to the Council of The Stock Exchange for admission to the Official List of the Ordinary Shares of 75p each of the Company now being offered for sale, and of the Warrants attached thereto when detached.

# CONTINENTAL ASSETS TRUST Public Limited Company

Incorporated in Scotland under the Companies Act 1965 with registered number 95069

## OFFER FOR SALE

by

PHILLIPS & DREW and BELL, LAWRIE, MACGREGOR & CO.

of

12,000,000 Ordinary Shares of 75p each (with Warrants attached) at 100p per share  
payable as to 50p on application and as to the balance of 50p on 15 April 1986



### DIRECTORS, SECRETARY AND ADVISERS

#### Directors

DAVID ALEXANDER OGILVY EDWARD (*Chairman*)  
32 Heriot Row, Edinburgh, Scotland

BARON EVENCE COPPEE  
Avenue F, Roosevelt 53, 1050 Brussels, Belgium

PHILIPPE MARIE GUERRIN

50 rue Jacob, 75006 Paris, France

IAIN ALASDAIR WATT

Sycamore Bank, North Queensferry, Fife, Scotland

#### Secretary, Registered Office and Principal Place of Business

IAN JOHN PATERSON BROWN, Chartered Accountant,  
One Charlotte Square, Edinburgh EH2 4DZ

Investment Managers

IVORY & SIME plc, One Charlotte Square, Edinburgh EH2 4DZ

Registrars and Transfer Office

BANK OF SCOTLAND, 26A York Place, Edinburgh EH1 3EY

Accountants and Reporting Accountants

ARTHUR YOUNG, Chartered Accountants, 17 Abercromby Place,  
Edinburgh EH3 6LT

Bankers

THE ROYAL BANK OF SCOTLAND plc, 24 Lombard Street,  
London EC3V 0RA

THE BANK OF NEW YORK, 147 Leadenhall Street,  
London EC3V 4PN

Receiving Bankers

BANK OF SCOTLAND, New Issue Department, 26A York Place,  
Edinburgh EH1 3EY

BANK OF SCOTLAND, New Issue Department, 3rd Floor,  
Broad Street House, 35 Old Broad Street, London EC2P 2HL

Solicitors to the Company

SHEPHERD & WEDDERBURN, W.S., 16 Charlotte Square,  
Edinburgh EH2 4YS

Solicitors to the Offer

CLIFFORD-TURNER, Blackfriars House, 19 New Bridge Street,  
London EC4V 6BY

Stockbrokers to the Company and to the Offer

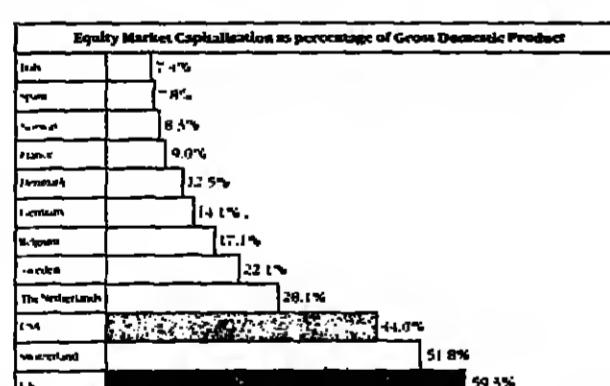
PHILLIPS & DREW, 120 Moorgate, London EC2M 6XP  
BELL, LAWRIE, MACGREGOR & CO., Ecscott House,  
68 Queen Street, Edinburgh EH2 4AE

### INTRODUCTION

The Company, which is incorporated in Scotland, is a new investment trust which will specialise in investment in small companies in Continental Europe. The Company will be managed by Ivory & Sime, one of the leading independent investment management companies in the United Kingdom. Ivory & Sime's involvement in Continental European stockmarkets dates back to the early 1960s and it has acted since 1972 as lead manager to the First International Fund. The Directors believe that changing attitudes to the financing of companies in Continental Europe offer attractive opportunities for investment in companies at an early stage of their growth. They also foresee advantages to the Company in participating in the development stages of new second tier or 'alternative' European stockmarkets.

### STOCKMARKET BACKGROUND

It is the Directors' opinion that many Continental European economies and banking systems are as well developed as those of the United Kingdom and the United States. However, the development of most Continental European stockmarkets has significantly lagged behind that of their United States and United Kingdom counterparts, as illustrated by the following table:



#### Notes:

1. Gross Domestic Product and Equity Market Capitalisation as at 31 December 1984.
2. Equity Market Capitalisation excludes investment companies and foreign domiciled companies.
3. Sources: (a) Equity Market Capitalisation: Capital International Perspective; (b) Gross Domestic Product: International Monetary Fund.

The reason for this comparative lack of development is that Continental stockmarkets have not shared in one major feature of the United States and United Kingdom stockmarkets—the creation of high volumes of both primary and secondary equity capital. This lack of new equity issues can be attributed to the traditional domination of Continental European corporate financing by banking institutions, with an emphasis on debt financing.

In the Directors' view this emphasis is changing, mainly because certain European governments have in recent years encouraged a more positive attitude towards investment in quoted companies. The French Government, for example, introduced the introduction in 1978 of the 'Loi Monory', whereby individuals receive tax relief for investment in quoted French equities. This legislation was supplemented by the Loi de Finances of 1982 which introduced the CEA (Compte d'Epargne en Actions) System, conferring similar advantages. Similar legislation has been introduced in Belgium and in a number of countries various types of non-equity investment have been made less attractive by the removal of tax advantages.

The change of attitude has resulted in a more positive approach towards equity issues from companies seeking to raise finance and towards equity investment from domestic and international investors. The most important manifestation of this approach has been the creation of 'alternative' markets such as Second Marché in France, Parallel Market in The Netherlands, Borse 2 in Norway and Second Marché in Belgium. The development of these 'alternative' markets is providing an important source of equity finance for small companies which require to raise new capital but cannot or do not wish to meet the more onerous requirements involved in obtaining a full listing.

### 'ALTERNATIVE' MARKETS

Some of the main features of these 'alternative' markets, which in each case are subject to regulation by the principal Stock Exchange authority, are set out below.

#### France

The French Second Marché was launched on 1 February 1983. This coincided with the demise of the Hors Cote-Compartment Spécial, a market intended as a stepping stone for companies aiming eventually for a full listing on the Cote Officielle. The companies that were quoted on the Hors Cote-Compartment Spécial were transferred to the Second Marché.

The Directors of the Company ('the Directors'), whose names appear in this document, are the persons responsible for the information contained in this document. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. All the Directors accept responsibility accordingly.

## OFFER FOR SALE

by

PHILLIPS & DREW and BELL, LAWRIE, MACGREGOR & CO.

of

12,000,000 Ordinary Shares of 75p each (with Warrants attached) at 100p per share  
payable as to 50p on application and as to the balance of 50p on 15 April 1986

### Dealing and Listing

Deals on Standardised Letters of Acceptance until Wednesday, 4 December 1985. Applications (in indelible ink) before the last date for registration of renunciation will be in multiples of five Ordinary Shares (carrying the right to one Warrant). Thereafter the Warrants will be transferable separately from the Ordinary Shares, and consequently after that time Ordinary Shares may be transferred in any multiples. Application will be made for the listing of Ordinary Shares issued on the exercise of Warrants, and such Ordinary Shares will rank pari passu with the then existing Ordinary Shares.

### TAXATION

#### The Company

The Directors intend to ensure that the Company satisfies the conditions for approval as an investment trust laid down in Section 359 of the Income and Corporation Taxes Act 1970 (as amended) and will apply to the Inland Revenue for such approval. As a result of the provisions of the Finance Act 1980, the Company will be exempt from corporation tax on its chargeable gains and will be entitled to a deduction for which amount no limit is imposed. The Directors have been advised that under current legislation the Company will not suffer foreign taxation on realised capital gains.

The income of the Company will be subject to United Kingdom corporation tax in the normal way; income arising from overseas investments will, in addition, be subject to foreign withholding taxes at varying rates, but it is expected that double taxation relief will be available. The Directors consider that the Company will not be a close company immediately following the issue now being made.

#### Shareholders and Warrantholders

Holdings resident or ordinarily resident in the United Kingdom for taxation purposes may be liable to tax on any gain arising on a disposal of Ordinary Shares or Warrants in the Company.

The Directors have been advised that, on the basis of current legislation, for the purpose of taxation of capital gains:

- (i) the cost of acquiring Ordinary Shares (with Warrants attached) will be apportioned between the Ordinary Shares and Warrants; details of this apportionment will appear in the first interim statement of the Company for the period ending 31 December 1985;
- (ii) the Warrants will not constitute 'genuine assets' for the purposes of the Capital Gains Tax Act 1970, so that on a disposal of any Warrants (whether or not held alone), the full cost of those Warrants will be allowable in computing any gain or loss;
- (iii) a holder who exercises the subscription rights conferred by the Warrants will not thereby be treated as disposing of the Warrants, but the cost thereof will be added to the amount paid on exercise of the rights in computing the cost of the new Ordinary Shares acquired upon such exercise.

Potential investors should consult their professional advisers on their taxation position regarding the acquisition, holding and disposal of Ordinary Shares and Warrants in the Company.

### RISK FACTORS

Potential investors should be aware that the risk associated with investments in small companies is higher than that associated with more established diversified portfolio of investments.

The introduction or application of exchange controls or other regulations in the United Kingdom or in any country in which the Company invests may affect the Company's income and the marketability of its investments. The value of the investments in the portfolio and the income received by the Company may be affected by fluctuations in currencies.

### ACCOUNTS AND ACCOUNTANTS' REPORT

Annual accounts will be made up to 31 December in each year and the Company's first accounting period will end on 31 December 1986. Interim statements will be provided for the periods ending 31 December 1985 and 30 June 1986.

The following is the text of a report received by the Directors of the Company from Arthur Young, Chartered Accountants, the Auditors of the Company:

17 Abercromby Place,  
Edinburgh EH3 6LT  
11 October 1985

The Directors,  
Continental Assets Trust Public Limited Company,  
One Charlotte Square,  
Edinburgh EH2 4DZ

Gentlemen,

We report that Continental Assets Trust Public Limited Company was incorporated on 10 September 1985. Since that date the Company has not commenced business, nor has it made up any accounts or declared any dividends.

Yours faithfully,  
Arthur Young  
Chartered Accountants

### APPENDIX I

#### PARTICULARS OF THE WARRANTS TO SUBSCRIBE FOR ORDINARY SHARES OF THE COMPANY

##### 1. Subscription Rights

- (a) A registered holder for the time being of a Warrant shall have rights ('subscription rights') to subscribe in cash on the 'subscription date' being 30 April (or, if the Company shall change its financial year-end, the date 28 days after the end of the financial year) in any one of the years 1987 to 1990, or, if earlier, the date in any such year 30 days after the date on which copies of the audited accounts of the Company for its immediately preceding financial year are dispatched to shareholders (or, if such day is not a business day, on the next following business day), for up to any of the number of Ordinary Shares of the Company in the Warrant at a price of 100p per Ordinary Share (the 'subscription price'). In the case of a full or partial subscription, the number and/or nominal value of Ordinary Shares to be subscribed and the subscription price will be subject to adjustment as provided in paragraph 2(a) below.

- (b) In order to exercise the subscription rights in whole or in part, the registered holder of a Warrant will, at the office of the Registrars of the Company on, or within 28 days prior to, the relevant subscription date, having completed the Notice of Subscription thereon, accompanied by a remittance for the subscription price of the Ordinary Shares in respect of which the subscription rights are exercised. Once lodged, a Notice of Subscription shall be irrevocable.

- (c) Not earlier than six weeks nor later than four weeks before each subscription date the Company shall give notice to the holders of the outstanding Warrants reminding them of their subscription rights.

- (d) Ordinary Shares issued pursuant to the exercise of subscription rights will be allotted not later than 14 days after, and with effect from, the relevant subscription date to the persons in whose names the Warrants are registered as at the date of allotment. Or to such other persons (not more than 4 in number) as may be specified in the Form of Nomination. In the event of a partial exercise of the subscription rights, a Warrant, the Company shall at the same time issue free of charge a fresh Warrant in the name of the registered holder for any balance of his subscription rights remaining exercisable.

- (e) Ordinary Shares allotted pursuant to the exercise of subscription rights will not rank for any dividends or other distributions declared, made or paid in respect of any financial year of the Company prior to the relevant subscription date, but subject thereto will rank in full for all dividends or other distributions declared, made or paid in respect of the then current financial year and thereafter, pari passu in all respects with the Ordinary Shares in issue at that time, provided that on any allotment failing to be made pursuant to paragraph 3(f) or 3(g) below the Ordinary Shares so to be allotted shall not rank for any dividend or other distribution declared, made or paid on a date (or by reference to a record date) prior to the allotment in respect of the then current financial year.

### DETAILS OF THE SHARES AND THE WARRANTS

#### Shares

The 12,000,000 Ordinary Shares of 75p each now being offered, which will be in registered form, will rank for all dividends and other distributions hereafter declared, paid or made on the ordinary share capital.

#### Warrants

The persons in whose names the Ordinary Shares now being offered are registered will receive Warrants conferring, in respect of every five Ordinary Shares so registered, the right to subscribe for one Ordinary Share on 30 April in any one of the years 1987 to 1990 inclusive at a price of 100p (subject to the usual adjustments). Particulars of the Warrants, which will be in registered form, are set out in Appendix I.

(d) Application will be made to the Council of The Stock Exchange for the Ordinary Shares allotted pursuant to any exercise of subscription rights to be admitted to the Official List, and the Company will use all reasonable endeavours to obtain the grant thereof not later than 14 days after the relevant subscription date.

(e) Within 7 days following the final subscription date, the Company shall send to those who shall, within 14 days following that date, provide that in the event of the exercise the net proceeds of any sale will exceed the aggregate subscription rights, the net proceeds of such subscription rights as have not been exercised and the Ordinary Shares acquired on such subscription and, within two calendar months of the final subscription date, distribute the net proceeds less such subscription price *pro rata* to the persons entitled thereto, provided that entitlements of under £2 shall be retained for the benefit of the Company.

**2. Adjustment of Subscription Rights**

(a) If on a date (or by reference to a record date) on or before the final subscription date the Company shall issue any fully paid Ordinary Shares by way of capitalisation of profits or reserves or effect any sub-division or consolidation and division of its ordinary share capital, the number and/or nominal value of the Ordinary Shares to be subscribed on any subsequent exercise of the subscription rights will as from that record date be increased or, as the case may be, reduced in due proportion to the extent of the increase or reduction accordingly. On any such capitalisation, sub-division or consolidation and division, the auditors for the time being of the Company shall certify the appropriate adjustments and, within 28 days thereof, notice will be sent to each holder of a Warrant together with a Warrant in respect of additional shares for which that holder is entitled to subscribe in consequence of such adjustments, fractional entitlements being ignored.

(b) If on a date (or by reference to a record date) on or before the final subscription date the Company makes any offer or invitation (whether by rights issue or otherwise but not being an offer to which paragraph 2(a) above applies) to the holders of the Ordinary Shares, on any date or invitation (not being an offer to which paragraph 2(a) above applies) made to such holders otherwise than by the Company, then the Company shall, so far as it is able, procure that at the same time the said offer or invitation is made to the holders of the Warrants as if their subscription rights had been exercisable and had been exercised on the day immediately preceding the date of the offer or invitation or on the terms (subject to any adjustment pursuant to paragraph 2(a) above) on which the same could have been exercised on the last preceding subscription date.

### 3. Other Provisions

So long as any subscription rights remain exercisable:

(a) The Company shall not (i) make any distribution of capital profits or capital reserves except by means of a capitalisation listed in the form of fully paid Ordinary Shares, (ii) issue securities by way of capitalisation of profits or reserves except fully paid Ordinary Shares issued to the holders of its Ordinary Shares or (iii) on or before reference to a record date falling within the period of six weeks ending on any subscription date make any such offer or invitation as is referred to in paragraph 2(a) above;

(b) The Company shall not in any way modify the rights attached to its existing Ordinary Shares as a class, or create any new class of equity share capital except for shares which carry as compared with the existing Ordinary Shares no greater rights as regards voting, dividend or capital;

(c) The Company shall not issue any Ordinary Shares credited as fully paid by way of capitalisation of profits or reserves if it so retains the Company would on any subsequent exercise of the subscription rights be obliged to issue Ordinary Shares at a discount;

(d) except with the sanction of an extraordinary resolution of the holders of the Warrants, the Company shall not effect any reduction of share capital involving repayment of capital or any reduction of uncalled liability in respect of its share capital (except as authorised by Section 130(2), 140(2) and 170(2) of the Companies Act 1985 as originally enacted or any statutory modification or re-enactment thereof) effect any reduction of any share premium account or capital redemption reserve involving repayment;

(e) The Company shall keep available for issue sufficient authorised but unissued share capital to satisfy in full all subscription rights remaining exercisable;

(f) if at any time an offer or invitation is made by the Company to the holders of its Ordinary Shares (or by rights issue or otherwise) to the holders of its Ordinary Shares, the Company shall immediately give notice thereof to the registered holders of Warrants, and each such holder shall be entitled, at any time while such offer or invitation is open for acceptance, to exercise his subscription rights on the terms on which the same could have been exercised on the last preceding subscription date (subject to any adjustment pursuant to paragraph 2(a) above) so as to prevent as far as possible his rights immediately prior to the date (or record date) on which the same could have been exercised on the last preceding subscription date;

(g) if an order is made or an effective resolution is passed for winding up the Company (except for the purpose of reconstruction, amalgamation or imitation on terms sanctioned by an extraordinary resolution of the holders of the Warrants), each holder of a Warrant will (if in such case he were not entitled to receive full payment in respect of each Ordinary Share, which amounts the full exercise of all outstanding subscription rights, exceeds the subscription price) be treated as if immediately before the date of such order or resolution his subscription rights had been exercisable and had been exercised in full on the terms (subject to any adjustment pursuant to paragraph 2(a) above), on which the same could have been exercised on the last preceding subscription date, and shall accordingly be entitled to receive out of the assets available in the liquidation such a sum as he would have received had he been the holder of the Ordinary Shares to which he would have become entitled by virtue of such subscription after deducting a sum per share equal to the subscription price subject to the foregoing all subscription rights shall lapse on liquidation of the Company;

(h) if the Company shall not grant (or agree to grant) any option in respect of or create any rights of subscription for any Ordinary Shares the nominal amount of which, together with the aggregate nominal amount of any Ordinary Shares over which options or rights of subscription (other than the subscription rights conferred by the Warrants) shall be subsisting at the time of the grant of such option, will exceed 10 per cent of the nominal amount of the Ordinary Shares then in issue, not (except with the sanction of an extraordinary resolution of the holders of the outstanding Warrants) will the Company grant (or agree to grant) any option in respect of or create any rights of subscription for, or issue any loan capital carrying rights of conversion into, Ordinary Shares if the price at which any such option or right is exercisable is lower than the subscription price for the time being;

(i) if the Company shall not change its financial year-end from 31 December without giving to the holders of the Warrants at least two calendar months' written notice thereof and of the new date to be substituted for 30 April in paragraph 1(e) above;

### 4. Modification of Rights

All or any of the rights for the time being attached to the Warrants may from time to time (whether or not the Company is being wound up) be altered or abrogated with the sanction of an extraordinary resolution of the holders of the outstanding Warrants.

### 5. Purchase

The Company and its subsidiaries shall have the right to purchase Warrants in whole or by tender available to all holders of the Warrants alike at any price or by private treaty at a price not more than 10 per cent in excess of the middle market quotation for the Warrants on the previous dealing day. All Warrants so purchased shall forthwith be cancelled and shall not be available for issue or resale.

### 6. Transfer

Each Warrant will be registered and will be transferable in whole or in part by instrument of transfer in any usual or common form, or in any other form which may be approved by the Directors, except that no transfer of a right to subscribe for a fraction of an Ordinary Share may be effected.

### 7. General

(a) The Company will, concurrently with the issue of the same to its registered shareholders, send to each registered holder of a Warrant (or in the case of joint holders to the first-named) a copy of each published Annual Report and Accounts of the Company, together with all documents required by law to be annexed thereto, and copies of every statement, notice or circular issued to Ordinary shareholders.

(b) For the purposes of these Particulars, "business day" means a day (excluding Saturday) on which banks in Scotland are open for business and "extraordinary resolution" means a resolution proposed at a meeting of the shareholders of the Company and held before the passing of which a majority of not less than three-fourths of the votes cast, whether on a show of hands or on a poll.

(c) If any of the events referred to in paragraphs 2(b), 3(f), 3(g) and 3(h) above shall occur prior to the first subscription date, the paragraph concerned shall be read and construed in relation to that event as if the words "first subscription date" were substituted for the words "last preceding subscription date".

(d) All the provisions of the Articles of Association for the time being of the Company as instruments of transfer, transfer books, the register and general meetings shall apply, notwithstanding that the Warrants were not at that time formed part of the share capital of the Company but that (i) the Company may now be entitled to acquire one-third (nominal amount of the Ordinary Shares) in respect of which subscription rights remain exercisable, (ii) every holder of a Warrant present in person at any such meeting shall be entitled on a show of hands to one vote and every such holder present in person or by proxy shall be entitled on a poll to one vote for every Ordinary Share which is entitled to a vote, (iii) any holder of a Warrant present in person or by proxy or entitled to a poll and (iv) at any adjourned meeting a quorum as above defined is not present, those holders of Warrants who are then present in person or by proxy shall be a quorum.

### APPENDIX II

#### GENERAL INFORMATION

##### 1. History and Share Capital

(a) The Company was incorporated in Scotland under the Companies Act 1985 on 12 September 1985 (registered number 595659) as a public company limited by shares with an authorised share capital of £10,800,000 divided into 14,400,000 Ordinary Shares of 75p each, of which ten were agreed to be taken by the subscribers of the Memorandum of Association and are included in the Offer for Sale.

(b) The Company has not carried on business or incurred borrowings pending the issue by the Registrar of Companies of a certificate under Section 117 of the Companies Act 1985.

(c) The issue of the securities now being offered was authorised by the Ordinary General Meeting on 11 October 1985. On or about 23 October 1985, the Directors of the Company issued a resolution conditional upon 21,999,294 Ordinary Shares (with Warrants attached) to Phillips & Drew and Bell, Lawrie, MacGregor & Co. pursuant to the provisions of the Offer for Sale Agreement referred to in Section 3 below.

(d) Subject to any special rights or restrictions attaching to any shares or any class of shares issued by the Company in the future, the holders of fully paid Ordinary Shares are entitled to participate in dividends in the same manner as the holders of Ordinary Shares held by them in share in the whole of the profits of the Company paid out as dividends and the whole of any surplus in the event of the liquidation of the Company.

(e) (i) Save as disclosed in this Section 1, on share or loan capital of the Company has been issued for cash or for a consideration other than cash and on such capital of the Company is now proposed to be issued for a consideration other than cash.

(ii) No dividends, discounts, brokerage or other special terms have been granted by the Company in connection with the issue or sale of any share or loan capital.

(iii) Save for the Warrants, on share or loan capital of the Company is under option or is agreed conditionally or unconditionally to be put under option.

##### 2. Indebtedness

Save as disclosed in Section 4 below, the Company has no loan capital (including term loans) outstanding, or created but unladen, and on outstanding mortgages, charges or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances or acceptance credits, hire purchase commitments, guarantees or other contingent liabilities.

##### 3. Offer for Sale Agreements

Under an agreement ("the Offer for Sale Agreement") dated 11 October 1985 between (i) the Company, (ii) Ivory & Sime, (iii) Phillips & Drew and (iv) Bell, Lawrie, MacGregor & Co. ("BLM"), P & D and BLM have jointly and severally agreed, conditionally *sicut alius* the admission to the Official List of The Stock Exchange not later than 1 November 1985 of the Company's Ordinary Shares (with Warrants attached) to Phillips & Drew and Bell, Lawrie, MacGregor & Co. at a price of 98.2p per share of 48.2p will be payable to the Company immediately prior to the completion of the Offer for Sale. P & D and BLM will offer all such shares, together with the ten Ordinary Shares purchased from the subscribers, for sale at 100p per share. (The Offer for Sale Price), 50p per share being paid by the subscribers and the balance of 50p per share being paid by the Company on 15 April 1986. P & D and BLM will underwrite (commission) at rates of up to 1% of the Offer for Sale Price (plus value added tax) and their own legal and out-of-pocket expenses.

Under the Offer for Sale Agreement, warranties and indemnities have been given to P & D and BLM by the Company and Ivory & Sime. The Offer for Sale Agreement contains various warranties with regard to the Company and its assets and liabilities, which will be liable to Phillips & Drew and BLM subject to the circumstances at the time of allocation, in the event of a material breach of any of the warranties given to P & D and BLM or, by E & D and BLM or by the Company, if P & D and BLM or the Company determine that, by reason of a material adverse change in market conditions, the Offer for Sale should not proceed.

##### 4. Expenses and Application of Net Proceeds

The Company will pay preliminary expenses of £500 and also the expenses of and incidental to the Offer for Sale including all necessary expenses of preparation, advertising and marketing the document and the fees and expenses of the Receiving Banks and the Registrars and Brokerage of 1% per cent where applicable (see "Procedure for Application" below). The aggregate costs and expenses payable by the Company (including value added tax where applicable) are estimated to be £500,000. After meeting these expenses, the net proceeds of the issue of 12,000,000 Ordinary Shares (with Warrants attached), which will be available to the Company for investment, are estimated to amount to approximately £1,500,000.

##### 5. Memorandum and Articles of Association

The Memorandum of Association of the Company provides that the Company's principal objective is to carry on the business of an Investment Trust Company or Investment Company in all its branches. The objects of the Company are set out in full in Clause IV of the Memorandum of Association which is available for inspection at the addresses specified in Section 10 below.

The Articles of Association of the Company contain *inter alia* provisions to the following effect:

##### Directors

(a) A Director shall not be required to hold any shares of the Company by way of qualification. A Director who is not a member of the Company shall nevertheless be entitled to attend and speak at General Meetings.

(b) The Directors of the Company shall be paid such remuneration for services as are determined by the Board of Directors, provided that such remuneration (including the expenses of attending meetings) does not exceed £50,000 per annum. Such remuneration shall be deemed to accrue from day to day. The Directors are also entitled to be paid all travelling, hotel and incidental expenses properly incurred by them in connection with the business of the Company. A Director will be entitled to an expense allowance which will serve on all committees of which he is a member or a director, or the business of the Company or who otherwise performs special services, may be paid such extra remuneration as the Directors may determine.

(c) At the first Annual General Meeting of the Company all the Directors shall retire from office and each Annual General Meeting thereafter so long as the Board consists of no more than five, one of their number shall retire from office and each year thereafter until there are one-third of the Directors for the time being, if there is not a multiple of three then the number nearest to one-third but not exceeding one-third shall retire from office.

(d) The Board may pay and agree to pay pensions or other retirement, superannuation, death or disability benefits or allowances to, or to any person in respect of, any Director former Director who may have held any executive office or employment under the Company or any subsidiary company of the Company or any director of any company for the purpose of paying any such pensions or other benefits or allowances may contribute to any scheme or fund and may make payments towards insurance or trusts in respect of such pensions.

(e) The provisions of Section 295 of the Companies Act 1985 concerning the retirement of Directors attaining the age of 70 shall apply to the Company.

(f) A Director shall not vote in respect of any contract or arrangement or other proposal whatsoever in which he has any material interest otherwise than by virtue of his interest in shares or debentures or other securities or of otherwise in or through the Company. A Director shall not be counted in the quota at a meeting in relation to any resolution on which he is disinterested from voting. These restrictions are to be read in conjunction with Article 10 of the Articles of Association of the Company which by Ordinary Resolution supports or relaxes the restrictions to any extent or ratify any such contract not duly authorised by reason of a contravention of such provisions.

##### Borrowing Limits

The Directors shall restrict the borrowings of the Company and exercise all reasonable care to ensure that the Company is not liable to the Company in relation to subsidiary companies (if any) so as to secure (as regards subsidiary companies so far as by such exercise they can secure) that the aggregate amount of all monies borrowed by the Group (exclusive of intra-Group borrowings) shall not (without the sanction of an Ordinary General Meeting) exceed the total of the capital and reserves of the Company and (ii) the amount paid up on the capital of the Company and (iii) the amount standing to the credit of the capital and revenue reserves of the Company and its subsidiaries (calculated in accordance with the Articles of Association) or, until such time as the first accounts of the Company shall be made up and audited, £1,000,000.

##### Votes of Members

On a show of hands, every member who is present in person and entitled to vote shall have one vote and on a poll every member who is present in person by proxy and entitled to vote shall have one vote for each share held by him.

##### Dividends

Applications of capital assets or realised profits resulting from sales of capital assets or any other moneys in the course of operation to capital shall not be treated as profits available for dividend.

##### Retention of Capital

The Company may, from time to time, by Ordinary Resolution:

(a) increase the capital by such sum, to be divided into shares of such amount, as the resolution shall prescribe;

(b) consolidate and divide the shares, or any of them, into shares of larger amount;

(c) sub-divide the shares, or any of them, into shares of smaller amount so that the resolution may determine that, as between the shares resulting from the resolution, some of them may, have any preference or advantage as regards dividend, capital, voting or otherwise as compared with the others;

(d) cancel any shares which, at the date of the passing of the resolution, have not been taken or agreed to be taken by any person and diminish the amount of the authorised capital by the amount of the shares so cancelled.

The Company may, from time to time, by Special Resolution reduce the capital, any share premium account and any capital redemption reserve in any manner authorised by law.

##### Variation of Rights

The special rights attached to any class of shares for the time being in issue may be varied with the consent in writing of the holders of three-fourths of the issued shares of that class or with the sanction of an extraordinary general meeting of not less than three-fourths of the votes cast, whether on a show of hands or on a poll.

(e) if any of the events referred to in paragraphs 2(b), 3(f), 3(g) and 3(h) above shall occur prior to the first subscription date, the paragraph concerned shall be read and construed in relation to that event as if the words "first subscription date" were substituted for the words "last preceding subscription date".

(f) All the provisions of the Articles of Association for the time being of the Company as instruments of transfer, transfer books, the register and general meetings shall apply, notwithstanding that the Warrants were not at that time formed part of the share capital of the Company but that (i) the Company may now be entitled to acquire one-third (nominal amount of the Ordinary Shares) in respect of which subscription rights remain exercisable, (ii) every holder of a Warrant present in person at any such meeting shall be entitled on a show of hands to one vote and every such holder present in person or by proxy shall be entitled on a poll to one vote for every Ordinary Share which is entitled to a vote, (iii) any holder of a Warrant present in person or by proxy or entitled to a poll and (iv) at any adjourned meeting a quorum as above defined is not present, those holders of Warrants who are then present in person or by proxy shall be a quorum.

Instruments of transfer of a share shall be signed by or on behalf of the transferor, and, in the case of a transfer of a partly paid share, by the transferee. The Article contains no restrictions on the free transferability of Ordinary Shares (whether or not fully paid).

*Uncashed Dividends*

Any dividend unclaimed after a period of twelve years from its date of declaration shall be forfeited and shall revert to the Company.

##### 6. Directors and Other Interests

(a) The Directors, including their immediate families, will make firm applications for the number of Ordinary Shares set out against their respective names.

Name of Director Ordinary Shares of 75p each (with Warrants attached)

D. A. O. Edward 4,500 500  
P. E. Coppock 1,000  
P. M. Guerin 1,000  
I. A. Watt —

(b) Immediately following this issue it is expected that the undersigned persons will hold five per cent or more of the issued share capital of the Company arising from acceptance of firm applications:

Name Ordinary Shares of 75p each (with Warrants attached)

Ivy & Sime Assets Trust N.V. 3,000,000 25.0%

Bank of Scotland 1976 Pension Scheme 1,000,000 8.3%

A.G. de 1824 Compagnie Belge d'assurance Générale Vie 1,000,000 8.3%

(c) There are no service contracts in existence between the Company and any of its Directors nor are any such contracts proposed.

(d) No Director or other interest, direct or indirect, is proposed to be acquired in the promotion of or in any way which would be likely to affect the business of the Company.

(e) No Director is materially interested in any contract or arrangement subsisting at the date hereof which is significant in relation to the business of the Company.

(f) It is estimated

## UK COMPANY NEWS

# Peachey Property reaches £10.3m as rents increase

SEVERAL MILESTONES have been achieved during Peachey Property's first year. Sir Charles Bell, the chairman, states, including a rise in pre-tax profits to over £10m.

With gross rents and trading property sales ahead by 26 per cent from £11.8m to £14.97m, profits at the taxable level increased by 24 per cent to £10.3m for the year to June 24 1985, against £8.32m. At the interim stage profits of £4.85m (£3.04m) were achieved.

The directors of this property investment, dealing and trading company are recommending a 5p (4.5p) final dividend, as forecast in May when a portfolio of properties was acquired from Lloyds Bank Property. Total dividends for the year are lifted to 5p (7p).

The chairman says that the company's objective continues to be one of increasing net property investment income. During the year under review property assets exceeded £150m compared with £100m two years ago and net assets increased by £961,000 to a record £7.82m and currently exceed £10m annually. This figure also reflects the benefits of the letting of Standish House, of the new investments and the recent reviews.

To increase its property investment income further the company is actively looking to enlarge its property development programme and to seek additional investment properties for purchase. Trading profits, which

rose by £1.8m to £4.69m, will continue to make a contribution, Sir Charles adds, but on a reducing scale.

Rationalisation and improvement of the portfolio has reached a peak. The policy of selling residential property has continued, while the properties acquired from Lloyds Bank Property have enabled Peachey to substantially improve the quality and spread of its retail and office investments.

After tax of £3.94m (£2.78m)

attributable profits emerged

£1.82m ahead of £3.35m for earn-

ings per share of 21.7p, against 18.5p.

At June 24 the company had a net asset value of 326p (304p) per share.

• **comment**

Peachey has gently exceeded the profit forecasts made at the time of the purchase of the Lloyds properties. However, no indication was then given on the net asset figure, which in the event was slightly disappointing. Carnaby Street, which accounts for nearly 20 per cent of the portfolio, appears to be still popular among tourists, even if long since despised by London's own trend-setters, and the value of that property rose last year by 12.4 per cent. Meanwhile, the group's office properties rose by only 6.5 per cent, while industrial properties fell in value by 5.5 per cent.

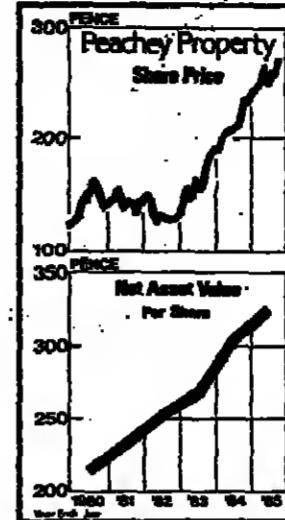
Now that Peachey has sold almost all of its residential properties, lower trading profits this year may imply a slightly lower net asset figure, although with a larger percentage of investment income, the quality of earnings will be improved.

The shares have outperformed for the last two years as the well-regarded management team has increased its exposure to the traditional retail area and turned in

15.3 per cent of good results. How-

ever at a discount to assets of 276p

are at a large premium to the sector, and are probably high enough.



## Foreign ownership of BAe nears 15%

By Martin Dickson

Foreign ownership of shares in British Aerospace has risen sharply from around 5 per cent last year to more than 14 per cent—approaching the maximum 15 per cent permitted under the company's articles of association.

This situation prompted a statement yesterday from BAe warning foreign investors to bear these restrictions in mind before purchasing any more of the company's shares. BAe shares closed at 450p, down 10p on the day.

The sharp increase in foreign interest in BAe stems from the £550m issue of shares in the company last May, when the Government sold its remaining stake in the group and BAe raised new funds with a rights issue.

BAe said the estimate that over 14 per cent of its shares were foreign-owned followed the recent payment of the second instalment due on shares issued under a rights issue.

The 15 per cent ceiling was inserted in the company's articles of association at the time of denationalisation to enforce the principle that BAe should remain under British control. Foreign-held shares mean any owned by a foreign individual corporation or corporation under foreign control.

If foreign buyers broke the 15 per cent ceiling, a "last-in, first-out" principle would operate: the purchasers of the excess shares would have to sell them within a reasonable period (usually 21 days) of being disenfranchised.

## Brook St approach

Shares in Brook Street Bureau went ex-spur yesterday as the company confirmed that it had received a fresh approach from an unnamed suitor which might lead to a bid for the company.

Back in February, Brook Street said that it had received several bid approaches but no public offer materialised from them.

Mr and Mrs Eric Hurst are joint chairmen of the company and speak for a majority of the shares, which closed last night at 170p, up 10p on the day.

## Jourdan purchases

Thomas Jourdan, the diversified consumer products manufacturer, is to buy Lion Brush Works—a manufacturer of domestic brushes, and Fashion Girl, a small firm which markets health care products, for £1.2m through a cash alternative worth 195p per share.

Spear and Jackson, the garden tool manufacturer, yesterday posted the formal offer document detailing terms and reasons for its £1.2m takeover bid for Spear & Jackson, the garden tool manufacturer.

Neill said that in terms of profits and margins, Neill had outperformed Spear since the arrival of Mr Peter Bullock as Neill's chief executive at the end of 1982. An investment of £100m in both companies at the beginning of 1983 would be worth

## James Neill outlines offer terms

JAMES NEILL HOLDINGS, the hand tool manufacturer, yesterday posted the formal offer document detailing terms and reasons for its £1.2m takeover bid for Spear & Jackson, the garden tool manufacturer.

Neill said that in terms of profits and margins, Neill had outperformed Spear since the arrival of Mr Peter Bullock as Neill's chief executive at the end of 1982. An investment of £100m in both companies at the beginning of 1983 would be worth

important sales periods for

garden tools in the current 15-month period, it warned.

Spear responded with a document denying there was any financial logic to the bid.

Neill's engineering tools were being swamped by low-cost imports while garden tools were virtually import-free.

Neill said it intended to challenge Neill's financial arguments on the grounds that Neill's treatment of depreciation and extraordinary items was unduly favourable to its figures.

Neill is offering three of its ordinary shares for every two Spear shares. The offer price was unchanged at 147p yesterday, valuing the bid at 220.5p per share. Spear rose 5p to 225p.

There is a cash alternative worth 195p per share.

## Airship Inds plans listing in Australia

Airship Industries, manufacturer of lighter-than-air craft is planning to obtain a stock market listing in Australia. Next week formal application will be made to the Sydney stock exchange and dealings are expected to begin in about a month.

These plans do not affect Airship's intention to return to the USM, where its quotation was cancelled last year when the company ran into financial difficulties. Submission to the London Stock Exchange will be made by the end of the month.

Airship, which is based in the UK, is about 70 per cent owned by the Australian Bond Corporation. Of a recent pricing of 24.4p per share, it firmed up by Australian institutional investors.

Airship's shares are currently listed in London under Rule 533.

## M.Y. Dart

Mr Lew Carpenter, the former supermarket chief who built up a stake of more than 10 per cent of the ordinary shares in M.Y. Dart, the sports equipment and bicycle group, announced yesterday that he had reduced the holding to 8.1 percent.

Turnover rose to £24.4m (£14.7m) and there was again no charge for tax. Earnings per share were stated at 7.3p (loss of 11.6p).

Publication of the annual report has been delayed pending Department of the Environment approval of proposals to develop two oil fields south of Piper field. It is envisaged that it will be sent to shareholders before the end of November.

The company's accounting year has been changed from October 31 to June 30.

## Pict Petroleum in black

Pict Petroleum, USM-listed oil and gas exploration and development company, has returned a profit of £26.13m in the eight months to June 30, 1985, against a loss of £23.18m in the year to October 31, 1984.

The company says it achieved a balanced set of income sources to support Pict's Revenue Tax and exploration and appraisal expenditure which can be offset against the tax.

Subject to unforeseen circumstances, the company expects this balance to be maintained during 1985.

No dividend is being recom-

## Nolton advances to £0.74m

Nolton, property and investment holding company, increased pre-tax profits by 83.25 per cent to £60.812 in the six months to July 31, 1985, from £34.038 for the 15 months to July 31, 1984.

A final dividend of 0.424p (0.758p) is being recommended, in line with forecasts made in the interim report, on capital enlarged by a two for one rights issue in August. With the interim

earnings per share were stated at 10.28p (6.96p).

## COMPANY NEWS IN BRIEF

HAMPTON TRUST, property, gold mining group, is raising £10m via the issue of first mortgage debenture stock 2025. The proceeds will be used to repay the £9m in short term bank borrowings arising from the purchase last month of two London office buildings. The stock is priced at 28.17 and carries a coupon of 14.5 per cent. Barclays Merchant Bank has underwritten the issue, and brokers are Zoete and Bevan.

UNITED Ceramic Distributors, wall and floor tile concern quoted on the USM, reports pre-tax profits of £16,002 (£97,049) for the six months to June 30, 1985, on turnover of £3.73m (£3.27m). An interim dividend of 1p (1p) is being recommended. Earnings per share were stated at 3.1p (3.35p) per share.

SYNAPSIS COMPUTER SERVICES reports pre-tax profits up from £10,800 to £51,000 in its initial year-end figures since joining the USM. A dividend of 0.75p is being paid, and the directors have agreed to waive their rights to receiving it. Turnover in the year to July 31, 1985, was up from £1.26m to £2.26m, and operating profits were £15,150 against £10,100. Plans to issue extra shares increased to deal on the USM resulted in extraordinary gains of £127,500. Stated earnings per share rose from 1.99p to 3.35p.

This announcement appears as a matter of record only.

15th October, 1985



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(All companies mentioned are incorporated in the Republic of South Africa)

Gold mining companies' reports for the quarter ended 30 September 1985 with comparative figures for the previous quarter

## Randfontein Estates

The Randfontein Estates Gold Mining Company Limited, Witwatersrand, Limited

Registration Number 016025004

Issued Capital: R12 227 108

(Divided into 8 1/3 553 shares of R2 each)

(Unaudited)

OPERATING RESULTS

Quarter ended

30.09.85

30.06.85

Revenue from gold

Working costs

Profit/Loss from gold

Net sundry revenue

Profit before tax and State's share

Tax and State's share

Profit after tax and State's share

Capital expenditure

Dividends declared

Notes:

1. Gold price received: Rand per kg

2. Revenue from gold and reported gold price take account of gold and currency forward transactions as well as the cost of acquiring gold put options.

3. Tax for the year to date has been calculated on the basis of a tax rate that was derived by using the actual results to date and an estimate for the remainder of the current financial period.

## Development

Meters advanced 30.09.85 30.06.85

Cooke No. 1 Shaft 5,053 5,333

Cooke No. 2 Shaft 5,378 3,061

Cooke No. 3 Shaft 5,255 5,447

Total metres 14,727 13,841

## Sampling Results

The values shown in the following tabulations are the actual results of sampling test development. No allowance has been made for any adjustments which may be necessary when computing ore reserves.

Quarter ended 30.09.85 Quarter ended 30.06.85

Sheets Sheets

No. 1 No. 2 No. 3 Total No. 1 No. 2 No. 3 Total

UE1a REEF Sampled—m 406 233 167 194 567 507 338 1473

Channel width—cm 159 233 167 194 165 202 193 188

Average value:

Gold—grt 3.

# FINANCIAL TIMES SURVEY

Wednesday October 16 1985

# BELIZE

Belize, with its close links with Britain, has managed to stay aloof from the strife surrounding it in Central America. Recent austerity measures now seem to be paying off and the country is anxious to encourage more investment from abroad

## More confident now

**T**HROUGHOUT BELIZE there is not a single traffic light. Even in Belize City, which houses a third of the 150,000 population, a modicum of noise tends to be that of the wind blowing in from the Caribbean, and at this time of year the sound of tropical rain lashing against thick leaves and tin roofs.

Items that lead the local news are events like the installation of the first telephone in the schoolmaster's house in a southern village of 300 inhabitants. The Belize police are the only unarmed law enforcement personnel, not just in Central America, but the entire continent, a residue of British colonial training.

Belize is a tranquil place. Its tranquility is all the more remarkable because it is surrounded by so much political and social conflict. Belize has managed to stay aloof from the strife in Central America largely because, under British colonial rule, the focus was towards the Caribbean and the UK or towards the U.S. Since independence in 1981 the continued failure to resolve the long-running Guatemalan claim to Belize has provided little incentive to integrate more closely with its neighbours and ensured that British troops remain in the country to protect Belizean sovereignty, so emphasising the physical and psychological insulation of the region.

It should be said that Belize's neighbours tend to feel the

same, with the notable exception of the Mexican Government which has full diplomatic representation. Belize, for instance, has not been included in the four-nation "Contadora" initiative to draw up a peace treaty for Central America covering Costa Rica, El Salvador, Guatemala, Honduras and Nicaragua.

The country's first real test of political maturity was the general election in December. In a calm poll, Mr George Price who had been premier, ruling through his People's United Party (PUP) for nearly 25 years was roundly

defeated by Mr Manuel Esquivel's United Democratic Party (UDP). The UDP won 21 of the 28 seats in the House of Representatives.

The result was a fairly typical democratic example of a man and party that had been in power too long, and who had become removed from an electorate that sought a change of style more than substance.

Mr Esquivel, a 44-year-old physics teacher, has sought to take the electorate much more into his confidence, and if there

is a difference in policy, he is a little more conservative and pro-business, with a greater emphasis on speeding up economic development.

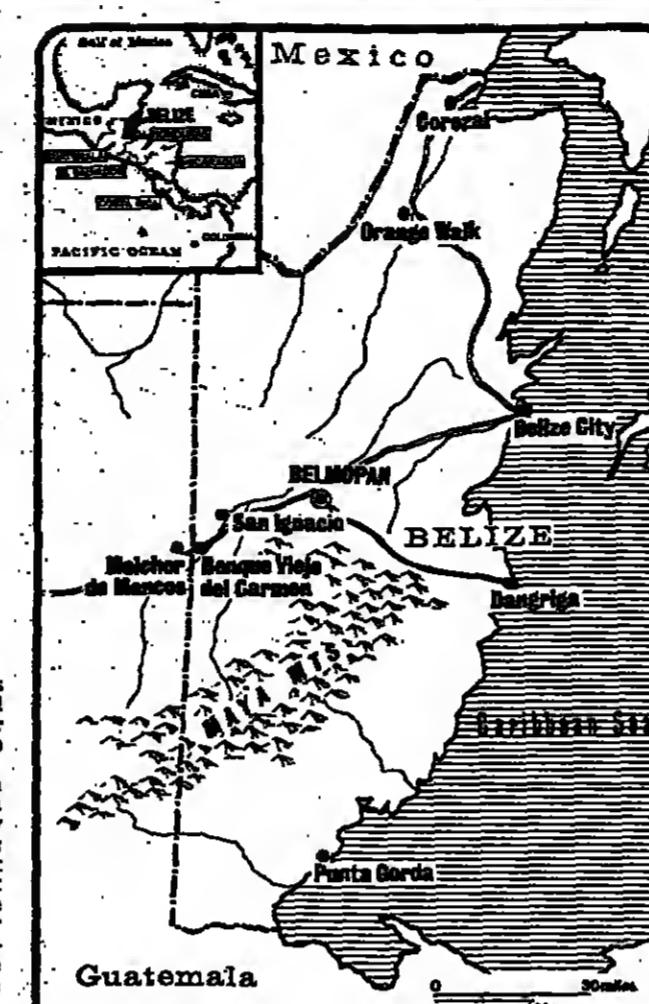
In social terms the election has also proved something of a landmark. In Belize's highly heterogeneous society there has always been a danger that political parties could represent ethnic groups, especially the Creoles and the Ladinos (or Mestizos) of European-American descent) who comprise over 70 per cent of the population.

Mr Esquivel's landslide victory, a Ladino heading a traditionally Creole-backed party, should prove socially satisfactory.

Contributing to Mr Price's demise were fears that he might do a back-stage deal with Guatemala. Such a deal, however, would be very difficult to execute. Mr Price merely wanted to see the issue resolved or the attainment of Belize's independence.

Mr Esquivel's policy is much the same: "We reject any question of land transfer to Guatemala. But we are willing to listen to whatever proposals might be helpful to resolve the dispute," he says.

The issue is discussed at length elsewhere in the survey, but here it is worth stressing that Guatemala now appears to be far more realistic in recognising that it cannot seize Belize or claim sovereignty indefinitely. The status of the



Belizeans relax in a domino game; unaffected by the turmoils of other areas of Central America.

more foreign investment and U.S. investment has ignored Belize, largely through ignorance, and given the tariff advantages offered by President Reagan's Caribbean Basin Initiative, many firms have followed the lead of Coca Cola.

The economy is also influenced by a substantial illegal marijuana industry. The police reckon that at least 1,000 acres are currently under cultivation whose crop would provide a U.S. street value of \$500m.

Effective aerial spraying was conducted in 1983, but since then concern about the effects of the spraying agent, paraquat, has halted the operation.

**Limited resources**

Given Belize's limited police resources control of the business is difficult—some crops are destroyed by hand cutting, and diesel-powered aircraft placed along roadsides to prevent aircraft landing for pick-ups. But the people behind the business have not been stopped and their power to corrupt is profoundly worrying to the government.

Recently a former minister was arrested in a "sting" operation in the U.S. and is now appearing there on drug charges.

Those growing the illegal crops are frequently illegal immigrants from either El Salvador or Guatemala. The influx of refugees or persons seeking work from among Belize's neighbours is a phenomenon with potentially far-reaching consequences.

This is not to say that Belize is avoiding trying to stand on its own feet. Rather, it is a realistic appreciation of the country's poor economy and its tiny local defence force (estimated to be around 500 to 1 by the Guatemalans).

Mr Esquivel also feels that to seek to replace the British with the U.S. would be potentially destabilising, and would suck Belize far more directly into Central America. In fact, Mr Esquivel wants to exploit the stability provided by the British presence to encourage

The British military presence in Belize is not a cause of conflict. It underpins internal stability and prevents external vulnerability, while £30m spent by the forces represents over two-thirds of current budget expenditure. Withdrawal would be traumatic for Belize in every way.

This is not to say that Belize is avoiding trying to stand on its own feet. Rather, it is a realistic appreciation of the country's poor economy and its tiny local defence force (estimated to be around 500 to 1 by the Guatemalans).

Mr Esquivel, from recent all-party soundings in London, believes the other political parties are in basic agreement on the need to retain British troops. The extra cost is around £7m.

Furthermore, with the Falklands' runway now enlarged, the pressure on the use of Harrier jump jets in Belize has been removed.

Britain, in fact, finds itself locked into a difficult situation.

The British presence to encourage

The government feels that

## IN THIS SURVEY

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has begun to stay on in Belize. At the same time refugees have begun to come in from El Salvador since the civil war broke out in earnest in 1979. For instance, in 1980 there were 1,314 Guatemalans registered and by April this year their number had risen to 5,323.

From having only 422 Salvadorean in 1980 their number has grown to 3,442. In a small population such numbers do have an impact, especially as the real entry figures are higher. There are believed to be up to 8,000 Salvadorean in Belize, either working on slash-and-burn clearings in the forest or as skilled workers in towns.

This influx also tends to move Belize towards being more Hispanic.

Belizeans in public are at times resentful and fearful of this influx. Nevertheless, the unpalatable fact is that if the Government were to end and accelerate economic development or if there were to be an upsurge in foreign investment in agriculture as hoped, there would be a labour shortage.

To the U.S., while the main source of unskilled labour, in Belize City, seems to be reluctant to move out into the countryside.

For the moment the country is still coping with austerity measures and a growth rate of under 1 per cent. However, there are encouraging signs that the austerity measures are working and that in 1986 Belize can look forward to higher growth.

Thus, given the plight of its neighbours, Belize can stand back and feel in a privileged position. It may be poor with free health care, no movement, especially among the indigenous Indian population, Guatemalans, for instance, seasonally came into the south to work in the banana business.

Latently, this seasonal labour

## ADVERTISEMENT



## Message by the Honourable Manuel Esquivel, Prime Minister of Belize

Within the past three weeks Belize has celebrated the Fourth Anniversary of Independence and has welcomed to our shores for the first time Her Majesty the Queen. That the two events should occur so close to each other is symbolic of the close and friendly relationship between the United Kingdom and Belize. It is a relationship that goes back some 350 years.

Our history suggests that British seafarers first set foot on our shores in the early 17th century. The small settlement "in the Bay of Honduras" grew over the years and developed its own legal code and its own government. The ties with Great Britain were strong but it was only after 200 years of self-government that the people of Belize petitioned Her Majesty's Government to grant their country the status of Crown Colony. In September of 1981 we came full circle and re-established Belize as an independent nation. The ties with Britain remain just as strong as ever.

Our long association has established in Belize and among Belizeans a burning love of freedom and parliamentary democracy. We are very proud that in the first general elections after independence the people democratically chose a new government in an atmosphere of freedom and tranquillity. Very few nations, young or old, have been able to undergo such a transition free of violence or retribution.

The new government has been in office since December 17, 1984. The cornerstone of our economic policy is to attract investment in the areas of agriculture, tourism and light industry with a view to creating jobs and exports. While we have a land area the size of Wales, we are only 160,000 people. We welcome the serious investor who is willing to enter into a partnership of development in a stable, English-speaking democracy.

In a world where both the developed and developing countries are facing difficult times, it is particularly important that we should fortify our traditional friendships with economic partnerships. Aid, whether in grants or loans, will not of itself

solve the problems of unemployment and under-development. Many of us are faced with difficult debt-servicing problems because our earning power has not kept pace with the level of our debt. Unless our partners in democracy are willing to help us increase our earning power, then not only will the poor countries remain poor and the developed countries face a dwindling world market but the final consequence will be the erosion of public confidence in our Western economic philosophy, a turning away from our traditional beliefs and a collapse of freedom and peace. This might have sounded far-fetched were it not for the fact that we see it happening all around us here in Central America. Belize is the only peaceful country in Central America today. It has remained so because we are convinced of the value of our economic and political system. As a free and open democracy, we are dependent on our people's continued confidence in that system.

Our Government's policy in support of a strong private sector is designed to ensure that our people's confidence will be justified. I invite our friends at home and abroad to help us develop within the framework of this policy. I invite visitors to our beautiful off-shore islands, our cayses. Enjoy the awesome beauty of the world's second largest barrier reef just off shore. Enjoy our ancient Maya temples deep in the hinterlands, our exotic jaguar and other wild life. Most of all, enjoy our friendly people and our tropical hospitality.

I invite investors to share with us our vast potential for development, our unexploited natural resources. Take advantage of our government's support for private investment, our stable political climate and our nearness to the world's most prosperous market. Benefit from an English-speaking, educated work-force.

I invite everyone to get to know us, know where we live. You are assured of a welcome. Belize is on the threshold of a new era of development and progress. We are very excited about the promise of a bright future opening up before us. You are invited to share in the excitement. Help us create that bright future. Belize opens her arms to you in welcome.

Mr. Manuel Esquivel, Prime Minister, Office of the Prime Minister, Belmopan, Cayo District, Belize

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**A shift of emphasis****Economic Policies**

SEEN FROM the air, Belize has three striking features—a string of cays and barrier reef that stretches almost the entire length of the coast line in shallow water; a swampy coastal strip and a carpet of green forest that seems to engulf virtually the entire

country. On the ground the physical features are more varied with the undulating Maya Mountains rising in the south which is rainier and more tropical while in the north the landscape is flatter and long-cultivated by the sugar industry.

Nevertheless, 93 per cent of the country is classified as forest and the common element in all the aerial features is the tropical nature of Belize. It is the least developed of the Central American countries and also the least populous with 53,000 of the 162,000 population living in Belize City while the new capital, Belmopan, 50 miles inland, still only has 3,500 inhabitants.

Although the early colonial interest was in Belize's wood for dyes and its high-quality mahogany, the economy has been latterly underpinned by sugar.

Until the sugar price collapsed in 1982, exports of this commodity accounted for almost 60 per cent of total foreign exchange earnings.

The crisis of the international sugar industry has cut Belize's sugar earnings 20 per cent to \$286.5m.

At the same time the sharp fall in the value of the Mexican peso in the past three years has halved a profitable re-export business into Mexico. The consequent shortage of foreign exchange has put a brake on development and forced an austerity programme under the aegis of the International Monetary Fund.

This is a plight which many of Belize's Latin American neighbours are now facing. However, Belize is different in a number of important respects.

The scale of Belize's economy is extremely small: imports for domestic use are scarcely more than US\$100m (\$228.12m) and the operating budget for 1984-1985 was under US\$60m (\$23.15m). Management is thus far easier.

Secondly, development has

been conservative and well-planned with very little evidence of any extravaganzas resulting from independence in 1981.

Finally, because of the country's relative backwardness and its obvious deserving needs, Belize has had little need to finance the shortfall in commercial bank loans through external funds, although it has been able to rely upon aid from international institutions and international allies, especially Britain, Canada, the EEC and the US.

Belize's foreign debt totals US\$71m of which two-thirds is long-term.

There is every indication that, so long as the management continues, Belize will have the necessary international support to further develop and modernise, and, in particular, come to terms with diversification away from dependence upon sugar.

Belize's principal natural resource is land of which roughly 2 per cent is used for agriculture. Nevertheless, 42 per cent of the workforce are involved in agriculture, forestry and fisheries. Manufacturing is limited to a few light industries and a garment export business; but total employment in this sector is no more than 10 per cent of the active population.

In the past decade experiments in new crops has led to a fast expanding citrus production, mainly for orange concentrate exports, and a measure of import substitution in dairy and meat products. But these improvements have not offset either the decline in sugar earnings or continued dependence on foodstuff imports.

This, coupled with the need to spend \$254.5m, or nearly 30 per cent of imports for the domestic market, on fuel and refined oil products, has meant a continued sharp imbalance on the trade account. Last year the trade deficit was \$276m including re-exports, essentially to Mexico.

The trend is the same this year, with sugar prices still low and re-export business liable to be negatively affected by economic difficulties of Belize's neighbours.

As part of an austerity programme initiated by the previous Price Government, imports have been cut back and restrictions placed on Government spending. Indeed, since 1981 the high annual growth rate of over 4 per cent that marked the later 'seventies has been replaced by negative growth or stagnation. This year growth will be no more than 0.5 per cent.

Without significant inflows of international aid, development expenditure would have virtually halted since so much of this hinges on access to foreign exchange to pay for imports. The US has stepped

in this year with \$22.6m worth of assistance, of which \$14m are economic support funds including \$1m in grants. The UK, which provides 40 per cent of total aid, agreed in July to provide a further £7.5m with a continued emphasis on infrastructure projects. This international assistance, plus an IMF loan of SDRs 7.5m have helped tidy up the balance of payments so that the overall deficit is less than \$252m.

Mr Esquivel's Government inherited an agreement negotiated with the IMF in December 1984. He and his ministers like to think they are pursuing it more rigorously than their predecessors. The broad lines are to cut the budget deficit to below 6 per cent of GDP to reign in credit and to improve the finances of

of economic development is the same, essentially because there are limited parameters within which the economy can move.

The general infrastructure is weak and every aspect of the country's essential services needs both improvement and expansion to accommodate any broad-based economic development plans.

The situation is not the result of neglect or mismanagement, rather a direct consequence of the need to provide infrastructure in a hostile climate over difficult terrain for very few people. For example, the road between Belize City on the coast to Belmopan in the interior is being upgraded. This distance is over 50 miles, much of it through swamps or areas subject to devastating rainfall: this costly connection is between a population of 50,000 and one of 3,600.

The airport is now being re-assessed for modernisation with a new passenger terminal.

The present one has a "friendly" waiting hall, the size of a large bungalow. But the traffic handled is no more than 30,000 passengers a year.

British aid experts are currently trying to determine what sort of building is realistic for such a town since Britain will probably pay for it.

Or again there is the case of port facilities. Belize has no deep water port. Belize City has a huge long pier that juts out 72m into shallow seas with a draft of only 5.5m at the end. This can handle small r/v vessels, but the larger ones are obliged to anchor out to sea. Thus, banana exports, for example, have to be transhipped in barges to neighbouring Honduras' Puerto Cortes.

A further constraint is the cost of importing fuel for domestic power generation and the high cost of transmission. Suggestions that greater use be made of connecting up with the Mexican grid have been turned down by the Government on the grounds of the need to have independent electricity supplies.

Added to infrastructural considerations is the small size of the local market and labour force. While Belize has the highest literacy level in the region of over 90 per cent, there is a shortage of skilled labour only partially filled by immigrants from Guatemala and El Salvador or by contracted expatriates.

The Central Bank, for instance, is especially short of Belizeans: the Belizeans themselves have emigrated in substantial numbers to the US, especially the New York area and Los Angeles, where some 50,000 are reported to live. Their remittances are useful in providing foreign exchange, but this represents a major exodus of skills.

**Close links with Britain maintained**

THE STORY of Belize's foreign policy since independence in 1981 has been one alliance with Britain. This takes the form of an ongoing defence commitment by Britain to protect Belize's sovereignty against neighbouring Guatemala which has never renounced its claim to the territory.

Guatemala's unresolved claim remains the major foreign preoccupation but, curiously, it does not make Belize very conscious of its geographic position within Central America: rather the focus of both this and the previous government has been towards the Commonwealth Caribbean and, a careful deference towards the US. Where up to 50,000 Belizeans are living in Guatemala's unresolved sovereignty is said to derive from the early Spanish colonial era when Central America was controlled by the Captaincy General ruling from Guatemala on behalf of the Spanish Crown.

Even though a treaty was signed in 1859 between Britain and Guatemala regarding the British-Guatemalan border, laterly this treaty has been regarded as null and void.

From the 1960s right up to independence numerous abortive attempts were made to solve the dispute either directly or through third parties. These always broke down because of the Guatemalan's military fears of making concessions, especially anything that might jeopardise future access to the Caribbean.

Since independence, while still refusing to recognise Belize, Guatemala has come closer to making concessions but the basic problems of national pride and access to the Caribbean remain.

An article in the draft constitution for Guatemala, due to be approved after elections there in November, for the first time puts the Belize issue before the public and it is possible that a referendum could be held to decide for or against renouncing the claim. But this development is only possible if the Guatemalan military accept some compromise proposals over sea access.

The British defence commitment is one of the few places outside of Europe where it is consciously visible. At Belize Airport four Harrier jump jets are stationed and protected by Rapier missiles. The main army

encampment is close by. Britain has between 1,600 and 1,800 troops committed to Belize, the figure varying depending on the presence of a Navy frigate or destroyer. The army contingent is permanently around the 600 level with variations pending upon the regiment. The regiment's tour of duty is for six months (unaccompanied) and handing over has just occurred from the Duke of Wellington's Regiment to 40 Commandos of the Royal Marines.

Two observation posts are manned at strategic points along the Guatemalan border.

**Foreign policy**

and there is a forward camp in the south, the most sensitive area since this is where Guatemala is anxious to secure proper access to the sea.

Both the Belizeans and the British Government are in no doubt that this military presence in a permanent state of high readiness has proved a deterrent to any Guatemalan designs of adventurism in the post-independence period. In private, officials believe that Belize's willingness to see the British continue in the country and Britain's commitment to do so have helped persuade the military government in Guatemala to adopt a more "realistic" attitude.

At present, Belize operates a three-mile limit but it could legitimately declare a 12-mile limit or, further as many states are doing.

A 12-mile limit would effectively exclude Guatemala from claiming any territorial sea. Thus, any realist agreement must provide Guatemala with a guaranteed corridor.

Provided elections go ahead in Guatemala in November, some movement could be expected in the new year. In the meantime, British troops remain indefinitely. The word currently used by both governments is that British troops will stay for as long as is appropriate.

Britain does not wish to give the impression of being totally

open-ended in its plans because the aim is eventually for Belize, through the Belize Defence Forces (current strength 500), to defend itself.

The Prime Minister, Mr Manuel Esquivel, is confident that this will not be a controversial issue in British domestic politics.

The cost to Britain is running at £30m a year, approximately £7m more if the troops were stationed at home or Germany. For Britain, it provides a valuable military training opportunity and it offers Belize additional aid.

"It would have a very serious effect on the economy if the British were to pull out their defence forces now and I think Britain appreciates this," says Mr Esquivel.

The Guatemalans themselves have come to recognise the stabilising influence of the British troops in this small part of strife-torn Central America. Thus, without saying so publicly, they have let it be known they are in no hurry to see the British leave.

The same applies to the US: Mr Esquivel makes it clear that should the British withdraw he is not keen they be replaced by American forces as he believes this could prove destabilising, sucking Belize directly into Central American policies.

**U.S. aid**

Ties with the US are close and cordial, and there has been no sign of anti-Americanism either under the previous Price government or under Mr Esquivel. The US is a major aid donor, contributing \$22m this year, and providing 200 Peace Corps members—one of the largest Peace Corps presences in any country where they operate.

The Reagan Administration is also actively seeking to make Belize benefit from the Caribbean Basin Initiative.

As part of the expansion of the Reagan Administration's propaganda war against the Sandinista government in Nicaragua, a Voice of America relay station is being built in the south near Punta Gorda, similar to one in Costa Rica. The US is reported to have leaned on Belize for this facility which is also believed capable of monitoring.

**Profile:**  
**Prime Minister Manuel Esquivel**

**Achievements win respect from party colleagues**

AS HIS name suggests, Mr Manuel Esquivel, a Spanish-speaking Belizean descended from Amerindians and Europeans.

Yet it is a measure of the maturity of the political process that he should have been selected in 1982 to head the United Democratic Party (UDP), traditionally associated with being a predominantly Creole party, and to have gone on to win last December's general election.

Soft-talking and conciliatory, he has converted the UDP into a truly national party. This achievement has earned him the respect of his colleagues and given him a stature which few thought he could attain because he was originally seen as a compromise candidate.

He does not accept that he owed his election victory to the electorate's disaffection with Mr George Price's long stint as premier. Nevertheless, he seems to have studied carefully his predecessor's errors.

He has made a point of opening up government to

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## BELIZE 4

## Important advances in developing new crops

### Agriculture and forestry

**AGRICULTURE**, forestry and fisheries are the biggest single contributors to Belize's economy, responsible for roughly half GDP. Although traditionally dominated by the sugar industry, important advances have been made by new crops and this sector is destined to play a vital role both in import substitution and export earnings for the foreseeable future.

According to Government surveys, no more than 38 per cent of the land is potentially suitable for agriculture. Against this less than 15 per cent of cultivatable land is being utilised.

Knowledge of crops and the development of a dairy and meat industry are still in their infancy, because with the exception of sugar—and to a much lesser extent cocoa, citrus and bananas—modern methods with a big capital input are recent phenomena.

Large holdings, either Government-leased or privately-owned, account for 60 per cent of existing productive land.

Much is in foreign hands. However, small farmers with holdings up to 30 acres, to be found mainly in the north around Corozal and Orange Walk, comprise the largest single group.

Operating usually on a subsistence level are the "migrantes"—farmers who operate a slash-and-burn technique to plant corn, beans and rice.

Separate from the large corporate-controlled agribusiness and these two latter groups are the Mennonite farmers.

Through their unique process of collective ownership, they have colonised previously unused land and in the past 20 years converted this into a series of highly productive medium-sized farm units that now supply the domestic market with dairy and poultry products, plus many varieties of fresh vegetables.

The U.S. Government survey is discussed on this page, but it is worth stressing here that despite cutbacks in production, and considerable hardship to many small cane farmers, sugar will continue to be the most important export commodity for at least five years.

An intriguing experiment is the growth of cocoa, believed to be indigenous to Belize. The U.S. chocolate company

Hershey, started an experiment on the Hummingbird Highway, south of Belmopan, five years ago. Having established it was possible to grow high quality cocoa in the area, Hershey decided to plant 1,500 acres, and at the same time encouraged its own workforce and local farmers to grow their own on plots promising to buy-in production at guaranteed international prices.

The U.S. Government has become involved in the project in association with two private aid groups, considering this to be an important experiment in developing incomes and skills of small and medium sized farms, while also aiding Belize's exports.

This successful experiment in a new crop has been slightly overshadowed by an uninteresting effort to go in for tropical rice farming. Up to 2,000 acres were planted in an export orientated venture but exports fell from 1,200 tonnes in 1981 to 126 tonnes the following year and now the operation is up for sale.

The timber industry, too, has suffered because of competition from Brazil, especially mahogany.

An effort is being put into reforestation, particularly pine, and studies are being made of fast growing trees. The trouble with Belize's valuable mahogany is that during the colonial period there was no replanting on any scale and current stocks are in increasingly inaccessible areas.

Lack of roads is a general constraint on agriculture. Potentially good land cannot be used because of sheer inaccessibility. The Government does not have the funds to aid this type of investment if it is away from populated areas.

The fisheries sector has fewer constraints and has been playing its part in boosting exports.

The main export item is lobster, followed by conch; but latterly, mariculture has begun to take hold, especially shrimp farming.

Of the BZ\$12m worth of fish product exports, nearly 90 per cent is accounted for by lobster sales.

The Government operates tight rules that include a closed season (March to June), minimum sizes and an annual quota of 270 tonnes.

Unfortunately, the system tends to break down in the south where lacking fisheries protection vessels, it is comparatively easy for Guatemalan and Honduran poachers to operate.



Major agricultural commodities in Belize (formerly British Honduras) include sugar cane, bananas, oranges, grapefruit, rice, corn and honey. Banana production last year was 22m lbs

### Keen eye on U.S. markets

#### Citrus fruit production

A VAST rain forest with 90-foot high trees, some of the finest wildlife in Central America—from jaguars to howler monkeys and wild boar—exists—its future is to become the focus of the exciting agricultural venture in Belize. Minutie Maid, a Coca Cola Foods subsidiary, has bought up 50,000 acres and is due to convert primary forest into orange groves.

The land is about 40 miles north-west of Belize City, and it will be broken up into smaller plots, and studies are being made of fast growing trees.

The rationale behind the venture which could lead to investments of \$200m over the next decade is vital for the future of Belize's agriculture. Minutie Maid is a prime supplier to the U.S. market of fruit juices, especially orange juice.

At present the main source of its external supply has been Brazil and with domestic supply from Florida.

The Florida citrus crop has been hit by successive years of unseasonable winter frost. Older trees have also been hit by disease and now it is feared that many seedlings

in nurseries which take over five years to mature could also be suffered.

This has given the Brazilian producers, who export over 81m worth of orange juice a year, a privileged selling position. Minutie Maid has accordingly been looking around for alternative and cheaper means of supply.

Studies were made of large-scale citrus ventures in Costa Rica and Egypt. But both were discarded in favour of Belize. The experience of citrus has so far proved positive.

Some 360 farmers are involved producing essentially for two concentrate-processing companies at Stann Creek (one of which is linked to Nestle).

The two companies own 36 per cent of the groves, and they have succeeded in being an important catalyst to the local farmers in terms of use of fertilisers, credit management and crop improvements. Citrus product exports, mainly concentrate, have

risen from BZ\$13m to BZ\$20m since 1981.

This is a proven track record, though on an admittedly small scale—Minutie Maid is considering an initial planting of 25,000 acres five times the entire current area under citrus.

But there were other attractions for the venture.

Belize is within the Caribbean Basin Initiative (CBI) and accordingly orange concentrate imports are tariff-free.

The transport costs are also both cheaper and the journey shorter. From Belize to Florida it takes a quarter of the time and a much smaller vessel is needed instead of the costly specialised container ships from Brazil, which also incur greater demurrage charges. Even with higher wages in Belize it is considered possible to save \$2 per box of oranges.

If the experiment works, then Belize could become a major world producer of orange concentrate with its trade picture transformed.

#### Loans by sectors

Sectoral distribution of Commercial Bank loans and advances, 1983-84 (shares of totals). Figures in BZ\$m

Sector	Loans outstanding		Change in year 1984-83
	at end of period 1983	1984	
Agriculture .....	17.2	16.7	-0.5
	(12.2)	(10.9)	(-1.3)
Sugar .....	8.1	6.6	-1.5
	(4.7)	(3.9)	(-7.6)
Citrus .....	4.4	5.2	+0.8
	(25.6)	(31.1)	(5.5)

## Still the leading export commodity

IN THE heyday of Tate and Lyle's involvement in the sugar industry, the UK company decided to build a small museum beside its refinery at Libertad, near Corozal in northern Belize. That refinery is now in the process of becoming a museum. The refinery is in the final stages of being mothballed, following Tate and Lyle's decision to cut its losses in the Belize sugar industry and effectively withdraw.

Tate and Lyle's decision, first revealed in 1983, is an undoubted blow to Belize. The company had invested in land (originally this included a cattle ranch), two refineries and major infrastructure in northern Belize in the Corozal-Orange Walk area which made this the best developed part of the country. Tate and Lyle was also the most visible foreign investment.

From the Prime Minister, Sir Manuel Esquivel, downards, there is a great sense of loss and a slight element of bitterness—not because they disagree with the company's commercial logic, but because the retreat has been so quick.

Tate and Lyle bought into Belize sugar in the 'sixties, taking over the Libertad refinery which dated back to the 'twenties. Its presence became the Belize Sugar Industries (BSI) which expanded to another refinery at Orange Walk, giving a total refining capacity of nearly 120,000 tons of sugar.

Latterly, BSI has been relying largely on local farmers to supply cane with some 25,000 acres under cultivation. The total number of farmers involved in growing of 1,000, most of whom possess small holdings. Since the collapse of the international sugar price, in 1981, production has been averaging 100,000 tons.

Belize has been particularly adversely affected by the international decline in prices and the smaller quotas for the valuable U.S. market. This is the result of the structure of its sales.

Belize has relied on two main markets—the U.S. and the EEC. Sales to the U.S. have been governed by quotas since 1982 and sales to the EEC have been under the Lome Convention.

The U.S. has been a smaller but more profitable market, with 29,000 long tonnes

sold in the 1984-85 season at an average price of BZ\$841 per tonne; while the EEC took 42,000 long tonnes at an average of BZ\$600 per tonne. This compares with an international spot price almost three times as low as that paid by the EEC.

Since the price of sugar to the EEC are denominated in sterling and Belize is linked to the U.S. dollar on a 24-1 basis, revenue has lost out through depreciation of the British currency against the dollar. BSI estimates that the cumulative effect of sterling's depreciation against the dollar since 1980 has caused a \$76m loss, greater than a single year's sugar crop. Added to this, the U.S.

### Sugar production

has been reducing quotas and in September it was announced the quota for the new season would be just below 20,000 tonnes.

These adverse conditions have been reflected in BSI's balance sheet, with losses mounting from BZ\$2.5m in 1983 to probably over BZ\$13m this year. Tate and Lyle's decision to withdraw was agreed in October 1984, but the final details of this withdrawal were only tied up in August.

The arrangement is that the liberated plant closes down and 550 workers lose their jobs. However, part of the latter will be offered 20 acre plots of land, currently owned by BSI.

All refining will now be done at the second plant at Tawer Hill near Orange Walk, which has a book value of \$32m and an expanded capacity of 30,000 tonnes.

Some farmers will now have to bear the cost of transporting cane up to 40 miles and it is expected that these will be among the first to convert, possibly to cattle ranching.

BSI as a company will be transformed by a new share structure. A special trust on behalf of the workforce will hold 31.27 per cent of the shares. These shares will pay no dividends to the workforce for 10 years and if there are any during this period, they will go to Tate and Lyle.

Some infrastructure investments can be justified on a short high season during the dry months from December to April.

Beyond this, anything but a very modest expansion will put very great strains on the labour market and encourage illegal immigration.

Finally, the price factor cannot be ignored. Because Belize has to import so much and distribution costs are high, holidaying in Belize is not cheap and competition will be fierce with other centres in the Caribbean.

## Many hurdles to be overcome

### Scope for tourism

IT IS EASY to become excited about the possibilities of tourism in Belize. The Prime Minister, Sir Manuel Esquivel, has singled out tourist development as one of his Government's priorities as a means of job creation and generating foreign exchange. But at the moment there is a wide gap between talking of Belize's potential and realising it.

The scale of tourism is such that it can scarcely be called an industry. Throughout Belize there are just under 140 hotels offering some 1,400 beds. None of the better could be considered internationally top class; nor do they pretend to be. Rather they are a genuine reflection of the country itself—small, unpretentious and what is lacking in service or amenities is compensated for by friendliness and atmosphere.

The present amount of tourism has evolved from four sources:

Firstly, there are the divers who have come to enjoy Belize's remarkable barrier reef—the largest in the hemisphere and second only to Australia's Great Barrier Reef. The barrier reef and the small hotels and lodges established, mostly by fellow diving enthusiasts, on the offshore cays have led to a greatly superior number of visitors.

Secondly, Belize has attracted a group of adventurous tourists, mostly American, interested in the fauna and flora, its sizeable Mayan ruins and the very fact that the country is so little known and developed.

Thirdly, a substantial amount of existing facilities, whether inland or on the cays, have grown up as a result of the British military presence and the relatively quick rotation of troops.

Finally, there is a certain amount of movement from Guatemala, Honduras and Mexico to buy goods, especially liquor. In the case of Mexico, residents in parts of Yucatan and Quintana Roo states have discovered that it is quicker and cheaper to reach Miami by air from Belize City.

The order of importance of these groups is uncertain since there are no reliable studies. In any event the airport handles some 80,000 visitors a year, (businessmen or tourists). The number coming overland either from Central America or Mexico is not known, but is unlikely to be more than 20,000.

Thus the total number of visitors in a year is around 100,000. The Central Bank recently made some crude

estimates of tourism earnings, giving a low of BZ \$9m and a high of BZ \$13m. The same study, based on questioning departing visitors at the airport, showed the average daily expenditure for those taking holidays was US\$80.

Those visitors exclusively going to the cays tended to spend more and in the case of the most developed centre, San Pedro on Ambergris Cay, expenditure was over US\$100 per day.

All this activity has evolved on an ad hoc basis with little promotion. Indeed, the present Government feels that its predecessor paid insufficient attention and certainly some of the previous ministers were against the idea of Belize's 150,000 population playing host to a greatly superior number of visitors.

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## FT COMMERCIAL LAW REPORTS

## Non-party not liable for costs

AIDEN SHIPPING CO LTD v INTERBULK LTD

Court of Appeal (Sir John Donaldson, Master of the Rolls, Lord Justice Parker and Lord Justice Croom-Johnson); October 10 1985

**WHERE TWO sets of proceedings are heard together for convenience but cannot be consolidated because the parties have different interests, the court has no power to order that costs incurred in one as a result of the other be paid by a party to the other if he was not also party to the proceedings in which they were incurred.****The Court of Appeal set aside what was an appeal by Aiden Shipping Co Ltd, owners of the Vinsanto from Mr Justice Hirsh's decision that costs incurred by charterers Interbulk Ltd, in proceedings to extend the scope of the remission in favour of sub-charterers against the charterers, could not be recovered from the owners.****Section 51 of the Supreme Court Act 1961 provides: "the costs and incidental expenses of all proceedings . . . shall be in the discretion of the court and the court shall have full power to determine by whom and to what extent the costs are to be paid."****SIR JOHN DONALDSON** said that in December 1979 the Vinsanto had been damaged and the owners had been under charter to Interbulk which had sub-chartered her to International Corn.**The owners made claims against the charterers under the head charter, and they in turn made claims against the sub-charterers under the sub-charter. Each charterer contained an arbitration clause. Separate arbitrations ensued.****Awards were duly made in both arbitrations, and both were remitted for further consideration. Disputes arose as to the scope of the remission.****The Court of Appeal held that it was insufficiently wide to permit claims against the owners wished to advance in the head charter arbitration, and which the charterers wished to resist in that arbitration but to put forward against the sub-charterers in the other arbitration.****In the light of that decision the owner in the head charter arbitration and the charterers in the sub-charter arbitration issued notices of motion in the Commercial Court seeking a further or wider remission.****The applications were heard****and refused by Mr Justice Hirsh. The issue of costs then reached his head, and that was what the present appeal was about.****The charterers contended that, in so far as they were required to pay the sub-charterer's costs that liability could be passed on to the owners and enforced by an order made in the proceedings relating to the head charter arbitration.****Once the owners sought to widen the scope of the remission in the head charter, and the charterers were bound to take similar action in relation to the sub-charter arbitration if they were to avoid the risk that under a revised award they might find themselves liable to the owners but unable to pass on liability on to the sub-charterers.****Justice therefore supported the charterers' claim to be indemnified.****The owners, however, took the point that there was no jurisdiction to make such an order.****Mr Justice Hirsh made an order on the motion relating to the head charter arbitration holding that "the [owners] do pay the [charterers'] costs of this application (such costs to include any costs paid by the charterers to the sub-charterers in the sub-arbitration proceedings)."****The owners now appealed.****The charterers had argued in their application for leave to appeal that the costs were "incidental" to the proceedings between the owners and charterers, and section 51 of the Supreme Court Act therefore applied.****In that case two actions were ordered to be tried together, as in the present case.****Lord Justice Parker observed at page 331 that the interests of justice required that where consolidation was not possible but actions were ordered to be tried together the court may order the costs to be paid by any of the parties.****"Action" could probably include a motion, but a problem arises of service of documents defined. The word of art defined by RSC Order 1 rule 4 as meaning "an acknowledgement of service containing a statement to the effect that the person by whom . . . it was signed intended to contest the proceedings".****In proceedings originating in the Rules made no provision for an acknowledgement of service containing such a statement.****It was therefore quite impossible to treat the sub-charterers as third parties under the meaning of Order 16 and so create a situation in which there was only one set of proceedings.****The appeal would be allowed, with regret, and the words in parenthesis in the judge's order deleted.****It was a quarter of a century since Lord Justice Parker drew attention to the problem and it was hoped that the Supreme Court Rules would now produce a solution.****Lord Justice Parker and Lord Justice Croom-Johnson agreed.****For the owners: David R. N. Hunt (Middleton, Leslie, Lawrence Grahams, for Ingoldsby Botrell and Roche, Newcastle-upon-Tyne).****For the charterers: Bernard Hiz QC and Simon Gault (William A. Crump and Sons).****By Michael Davies Barrister****The first was that the costs were "of and incidental to" pro-****ceedings in the High Court. The second, which was implied, was that the court did not have an unlimited jurisdiction to order any action to pay the costs of a successful litigator, regardless of whether he had any connection with the proceedings.****The charterers were ordered to pay the sub-charterers' costs "of and incidental to" the proceedings in respect of the sub-charter award. The owners were not parties to those proceedings.****The charterers' liability was consequential upon the proceedings in respect of the head charter award, to which the owners were parties, but it was not part of the owners' interest.****The nature of the implied limitation was considered by the Court of Appeal in Forbes-Smith (1901) P 268, 271 where Lord Justice Collins adverted to section 51 of the Courts of Justice Act 1900, which was in similar terms to section 51.****He said: "Some limitation must be put on the generality of the words. They cannot enable the court to order the costs to be paid by a stranger to the proceedings. They can only say that the court may order the costs to be paid by any of the parties."****That decision was still binding on the court to make such an order because (1) the costs were "incidental" to the proceedings between the owners and charterers, and section 51 of the Supreme Court Act therefore applied; and (2) on the authority of (1) a decision of the Supreme Court of Canada in *Wessex* (1981) 2 Lloyd's Rep. 280, May 15 1981 the proceedings should, in the circumstances, be deemed consolidated, thus overcoming any objection to making an order in one set of proceedings in relation to the costs of another.****The charterers were entitled to be paid the costs incurred in defending the proceedings launched by the owners. The liability which they incurred to the sub-charterers was as much a consequence of the owners' actions as was the liability which they incurred to their own solicitor and counsel. Why should one be recoverable but not the other?****On occasions the law and justice got out of step. The question was whether this was such an occasion.****Section 51 of the 1961 Act was the only relevant source of any authority which the court might have to make the order for costs. The award was extremely wide, but was subject to two limitations.****The first was that the costs were "of and incidental to" pro-****ceedings in the High Court. 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B.O. Investments	0444 652 282	2277 222 288	







## CURRENCIES, MONEY and CAPITAL MARKETS

### FOREIGN EXCHANGES

#### Dollar firmer but cautious

Dollar trading was relatively buoy for a short time yesterday as traders altered positions after a long weekend in the US. For most of the time, however, there was little activity, reflecting a continued lack of direction. Tomorrow's U.S. third quarter revised GNP figures may revive interest but only if the figure falls outside market expectations.

For the time being the dollar was confined to a narrow trading range because speculators were reluctant to test higher levels in the face of further central bank intervention. At the same time dollar sales by central banks have been minimal, bearing out the current quiet nature of the market. Figures for U.S. business inventories were released yesterday but a decline in August of 0.4 per cent was in line with market expectations and had little effect on trading.

The dollar closed at DM 2.6615 against the D-mark yesterday from Monday. Against the yen it finished at Y218.50 from Y218.40 and SwFr 2.1858 compared with SwFr 2.1810. It rose slightly against the French franc to FF 8.1150 from FF 8.1100. On Bank of Eng-

	Oct. 14	Prev. close
2. Spot	£1.4927-1.4930	N/A
1 month	1.45-1.4511	"
3 months	9.90-9.9010	"

Forward premiums and discounts 100s in the U.S. dollar

Last figures, the dollar's exchange rate index rose to 131.4 from 131.2.

**STERLING** — Trading range against the dollar in 1985 is 14400 to 14525. September average 14387. Exchange rate index 8.3 from 8.2 on Monday. It opened at 8.2 and stayed at that level until late afternoon when it rose to 8.3.

Sterling remained on the sidelines in very quiet and lacklustre trading. While the dollar awaits tomorrow's U.S. third quarter GNP revisions, sterling may be hoping to gain some support from Sunday's speech at the Mansion House by Mr Nigel Lawson, Chancellor of the Exchequer. Sterling closed at £1.4927-1.4930 against the dollar, a fall of just 5 points. It finished at DM 2.6615 up from DM 2.6600 on Monday and there were no signs of any further invention in the afternoon by the Bundesbank.

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land 3.7825 against the D-mark but was unchanged against the French franc at FF 114850. Against the Swiss franc it rose to SF 3.0850 from SF 3.0825.

**D-MARK** — Trading range against the dollar in 1985 is 2.4510 to 2.6190. September average 2.5870. Exchange rate index 127.5 against 122.7 six months ago.

The D-mark was a little weaker against the dollar yesterday. The Bundesbank sold DM 110.1m at the fixing. Although the rate was fixed higher at DM 2.6615 from DM 2.6560 at Monday's fixing. Demand for the U.S. unit stemmed from a reversal of short positions established on fears of further central bank intervention. There were no new indications that the Bundesbank sold small amounts of dollar before the fixing. Consequently the firm trend failed to attract any follow through and while turnover was good, the dollar continued to a narrow trading range.

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Quiet trading on cash markets and the foreign exchanges resulted in another day of narrowing trading for London's International Financial Futures Exchange yesterday. Long gilt futures for December delivery opened slightly higher at 113.17 (quoted in 32nds) and were taken up to a peak of 113.22 but then fell back to close near the day's low of 113.14. Open interest for December opened at the day's high of 88.32 (quoted in 64ths) and finished at the low of 88.27. Profit taking was mentioned as a reason for the late fall in gilt futures but it was also suggested that the firms' trend failed to attract any follow through demand and while turnover was good, the dollar continued to a narrow trading range.

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### POUND SPOT—FORWARD AGAINST POUND

Day's spread	Close	One month	% p.m.	Three months	% p.m.
U.S. 1.4102-1.4140	1.4125-1.4135	0.45-0.46 pm	2.65	1.14-1.09 pm	2.16
Canada 1.3925-1.3935	1.3925-1.3935	0.58-0.67 pm	3.19	1.38-1.38 pm	2.71
Netherlands 1.2685-1.2695	1.2685-1.2695	2.25-2.26 pm	5.50	1.84-1.85 pm	5.62
Denmark 13.601-13.645	13.621-13.655	2.75-2.76 pm	3.42	1.31-1.32 pm	3.05
Ireland 1.2121-1.2125	1.2125-1.2125	0.29-0.30 pm	2.17	0.67-0.67 pm	1.78
W. Germany 1.4055-1.4065	1.4055-1.4065	2.47-2.48 pm	5.28	1.04-1.05 pm	5.58
Portugal 2.20-2.21	2.20-2.21	0.87-0.88 pm	1.02	0.70-0.71 pm	1.14
Spain 228.55-229.14	228.76-229.07	0.02 pm-23 dia	0.82	228.76-229.05 pm	0.74
Italy 2.5527-2.5545	2.5535-2.5555	3-7 fm dia	2.27	1.73-1.74 dia	2.05
Norway 11.1745-11.1745	11.1745-11.1745	1.11-1.12 fm dia	2.08	7.75-7.76 fm dia	2.81
Austria 304-305	304-305	1.42-1.43 pm	0.64	1.35-1.36 pm	0.47
Sweden 2.07-2.08	2.07-2.08	0.02-0.03 pm	0.88	1.90-1.91 pm	0.38
Switzerland 1.3975-1.3980	1.3975-1.3980	0.02-0.03 pm	0.88	1.3975-1.3980 pm	0.38
Belgian rate is for convertible francs. Financial franc 70.00-70.70. Six-month forward dollar 1.33-1.35 pm. 12-month 1.30-1.32 pm.					

### DOLLAR SPOT—FORWARD AGAINST DOLLAR

Day's spread	Close	One month	% p.m.	Three months	% p.m.
UK 1.4102-1.4140	1.4125-1.4135	0.45-0.46 pm	2.65	1.14-1.09 pm	2.16
Canada 1.3925-1.3935	1.3925-1.3935	0.58-0.67 pm	3.19	1.38-1.38 pm	2.71
Netherlands 1.2685-1.2695	1.2685-1.2695	2.25-2.26 pm	5.50	1.84-1.85 pm	5.62
Denmark 13.601-13.645	13.621-13.655	2.75-2.76 pm	3.42	1.31-1.32 pm	3.05
Ireland 1.2121-1.2125	1.2125-1.2125	0.29-0.30 pm	2.17	0.67-0.67 pm	1.78
W. Germany 1.4055-1.4065	1.4055-1.4065	2.47-2.48 pm	5.28	1.04-1.05 pm	5.58
Portugal 2.20-2.21	2.20-2.21	0.87-0.88 pm	1.02	0.70-0.71 pm	1.14
Spain 2.5527-2.5545	2.5535-2.5555	3-7 fm dia	2.27	1.73-1.74 dia	2.05
Italy 2.161-2.1617	2.161-2.1617	35-36 dia	3.34	1.40-1.40 dia	4.20
Norway 11.1745-11.1745	11.1745-11.1745	1.11-1.12 fm dia	2.08	7.75-7.76 fm dia	2.81
Austria 304-305	304-305	1.42-1.43 pm	0.64	1.35-1.36 pm	0.47
Sweden 2.07-2.08	2.07-2.08	0.02-0.03 pm	0.88	1.90-1.91 pm	0.38
Switzerland 1.3975-1.3980	1.3975-1.3980	0.02-0.03 pm	0.88	1.3975-1.3980 pm	0.38
BELGIUM 1.3975-1.3980	1.3975-1.3980	0.02-0.03 pm	0.88	1.3975-1.3980 pm	0.38
UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency. Belgian rate is for convertible francs. Financial franc 84.20-84.30.					

### EXCHANGE CROSS RATES

Oct. 15	£	DM	YEN	FF	Sp. P.	HFL	Lira	G.F.	Sw. Fr.
£ 0.708	1.4125-1.4135	2.04-2.05	117.00	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05
DM 0.3865	0.2765-0.2775	1.00-1.01	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05
YEN 0.4085	0.4085-0.4095	1.00-1.01	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05
FF 0.6785	0.6785-0.6795	10.00-10.01	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05
HFL 0.8236	0.8236-0.8246	1.00-1.01	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05
Lira 0.2956	0.2956-0.2966	1.00-1.01	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05
G.F. 0.5110	0.5110-0.5120	1.00-1.01	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05
Sw. Fr. 1.3144	1.3157-1.3167	100.00-100.10	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05	1.04-1.05
You per 1,000: French Fr. per 90; Lira per 1,000; HFL per 100; G.F. per 100.									

### EURO-CURRENCY INTEREST RATES

Oct. 15</th
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## MARKET REPORT

## LONDON STOCK EXCHANGE

## RECENT ISSUES

# Equity leaders drift from peak levels as interest switches to speculative issues

## Account Dealing Dates

First Declar - Last Account Dealings Date  
Sept 26 Oct 10 Oct 11 Oct 21  
Oct 14 Oct 24 Oct 25 Nov 4  
Oct 28 Nov 7 Nov 8 Nov 18

"Now-time" dealings may take place from 2.30 am two business days earlier.

Takeover situations, both announced and actual, kept interest alive in London stock markets yesterday. Otherwise, the overall level of trade slackened considerably and leading shares lost their recent sparkle.

Wall Street's firm overnight performance gave confidence in an early fillip, but this proved to be short-lived as short-term profit takers were quick to take advantage of slightly higher opening levels.

Selling was by no means heavy, but in the absence of any further institutional support quotations drifted lower and the Financial Times Ordinary index came back from Monday's all-time high to close 4.8 up at 1023.9.

Globo, in contrast, resisted the trend, following a generally favourable Press on the group's preliminary statement. On the other hand, Allied Lyons met with nervous offerings and closed 5 lower at 270p on Elders' XL's agreement with the takeover panel to announce next Monday whether or not it intends to proceed with its formal offer for Allied Lyons.

Electronic Rentals' agreed bid for Telefusin, announced early in the trading session, was partly responsible for the revival in speculative activity. A few hours later, Brook Street Bureau reported a bid approach.

The Royal Bank came to life around noon amid strong rumours that Lloyds Bank had sold its stake in Royal Bank of Scotland. The latter attracted heavy support and advanced to 29p before closing a net 10 up at 28p, while Lloyds settled 6 dearer at 428p, after 43p.

Government securities showed few signs of buying, given out of their current spell of inactivity. The underlying tone, however, remained steady to firm with quotations at the short-end of the market closing a fraction harder.

Exceptionally, the specialist low coupon stock Treasury 3 per cent 1990, improved 4 to 102.8. Medium and longer-dated issues fluctuated narrowly before settling around a mid-point.

After a quiet and uneventful opening period, merchant banks attracted selective support. Kleinwort Benson jumped 20 to 500, while Mercury Securities, still awaiting finalised details of the proposed merger with stockjobber Akrayd & Smithers, gained the same amount to 550p.

Allied-Lyons eased 5 to 270p, after 268p, as short-term operators unwound positions taken on Elders' statement, scheduled for next Monday. In Regions, Redundancies rose a few pence to 97p following a put-through of 2m shares at that price by stockjobbers James Cawie.

Business in the Building sector contracted quite sharply. The leaders, particularly firm of late on hopes of increased Government spending, turned easier on light profit-taking. Taylor

Woodrow gave up 10 to 428p, while Tarmac, mentioned as a possible bidder for English China Clays, slipped 4 to 358p.

Cetain, however, continued firmly and rose 6 more to 482p, while John Mowlem gained the same amount to 320p following comment on the interim results.

Higgs and Hill hardened 5 to 448p in response to a broker's recommendation. Walter Lawrence gained the turn to 82p, while the company's second-quarter profit was forecast to be marginally higher at 31p per share.

John Mawlers attracted buyers on reports that a 31 per cent stake had changed and rose 4 to 150p, while Fennix Timber spurted to 114p prior to closing a net 6 up at 110p as rumours of a bid from a Swedish source revisited.

Telefusin up on bid

After a hesitant start leading stocks which followed through on the after-hours' buyout of British Home Stores, a nervous market of late, attracted interest in front of today's interim results and finished 4 to the good at 300p.

Scars hardened a couple of pence to 11p, while Harris Queensway, mid-term figure due next Tuesday, rose from 428p to 430p, only 2 off its halving in 269p.

J. H. Cowper, the subject of a downgraded profits forecast from brokers Wood Mackenzie, fell to 240p before settling a net 7 off at 230p. Mail-orders lacked support with Graffan 6 lower at 266p. In contrast, fresh enthusiasm was noted for Karmann, finally 6 up at 244p, while Simeon 10 higher at 450p. The Paulins better-than-expected interim results, Telefusin, a rising market of late, touched 47p before closing 10 dearer on 12p at 43p following the agreed shares-and-cash offer from Electronic Rentals, 2 cheaper at 40p.

STC remained a friendless market in Electricals and fell to a 1985 low of 72p before closing a lower 4p to 70p on talk of seven million shares given on options outside the market. Other electricals drifted easier following sporadic profit-taking. Thorn EMI slipped 4 to 357p as did Racal, to 152p, while GEC, at 168p, and Plessey, at 134p, gave up 2p each.

Elsewhere Oxford Instruments revived with a rise of 10 to 342p, while Synapse Computer put on 10 to 183p in response to the results. Fairly improved 5 to 174p reflecting a return on the interim figures, but Highland softened a few pence to 960 ahead of tomorrow's preliminary statement. Still mirroring reports of a declining share in the computer market, Apricot cheapened 2-4 more for a two-day fall of 18 to 180p. INSTEAD lost 10 to 180p, while similar falls were seen in Microfocus, 140p, and Microlease, 240p.

The liquidation of speculative positions in the absence of the widely-rumoured bid from an Ever-led consortium left TI 14 lower at 395p. Elsewhere in

## FINANCIAL TIMES STOCK INDICES

	Oct 16	Oct 14	Oct 11	Oct 10	Oct 9	Oct 8	Year ago
Government Secs	94.20	94.16	94.14	94.10	94.08	94.03	79.80
Fixed Interest	80.06	89.91	89.09	89.05	89.95	89.85	84.28
Ordinary	1023.2	1028.8	1027.5	1017.0	1007.0	1007.2	965.5
Gold Mines	229.2	234.6	231.4	230.0	230.3	230.3	240.3
Ord. Ov. Yield	4.76	4.65	4.64	4.71	4.72	4.90	—
Earnings, Yld. 25/26	11.56	11.56	11.44	11.54	11.55	11.59	—
P/E Ratio (net)	10.62	10.67	10.69	10.72	10.72	10.86	—
Total earnings (k £)	25,510	24,495	22,741	21,637	20,546	21,316	20,980
Equity turnover (k £)	550.23	535.58	467.03	397.01	313.85	337.85	—
Equity earnings (k £)	26,725	25,468	21,802	19,850	18,570	20,140	—
Shares traded (m)	356.4	357.4	346.3	303.4	170.7	190.5	—

▼ 10 am 1027.2, 11 am 1024.5, Noon 1023.2, 1 pm 1022.0.

2 pm 1021.8, 3 pm 1021.8, 4 pm 1022.0.

Day's High 1029.7, Day's Low 1021.4.

Basis 100 Govt. Secs 16/10/26, Fixed Int. 1028, Ordinary 1/7/35.

Gold Mines 12/9/95, BE Activity 1/7/4.

Latest Index 01-246 8028.

\* Nil=10.30.

Highs and Lows

## S.E. ACTIVITY INDICES

	1985	Since Comp/ln	Oct 14	Oct 11
	High	Low	High	Low
Govt. Secs	94.31	76.03	127.6	48.18
Fixed Int.	80.06	89.91	89.09	89.05
Ordinary	1023.2	1028.8	1027.5	1017.0
Gold Mines	229.2	234.6	231.4	230.0
Ord. Ov. Yield	4.76	4.65	4.64	4.71
Earnings, Yld. 25/26	11.56	11.56	11.44	11.54
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Engineering, Hawker, lost 10 more to 38p on renewed nervous selling ahead of today's interim results, while falls of 4 and 5 respectively in GKN, 240p, and Vickers, 200p. Reliant touched 67p initially, but later succumbed to profit-taking on fading takeover hopes and closed 5 lower at 51p. Thomas Locks issues, meanwhile, attracted a strong demand behind talk of a 75p per share bid; the ordinary closed 6 higher of 36p, after 35p, and the "A" 44p better at 28p, after 27p. Coopers Industrial, now 100p, reflected a return to revised speculative import, while Harrold touched 4 to 140p following the announcement that CHI had increased its stake in the company to over 26 per cent. Vasper, still reflecting compensation hopes, added 6 to 182p.

Rumours that Associated British was ready to launch an aggressive price-cutting operation sparked off fears of another price war among Food Retailers. Quotations suffered a fairly sharp markdown and Tesco lost 7 to 273p, while J. Sainsbury gave up 4 to 336p, while D. See 3 at 235p. Associated Dairies were finally 4 lower to 960, while Kwik Save dropped 8 to 22p. Belkin, slipped 4 to 188p awaiting today's annual results, and Albert Fisher, previously 10 up at 182p, fell 6 to 176p.

Elsewhere, Hillsdown Holdings softened a couple of pence to 186p despite the acquisition of a bacon factory for £2.4m. Pyke Holdings rose 11 to 350p on revived speculative buying.

## Brook St Bureau good

Brook Street Bureau emerged as a prominent firm feature in miscellaneous industrials, closing 19 higher at 107p following news of a bid approach; the shares have been particularly popular of late and recently Eco S.A. increased its stake in the company to nearly 20 per cent. Eddystone, 100p, rebounded 5 to 105p following a 10p fall to 100p. T. G. Green jumped 5 to 335p in a thin market on hopes of an early decision on the "chunnel" project. Strong rumours of a bid from P&O Deferred led to a brisk demand for European Ferries which touched 143p before closing unaltered at 140p. Vague suggestions of a bid from Tarmac helped to raise 5 to 182p, while Slough Estates hardened a couple of pence to 182p. Still reflecting hopes that Mr. John Gunn, chief executive of Exco International may join the company on a part-time basis, the former chairman of the company, Mr. R. J. Marwan and the shares closed 7 to 182p.

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The oil majors did little more than mark time after opening a shade firmer in the wake of Wall Street's overnight advance. Shell closed 3 higher at 695p helped by US buying late in the session, while British Petroleum settled 3 better at 691p. BP recently lifted its stake in Britannia Arrow to just over 28 per cent.

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Money was given for the call of Markethill Securities, Martin Ford, Baird, Evers, Barker and Dobson, C. H. Bailey, West Coast, Aberfoyle, STC, Brunswick, FKL, Air Call, Westland, Horizon Travel, Crystallite, Oil Search, Fentland, Newman Industries, Electronic Rentals and Ashley Industrial. Some 100 calls were reported, but a double option was transacted in Westland.

gave up 9 to 118p on lack of support, while Sovereign shed 5 to 115p, the cautious statement outweighing higher half-year profits. Pict Petroleum gained 6 to 84p following the annual figures, but profit-taking clipped 5 from recently-firm Bryson, at 117p and 6 from Oil Search, at 117p.

Further consideration of the interim statement and PSM International relinquished 6 to 118p following the uninspiring year figures. Profit-taking clipped 5 from British Aerospace at 450p, while the recently favoured Ashley Industrial gave up a few pence at 41p. Among the leaders, Glaxo, at 181p, retrieved half of the previous day's decline of 4 after comment on the preliminary results.

Stil, reflecting Monday's disappointing preliminary statement, Medimaster came back 20 more for a two-day fall of 30 to 170p. Tyne Tees A, on the other hand, moved up 5 to 127p as the lower first-half profits were counteracted by the encouraging view on current trading. Being in a thin market, if 115p, 118p, 120p, 122p, 124p, 126p, 128p, 130p, 132p, 134p, 136p, 138p, 140p, 142p, 144p, 146p, 148p, 150p, 152p, 154p, 156p, 158p, 160p, 162p, 164p, 166p, 168p, 170p, 172p, 174p, 176p, 178p, 180p, 182p, 184p, 186p, 188p, 190p, 192p, 194p, 196p, 198p, 200p, 202p, 204p, 206p, 208p, 210p, 212p, 214p, 216p, 218p, 220p, 222p, 224p, 226p, 228p, 230p, 232p, 234p, 236p, 238p, 240p, 242p, 244p, 246p, 248p, 250p, 252p, 254p, 256p, 258p, 260p, 262p, 264p, 266p, 268p, 270p, 272p, 274p, 276p, 278p, 280p, 282p, 284p, 286p, 288p, 290p, 292p, 294p, 296p, 298p, 299p, 300p, 301p, 302p, 303p, 304p, 305p, 306p, 307p, 308p, 309p, 310p, 311p, 312p, 313p, 314p, 315p, 316p, 317p, 318p, 319p, 320p, 321p, 322p, 323p, 324p, 325p, 326p, 327p, 328p, 329p, 330p, 331p, 332p, 333p, 334p, 335p, 336p, 337p, 338p, 339p, 340p, 341p, 342p, 343p, 344p, 345p, 346

# **WORLD STOCK MARKETS**

AUSTRIA	GERMANY	NORWAY	AUSTRALIA (continued)	JAPAN (continued)	CANADA
Oct. 15	Price Sch's	+ or -/-	Oct. 15	Price Kroner	+ or -/-
	Oct. 15	Price Dm.	Oct. 15	Price Aust's	+ or -/-
Creditanstalt ppd	377	-8	Bergens Bank	154	-
Goesser	510	+10	AEG	214	-
Interbank	1,545	+35	Christiania Bank	1,685	+7
Laenderbank	550	-5	BASF	257	+4.5
Bayer	241.9	+5.1	Perimoer	447	+5.5
Stey-Daimler	146	+1	Vitachter Mag	720	+20
BHF-Bank	578	+10	BMW	500	+12
Brown Boveri	279	-8.5	Commerzbank	256.5	+12
Conti Gummi	167	+6.5	Daimler-Benz	1,073	-1
Degussa	456	-1	S.B.L.	9,300	+100
O'sche Babcock	176.5	+0.5	Deutsche Bank	6,000	+200
Deutsche Bank	688	+18	Ordinander Bank	342.5	+5
B4kaert	1,040	+50	GHH	251.5	-45
Clement GSR	2,515	-15	Hochtief	752	-8
Cockerill	309	-2	Hoechst	245	+5.5
Oelhaize	9,000	-	Hoechst Werke	143.5	+2.5
EBS	5,600	+80	Fabrique Mat	10,000	-
Hofmann (P)	2,150	-	GSI Inno BM	4,750	+45
Hortan	219	-8.5	GSL Bruxi	8,340	-10
Govaert	4,600	+120	Husse	308	+8
Hoboken	5,700	-150	Karstadt	101	-4
Internorm	2,660	-10	Kaufhof	517	+1
Kredietbank	5,600	+100	KHD	304	+2
Pan Hielga	9,450	-	Kloeckner	81.5	+3
Petrofina	6,580	-10	Linde	605	+33
Royal Belge	14,400	+1160	MAN	189.8	+9.8
Soc. Gen. Banq	4,130	-	Mannesmann	285.5	+5
Soc. Oon. Belge	2,000	-20	Mercedes Hld	976	+4.5
Sofina	7,840	-50	Metallgesell	325	+21
Sohvay	5,580	-20	Munich Rueck	1,999	+119
Stanwick Int'l	1,170	-	Nikola	571	-0.5
Tractebel	4,550	-10	Porsche	1,814	+18.5
UCB	5,500	-	Preussag	368	+4
Wagon Lite	3,920	-	Rhein West Elect	212.7	+2.2
DENMARK			Rosenthal	208	-2
Oct. 15	Price Krt %	+ or -/-	Scherling	547	+5
Andelsbanken	359	+4	Siemens	618.5	+28.5
Baltic Skand	605	-20	Tyssen	158	+1.5
Cop Handelsb'n	528	-	Varta	255	+4.5
D. Sukkerfab	405	-	Veba	372.5	+7
Danske Bank	371	-	V.E.W.	146.5	+1.5
De Danke Luft	450	-	Verein-West	338	+5
East Asiatic	247	-	Volkswagen	334	+5
Forenede Gruppe	1,075	-	SKF		
Forenede Damp	226	-	ITALY		
ONT Hld	550	+2	Oct. 15	Price Lira	+ or -/-
I.S.S.B.	635	-	Banca Com'e	24,900	+510
Novo Inde	1,970	+10	Eastaigl-IRBS	362	-12.75
Privatbanken	359	-1	Si-Invest	5,510	-
Provinbanken	495	-	Centrale	3,560	-
Smithid (FLI) B	340	-5	Crediti Varesino	6,530	-
Sophus Berend	1,105	-	Flisider	4,810	-85
Superforo	595	-4	Generali Assicur	63,500	-600
FRANCE			Italciment	46,100	-
Oct. 15	Price Fr.	+ or -/-	La Rinascente	950	-6
Emprunt 4% 1973-1,585			Montedison	2,330	-35
Emprunt 7% 1978-1,445			Olivetti	7,460	-115
Accor	285	+5	Pirelli Co	8,140	+140
Air Liquide	545	+8	Perfum Spa	5,102	-
BIC	452	+2	Salpem	7,050	-70
Bongrain	1,465	+50	Societe A	19,500	-200
Bouygues	877	-5	do. Pref.	15,050	-
BSN Garvail	2,140	+50	NETHERLANDS		
CIT Alcatel	1,189	+5	Oct. 15	Price Fls.	+ or -/-
Carrefour	2,340	+70	ACP Holding	237	+7
Club Mediter'n	415	+15	AEGON	94.5	+1
Cle Bancaria	685	+2	Alhold	258.5	+1.5
Cofimog	281.4	+6	AKZO	121.1	+0.1
Damart	1,549	+29	AMEV	869.5	+0.9
Darty	1,440	+29	AMRO	85.7	+1.3
Gomez S.A.	741	+5	Bredero Crt	155	+1.5
Eaux (Cie Gen)	896	+10	Bos Kalsi Westm	16.3	-0.5
Elf-Aquitane	191	+5	Buchmann - Tel	99.7	+0.2
Elf Aquitaine	189	+5	Cedland Higre	22.5	-0.1
Elf Aquitaine	1,895	+15	Union Bank	4,350	-40
Gen.Occidentale	660	+4	Winterthur	4,366	-5
Imetal	74.06	-0.8	Zurich Ins.	5,500	-
Folkker	71.5	+1.7	NETHERLANDS		
L'Oreal	9,325	+35	Oct. 15	Price Fls.	+ or -/-
Skis Rossignol	345	-3	ACP Holding	237	+7
Leoprand	2,060	+3	AEGON	94.5	+1
Matsa Phenix	177.1	+3.5	Alhold	258.5	+1.5
Matra S.A.	1,663	-17	AKZO	121.1	+0.1
Michelin B	1,035	+11	AMEV	869.5	+0.9
Midi Clie	5,030	+15	Bredero Crt	155	+1.5
Moet-Hennessy	1,670	+19	Bos Kalsi Westm	16.3	-0.5
Moulinex	57	-2.9	Buchmann - Tel	99.7	+0.2
Nord Est	108	+0.9	Cedland Higre	22.5	-0.1
Pernod Ricard	439	+8	Union Bank	4,350	-40
Petroleo Fraz	245	+5.5	Winterthur	4,366	-5
Peugeot S.A.	286	+3	Zurich Ins.	5,500	-
Printemps (All)	280.1	+5.5	NETHERLANDS		
Radiotext	326	+3	Oct. 15	Price Aust's	+ or -/-
Redoute	1,426	+47	AUSTRALIA		
Roussel Uclaf	519	+9	Oct. 15	Price Rand	+ or -/-
Skis Rossignol	345	-3	ANZ Group	5.06	-0.98
Telemed Elect	2,485	+25	Alliance Oil Dev	1,054	-
Telemed Elect	2,485	+25	Ampol Pet.	9.5	-0.8
Teleglobe	1,020	+3	Ashton	1.04	-0.01
Matsa Phenix	177.1	+3.5	Nat. Med Cert	71.8	+0.4
Michelin B	1,035	-17	Ned Mid Bank	198.5	+0.5
Midi Clie	5,030	+15	Medley	57	-0.5
Moet-Hennessy	1,670	+19	Neftex	534	+1
Moulinex	57	-2.9	Oct. 15	Price Aust's	+ or -/-
Nord Est	108	+0.9	ACF Holding	237	+7
Pernod Ricard	439	+8	AEGON	94.5	+1
Petroleo Fraz	245	+5.5	Alhold	258.5	+1.5
Peugeot S.A.	286	+3	AKZO	121.1	+0.1
Printemps (All)	280.1	+5.5	AMEV	869.5	+0.9
Radiotext	326	+3	Bredero Crt	155	+1.5
Redoute	1,426	+47	Bos Kalsi Westm	16.3	-0.5
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Telemed Elect	2,485	+25	Winterthur	4,366	-5
Teleglobe	1,020	+3	Zurich Ins.	5,500	-
Matsa Phenix	177.1	+3.5	NETHERLANDS		
Michelin B	1,035	-17	Oct. 15	Price Aust's	+ or -/-
Midi Clie	5,030	+15	AUSTRALIA (continued)		
Moet-Hennessy	1,670	+19	Oct. 15	Price Aust's	+ or -/-
Moulinex	57	-2.9	ANZ Group	5.06	-0.98
Nord Est	108	+0.9	Alliance Oil Dev	1,054	-
Pernod Ricard	439	+8	Ampol Pet.	9.5	-0.8
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Printemps (All)	280.1	+5.5	Bredero Crt	155	+1.5
Radiotext	326	+3	Bos Kalsi Westm	16.3	-0.5
Redoute	1,426	+47	Buchmann - Tel</		

**NOTES**—Prices on this page are as quoted on the individual exchanges and are last traded prices. \$ Opening suspended. xd Ex dividend. xc Ex scrip issue. xr Ex rights. ex all.

**OVER-THE-COUNTER** Nasdaq national market, 2.30pm prices

AMSTERDAM/DELF/T/DUIVENDRECHT/EINDHOVEN/  
GRONINGEN/THE HAGUE/HAARLEM/HEEMSTEDE/  
LEIDEN/LEIDERDORP/LEIDSCHENDAM/OEGSTGEEST/  
RUSWIJK/ROTTERDAM/UTRECHT/WASSENAA

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LONDON		U.S. QUARTERLY RESULTS		
ef price changes (In pence unless otherwise indicated)		Continued from Page 23		
<b>RISES</b>				
Workwear	180 + 10			
Tow	124 + 10			
Comm.	307 + 12			
St.	170 + 19			
Alum Tunnel	325 + 55			
Alma Clays	262 + 7			
Cr	122 + 8			
Service	237 + 7			
(T.) A.	28 + 4%			
Edin. Tst	400 + 22			
lers (J.)	150 + 8			
Key Lake	275 + 50			
on Zoch.	175 + 17			
Cx Tim.	110 + 8			
S. (Jewel.)	116 + 8			
B. of Scot.	284 + 10			
l Props.	181 + 5			
tion	44 + 10			
<b>FALLS</b>				
1. Norse.	380 - 20			
Hdgs.	365 - 11			
& Cros.	330 - 10			
ar Sidd.	381 - 10			
arth (J.)	210 - 7			
ave	224 - 8			
are	81 - 5			
	35 - 9			
	74 - 4			
	393 - 14			
	273 - 7			
	263 - 7			
<b>NORTH AMERICAN PHILIPS</b> Electrical, electronic products				
Third quarter	1985	1984		
	\$	\$		
Revenue	1.04bn	1.07bn		
Net profits	13.4m	32.7m		
Net per share	0.67	1.14		
Nine months				
Revenue	2.07bn	3.06bn		
Net profits	54.8m	89m		
Net per share	1.90	3.09		
<b>SQUARE D</b> Electrical, electronic products				
Third quarter	1985	1984		
	\$	\$		
Revenue	371.7m	378.5m		
Net profits	24.7m	37.8m		
Net per share	0.65	1.31		
Nine months				
Revenue	1.05bn	1.04bn		
Net profits	71.8m	57.9m		
Net per share	2.49	3.07		
<b>CHICAGO ILLINOIS</b> Glass containers				
Third quarter	1985	1984		
	\$	\$		
Revenue	87.1m	80.4m		
Net profits	48.2m	38.7m		
Net per share	1.51	1.31		
Nine months				
Revenue	2.78bn	2.64bn		
Net profits	114.6m	93.5m		
Net per share	3.85	3.43		
<b>NORTHERN TRUST</b> Bank holding company				
Third quarter	1985	1984		
	\$	\$		
Revenue	10.2m	5.6m		
Net profits	1.98	0.94		
Nine months				
Net profits	22.2m	16.9m		
Net per share	4.06	3.12		
<b>PPG INDUSTRIES</b> Glass, industrial chemicals				
Third quarter	1985	1984		
	\$	\$		
Revenue	1.05bn	1.06bn		
Net profits	73.9m	76.5m		
Net per share	1.11	1.10		
Nine months				
Revenue	3.25bn	2.18bn		
Net profits	243.7m	238.9m		
Net per share	3.54	3.39		
<b>SHERWIN-WILLIAMS</b> Paints				
Fourth quarter	1984-85	1983-84		
	\$	\$		
Revenue	627.5m	625.7m		
Net profits	52.1m	51.1m		
Net per share	1.71	2.04		
<b>JIM WALTER</b> Building materials, homes				
Fourth quarter	1984-85	1983-84		
	\$	\$		
Revenue	627.5m	625.7m		
Net profits	52.1m	51.1m		
Net per share	1.71	2.04		

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## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*Prices at 3pm, October 15*

Continued on page



